Attachment 3 - BVGC Golf Fee Proposal with Competitive Course Fees

| Competitive Market Analysis | Bennett Valley Golf | Bennett Valley | \$ Increase | % Inc. | Windsor Golf Club | Fox Tail- North | Valley of The Moon | Rooster Run Golf Course |
|-------------------------------|------------------------|-------------------|-------------|----------|----------------------|--------------------|-----------------------|----------------------------|
| | Course | Proposed | y mercuse | 70 IIIC. | | | | |
| Miles from Course | | | | | 12 miles | 4.8 Miles | 3.8 miles | 11 miles |
| Course Quality and Experience | A A | | | | В | Α | С | С |
| Weekday Rates | | | | | | | | |
| Regular Resident | \$33 | \$37 | \$4 | 12% | \$39 | \$32 | \$39 | \$40 |
| Regular - Non Res | \$33 | \$37 | \$4 | 12% | \$49 | \$46 | \$39 | \$49 |
| Senior (60+) | \$28 | \$30 | \$2 | 7% | \$39 | \$32 | \$29 | \$39 |
| Senior Non Resident | \$28 | \$30 | \$2 | 7% | \$39 | \$32 | \$29 | \$39 |
| Twilight | \$26 | \$28 | \$2 | 8% | \$35 | \$34 | \$29 | \$35 |
| Senior Twilight | \$21 | \$23 | \$2 | 10% | \$35 | \$24 | \$24 | \$35 |
| Super Twilight | \$15 | \$17 | \$2 | 13% | \$28 | \$36 | \$19 | \$28 |
| Senior Super Twilight | \$15 | \$17 | \$2 | 13% | \$28 | \$19 | \$19 | \$28 |
| Junior | \$14 | \$14 | \$0 | 0% | \$13 | \$20 | \$0 | \$13 |
| 9 Holes | \$23 | \$25 | \$2 | 9% | | | | |
| Senior 9 holes | \$18 | \$20 | \$2 | 11% | | | | |
| Junior | \$17 | \$17 | \$0 | 0% | | | | |
| Junior 9 holes | \$11 | \$11 | \$0 | 0% | | | | |
| Early Bird Back 9 | \$23 | \$25 | \$2 | 9% | | | | |
| Friday Rates | | | | | | | | |
| Regular Resident | \$33 | \$37 | \$4 | 12% | \$45 | \$36 | \$39 | \$43 |
| Regular - Non Res | \$33 | \$37 | \$4 | 12% | \$55 | \$52 | \$39 | \$55 |
| Senior (60+) | \$28 | \$30 | \$2 | 7% | \$45 | \$36 | \$29 | \$42 |
| Senior Non Resident | \$28 | \$30 | \$2 | 7% | \$45 | \$36 | \$29 | \$42 |
| Twilight | \$26 | \$28 | \$2 | 8% | \$37 | \$38 | \$29 | \$37 |
| Senior Twilight | \$15 | \$17 | \$2 | 13% | \$37 | \$26 | \$24 | \$37 |
| Super Twilight | \$15 | \$17 | \$2 | 13% | \$29 | \$30 | \$19 | \$29 |
| Senior Super Twilight | \$15 | \$17 | \$2 | 13% | \$29 | \$21 | \$19 | \$29 |
| Junior | \$14 | \$14 | \$0 | 0% | \$13 | \$20 | \$0 | \$13 |
| 9 Holes | \$23 | \$25 | \$2 | 9% | \$13 | | | |
| Senior 9 Holes | \$18 | \$20 | \$2 | 11% | | | | |
| Junior - 9 Holes | \$11 | \$13 | \$2 | 18% | | | | |
| Early Bird Back 9 | \$23 | \$25 | \$2 | 9% | | | | |
| Weekend Rates | | | | | | | | |
| Regular Resident | \$47 | \$52 | \$5 | 11% | \$56 | \$50 | \$59 | \$51 |
| Regular - Non Res | \$47 | \$52 | \$5 | 11% | \$66 | \$70 | \$59 | \$66 |
| Senior (60+) | N/A | N/A | N/A | | \$56 | \$46 | \$52 | \$50 |
| Twilight | \$31 | \$36 | \$5 | 16% | \$46 | \$45 | \$44 | \$46 |
| Senior Twilight | \$31 | \$36 | \$5 | 16% | \$46 | \$32 | \$35 | \$46 |
| Super Twilight | \$19 | \$24 | \$5 | 26% | \$34 | \$35 | \$29 | \$34 |
| Senior Super Twilight | \$19 | \$24 | \$5 | 26% | \$34 | \$24 | \$25 | \$34 |
| Junior | \$17 | \$17 | \$0 | 0% | \$13 | \$20 | \$0 | \$13 |
| Junior - 9 holes | \$11 | \$11 | \$0 | 0% | | | | |
| Adult Mid Day | \$35 | \$40 | \$5 | 14% | | | | |

Attachment 3 - BVGC Golf Fee Proposal with Competitive Course Fees

| Competitive Market Analysis | Bennett Valley Golf Course | Bennett Valley Proposed | \$ Increase | % Inc. | Windsor Golf Club | Fox Tail- North | Valley of The Moon | Rooster Run Golf Course |
|------------------------------------|----------------------------------|-------------------------------|-------------|--------|----------------------|--------------------|-----------------------|----------------------------|
| Carts | | | | | | | | |
| 18 Holes | \$16 | \$17 | \$1 | 6% | \$18 | \$19 | \$14 | \$18 |
| Twilight | \$16 | \$17 | \$1 | 6% | \$14 | \$14 | \$14 | \$14 |
| Super Twilight | \$9 | \$10 | \$1 | 11% | \$10 | \$12 | \$14 | \$10 |
| 9 Hole Cart | \$9 | \$10 | \$1 | 11% | | | | |
| Annual Fee Cart Rate | \$12 | \$14 | \$2 | 17% | | | | |
| Senior | | | | | | | | |
| Range | | | | | | | | |
| Extra Large | | | | | | | | |
| Large | \$10 | \$12 | \$2 | 20% | \$10 | \$18 | \$ 12 | \$12 |
| Medium | | | | | | \$12 | | |
| Small | \$6 | \$8 | \$2 | 33% | \$6 | \$7 | \$ 6 | \$8 |
| Membership | | | | | | | | |
| Monthly Dues | | | | | | | | \$209 |
| Annual Memberships | | | | | \$2,714 | | \$3,228 | \$2,854 |
| Annual Memberships Couple | | | | | \$3,618 | | | |
| Annual Memberships- Resident | | | | | \$2,443 | | | \$2,283 |
| Annual Memberships-Resident Couple | | | | | \$3,256 | | | |
| Limited Single | | | | | | \$2,350 | | |
| Limited Single Resident | | | | | | \$2,150 | | |
| Limited Couple | | | | | | \$3,100 | \$5,028 | |
| Limited Couple Resident | | | | | | \$2,900 | | |
| Senior Limited- Single | \$1,150 | \$1,284 | \$134 | 12% | | | | |
| Senior Limited- Single (Resident) | | | | | | | | |
| Senior Limited- Couple | \$1,840 | \$2,052 | \$212 | 12% | | | | |
| Senior Limited- Couple (Resident) | | | | | | | | |
| Unlimited - Single | \$1,930 | \$2,220 | \$290 | 15% | \$3,685 | \$3,200 | \$3,588 | \$4,150 |
| Unlimited - Single (Resident) | | | | | | | | |
| Unlimited- Resident | | | | | \$3,317 | \$3,000 | | \$3,320 |
| Unlimited - Couple | \$3,090 | \$3,552 | \$462 | 15% | \$4,514 | \$4,300 | \$5,388 | \$5,042 |
| Unlimited - Couple (Resident) | | | | | | | | |
| Unlimited Couple Resident | | | \$0 | | \$4,063 | \$3,850 | | \$4,034 |
| Advanced Reservation | 8 days | | | | | | | |
| Other Loyalty Programs | | | | | | | | |
| Players Club | | | | | | Yes | Yes | |
| | | | | | | | | |
| Rental Clubs | | | | | | | | |
| 9 Holes | \$ 20 | \$ 20 | \$ - | 0% | | \$ 30 | | |
| 18 Holes | \$ 30 | \$ 35 | \$ 5 | 17% | \$ 50 | \$ 50 | | \$ 15 |