

# Recommendations for Homeless Services Providers & Operator of Sam Jones Hall for FY 2022/2023

City Council February 22, 2022 Kelli Kuykendall City Manager's Office

#### **Overview**

- November 9, 2021 Council direction
- Request for Proposals (RFP)
- Summary of Proposals
- Recommendations
- Lessons Learned
- Next Steps

# **RFP Purpose**

Seek proposals from qualified and experienced organizations to provide homeless services and for operation of the City-owned Samuel L. Jones Hall Homeless Shelter (SJH) for the upcoming Fiscal Year 2022/2023

## **RFP Purpose**

- Increased investment in homeless services – shift to competitive process
- 2004 Catholic Charities selected as operator for SJH
- Annually Community
   Development Block Grant (CDBG)
   funding

#### **RFP Term**

- Capacity to implement program by July 1, 2022
- Initial term FY 22/23
- Up to 5 years FY 22/23 to FY 26/27
- Conditional basis subject to funding and performance

## RFP Scope

#### **Homeless Services**

- Day Services
- Street Outreach/Encampment Resolution
- Emergency Shelter
- Housing Support
- Community-based Solutions Community Homeless Assistance Program (CHAP)
- Other innovative approaches

# **RFP Scope**

## SJH Operator

- Low barrier
- Housing Focused
- Basic services + case management
- Experience operating shelter of similar size and scope

# **General Requirements**

- Non-profit status
- Experience providing similar services
- Fidelity to Housing First
- Alignment with CoC HMIS, Coordinated Entry, Shelter Standards
- Client/Community Engagement
- Partnership
- Reporting

## **Schedule**

RFP Issued	November 15, 2021
RFP Due	December 20, 2021
Evaluation Committee convened	January 21, 2022
Rec. to City Council	February 15, 2022
Contract Drafting	Spring 2022
Contracts to Council - FY 22/23	June 2022
Contracts Awarded – FY 22/23	July 2022

# **Criteria**

	Max. Points
Strategic Goals	10
Organizational Capacity	20
Client Engagement/Feedback	5
Best Practices	20
Wrap-around Services	10
Data/Reporting	10
Financial Reasonability	20
Other	5
Total	100
Bonus	5

# **Summary of Proposals Sam Jones Hall**

#### Competitive

- Catholic Charities
- SHELTER, Inc.
- DEMA, Inc.

# Summary of Proposals Homeless Services

## Non-competitive

- Catholic Charities
- Homeless Services Center
- Family Support Center
- Homeless Outreach Services Team
- YWCA Sonoma County
- Safe House Shelter Program

## **Other Providers**

- The Living Room
- Community Action Partnership Sonoma County
- Faith-based CHAP

## **Catholic Charities**

#### Experience

- 30 years in Sonoma County
- SJH since 2005
- Other City-sponsored programs
- Housing First fidelity

#### Proposal

- Low barrier, housing focused
- Basic services, wrap-around
- Community partnerships
- Participant/community feedback

## SHELTER, Inc.

#### Experience

- 40 years experience
- Contra Costa, Solano, Sacramento
- Range of programs
- Housing First fidelity

#### Proposal

- Low barrier, housing focused
- Basic services, wrap-around
- Participant driven

## DEMA, Inc.

#### Experience

- 2 years experience
- Sonoma County and Harris County, Texas
- COVID response
- Health/medical focus

#### Proposal

- Low barrier, housing focused
- Basic services, wrap-around
- In-house, on-site medical services

# **Sam Jones Hall**

	Operating Budget	Cost/night/ person	Other Funding
Catholic Charities	\$2,493,454	\$32	\$431,118
SHELTER, Inc.	\$3,974,904	<b>\$51</b>	\$111,104
DEMA, Inc.	\$4,994,983	\$64	<b>\$0</b>

#### **Evaluation Committee**

- 9 members
- Facilitated by City Manager's office
- City Police, Fire, Human Resources
- County Health Services,
   Community Development
   Commission
- Rohnert Park, Healdsburg
- Councilmembers Roger and Sawyer

# **Scoring - Sam Jones Hall**

	Average Score	Highest & Lowest	Forced Ranking
Catholic Charities	91.2	89.5	5
SHELTER, Inc.	80.9	83.1	3
DEMA, Inc.	61.2	68.9	1

## **Homeless Services**

	Operating Budget	City Funding FY 21/22	Average Score
Catholic Charities - HSC	\$338,000	\$202,000	89.8
Catholic Charities - FSC	\$1,302,665	\$196,000	90.7
Catholic Charities - HOST	\$1,563,316	\$1,035,450	89.9
YWCA So. Co. Safe House	\$1,403,591	\$50,000	81.1

#### **Lessons Learned**

- Outreach
- PlanetBids portal
- Cost to run programs effectively
- Mechanism to fund and operationalize innovative approaches
- Developing metrics and measuring success

## **Next Steps**

- March to May 2022 Develop contract scope, budget, metrics, reporting requirements
- June 2022 Return to Council with contracts
- July 2022 Execute FY 22/23 contracts

#### Recommendation

It is recommended by the City Manager's Office that the Council, by resolution: 1) approve Catholic Charities of the Diocese of Santa Rosa for the provision of Citysponsored homeless services for the following programs – Homeless Services Center, Family Support Center, and Homeless Outreach Services Team; 2) approve YWCA Sonoma County for the provision of Citysponsored homeless services via operation of its Safe House Shelter program;

## Recommendation cont'd

3) approve Catholic Charities of the Diocese of Santa as the operator of the Samuel L. Jones Hall Homeless Shelter; and 4) direct staff to prepare agreements for these programs for Council consideration for the initial period July 1, 2022 to June 30, 2023 (Year 1) and continuing for up to five years total (Fiscal Year 2022/2023 to Fiscal Year 2026/2027) on a conditional basis subject to contractor performance and funding availability.