CityBus Temporary Transit Service Modification To Address Staffing Shortage

Santa Rosa City Council January 25, 2022





# Background

- In August 2021 CityBus service increased to 85% of pre-pandemic level
- Subsequently Bus Operator recruitment has not kept pace with attrition, resulting in net reduction in available drivers
  - Carrying 15 vacancies; currently have just 74% of budgeted positions filled
- Maintaining service with unsustainable level of overtime
- Highly precarious situation in light of ongoing pandemic impacts
  - One-day reductions during late December and early January
- Service reliability fundamental to rider experience
- Recommending modest temporary service reduction to maintain system reliability until staffing increases and stabilizes

#### Relationship of Proposal to Current Status

- Emergency reduction to Saturday-level service on weekdays on January 14 due to high number of staff quarantined in current surge
  - Operating weekday routing on Route 10 and weekday span on Route 15, as well as supplemental service on Route 6 for large school demand
- Staffing levels expected to recover over next few weeks as staff exit quarantine
  - Anticipate stepping up service levels accordingly (i.e., additional "Saturday Plus" service adding frequency on main routes)
- Staff proposal would restore weekday service at a more sustainable level until additional Bus Operators can be hired and trained

## Staff Evaluation of Needs and Options

• Goals:

- 1) Reduce scheduled service by 2 weekly driver rosters to ensure all scheduled service can be covered
- 2) Minimize impacts on riders by preserving span of service and avoiding reductions on routes that are already operating at lower service levels
- Multiple scheduling options evaluated, with modest reduction of Route 1 (Mendocino Avenue) weekday frequency identified as least detrimental to transit access
  - Weekday frequency would be reduced from every 15 minutes to every 20 minutes
  - However, frequency would increase on Route 1 on Sundays

#### Route 1—Mendocino Avenue

- Travels between Transit Mall and Coddingtown Transit Hub via Mendocino Avenue, Bicentennial Way, and Range Avenue
- Serves Santa Rosa Junior College, Santa Rosa High School, County Center, and Kaiser Medical Center
- Highest frequency in CityBus system, along with Route 2/2B (Sebastopol Road)
- Defined as one of Santa Rosa's "high frequency transit corridors"



#### **Proposed Temporary Service Reduction**

|                         |          | <b>Current Service</b> |          |        | Proposed Service |         |          |        |
|-------------------------|----------|------------------------|----------|--------|------------------|---------|----------|--------|
|                         | Route    | Weekday                | Saturday | Sunday | Route            | Weekday | Saturday | Sunday |
| <b>Comparison of</b>    | Route 1  | 57                     | 30       | 11     | Route 1          | 41      | 29       | 20     |
| Number of               | Route 2  | 29                     | ~        | ~      | Route 2          | 29      | ~        | ~      |
|                         | Route 2B | 28                     | 27       | 10     | Route 2B         | 28      | 27       | 10     |
| Trips/Day—              | Route 3  | 14                     | 14       | 7      | Route 3          | 14      | 14       | 7      |
| Current and             | Route 4  | 14                     | 14       | 7      | Route 4          | 14      | 14       | 7      |
| <b>Proposed Service</b> | Route 4B | 14                     | ~        | ~      | Route 4B         | 14      | ~        | ~      |
|                         | Route 5  | 14                     | 14       | 7      | Route 5          | 15      | 14       | 7      |
|                         | Route 6  | 28                     | 11       | 7      | Route 6          | 29      | 11       | 7      |
|                         | Route 8  | 27                     | 14       | 7      | Route 8          | 27      | 14       | 7      |
|                         | Route 9  | 15                     | 14       | 7      | Route 9          | 15      | 14       | 7      |
|                         | Route 10 | 14                     | 10       | 7      | Route 10         | 14      | 10       | 7      |
|                         | Route 12 | 26                     | 14       | 7      | Route 12         | 28      | 14       | 7      |
|                         | Route 15 | 14                     | 8        | 7      | Route 15         | 14      | 8        | 7      |
|                         | Route 18 | 7                      | 7        | 7      | Route 18         | 7       | 7        | 7      |
|                         | Total    | 301                    | 177      | 91     | Total            | 289     | 176      | 100    |

#### Public and stakeholder outreach conducted

- Rider survey—online and in person at transit facilities
- Social media
- Notices with information on how to comment
- Outreach to stakeholders including SRJC and SRCS
- Internal outreach to City colleagues
- Discussion and coordination with SEIU leadership

Note: All public outreach activities conducted in English and Spanish

# Rider Survey: Preference for Approach to Service Reduction

- The majority of respondents prefer the Route 1 frequency reduction to the uncertainty of day-by-day reductions
  - Slightly lower percentage of Spanish-speakers prefer reduction on Route 1 to day-to-day cuts (74% vs. 82% for English-speakers)
- This is consistent with comments received from riders

| Approach to Reduction                    | <b>Overall Rider Preference</b> |  |  |  |
|--|---------------------------------|--|--|--|
| Temporary frequency reduction on Route 1 | 82%                             |  |  |  |
| Cut runs on day-to-day basis as needed   | 18%                             |  |  |  |

## Rider Survey: Impact of Route 1 Change

- 86% of riders indicated that they would either experience no impact or be "somewhat impacted"
  - Rider comments focused on maintaining service in other part of the system (e.g., Roseland, Piner High School)
  - Responses from Spanish speakers in alignment with overall results
- 10% of riders said they would be "impacted" or "highly impacted"

| Impact of Route 1 Reduction | Overall |  |  |
|-----------------------------|---------|--|--|
| No impact                   | 36%     |  |  |
| Somewhat impacted           | 50%     |  |  |
| Impacted                    | 5%      |  |  |
| Highly impacted             | 5%      |  |  |
| Other                       | 4%      |  |  |

## Staff Proposal

- Based on rider feedback staff recommends proceeding with temporary reduction to Route 1 frequency
- Recommend implementation of service change as soon as possible, likely in March 2022
- Outreach to riders will occur in advance of the change to minimize disruptions to travel
- 15-minute service will be restored to Route 1 as soon as staffing levels increase and stabilize (Target: Summer 2022)
- Transit Division working with Human Resources to expand and diversify marketing/outreach efforts related to Bus Operator recruitment

#### Recommendation

 It is recommended by the Transportation and Public Works Department that the Council, by resolution, 1) approves a temporary minor reduction of weekday frequency on Santa Rosa CityBus Route 1 to ensure service reliability during the current staffing shortage, and 2) approves restoration of weekday frequency on Route 1 as soon as possible after staffing levels and increased and stabilized.

• Questions?