



April 24, 2018

National Plant Services, Inc.  
Michelle Beason, PE  
Regional Manager  
2159 National Ave  
Hayward, CA 94545

***Sent via Certified Mail***

**SUBCONTRACTOR SUBSTITUTION – SEWER MAIN LINING, MANHOLE AND LATERAL REHAB AT VARIOUS LOCATIONS 2016 CONTRACT NO. C01944**

Dear Ms. Beason:

This letter is to inform you that Insituform Technologies, LLC, is requesting a substitution of their listed subcontractor, National Plant Services, Inc., based on inability to meet contract specifications, in accordance with California Public Contract Code Section 4107 (a).

The Board of Public Utilities will consider this item on May 17, 2018. If you have objections to this substitution, please respond in writing within five working days of receipt of this notice.

Should you have any questions, please contact me by email at [tduenas@srcity.org](mailto:tduenas@srcity.org) or by phone at 707-543-3952.

Sincerely,

A handwritten signature in blue ink, appearing to read "Tracy Duenas", with a large, sweeping flourish at the end.

Tracy Duenas, P.E.  
Supervising Engineer