



FY 2024-25 Budget Study Session

MAY 8, 2024

Planning & Economic Development

Recreation & Parks

Transportation & Public Works

Santa Rosa Water

Capital Improvement Program

Department Review Schedule

May 8, 2024

Planning & Economic Development

PROPOSED BUDGET FY 2024-25

A solid green horizontal bar at the bottom of the page.

PED – by Fund

| Expenditures by Fund | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|-----------------------------|---------------------------|---------------------------|----------------------|---------------------|
| General Fund | \$17,604,609 | \$18,774,483 | \$1,169,874 | 6.6% |
| Art In-lieu Fund | \$235,800 | \$237,300 | \$1,500 | 0.6% |
| Santa Rosa Tourism BIA Fund | \$500,000 | \$500,000 | \$0 | 0.0% |
| EPA Brownfields Grant | \$865,285 | \$0 | -\$865,285 | n/a |
| Admin Hearing Fund | \$103,000 | \$103,000 | \$0 | 0.0% |
| Total | \$19,308,694 | \$19,614,783 | \$306,089 | 1.6% |

PED – by Program

| Expenditures by Program (All Funds) | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|--|---------------------------|---------------------------|----------------------|---------------------|
| General Administration | \$5,317,785 | \$5,717,318 | \$399,533 | 7.5% |
| Permit Services | \$1,219,277 | \$1,090,086 | -\$129,191 | -10.6% |
| Building Plan Review | \$1,709,658 | \$1,698,828 | -\$10,830 | -0.6% |
| Building Inspection | \$1,017,448 | \$1,135,746 | \$118,298 | 11.6% |
| Planning Development Review | \$1,591,115 | \$1,554,307 | -\$36,808 | -2.3% |
| Advance Planning | \$562,357 | \$760,867 | \$198,510 | 35.3% |
| Engineering | \$3,548,337 | \$3,503,168 | -\$45,169 | -1.3% |
| Economic Development | \$902,996 | \$803,882 | -\$99,114 | -11.0% |
| Code Enforcement | \$1,333,792 | \$2,120,805 | \$787,013 | 59.0% |
| Neighborhood Revitalization Progra | \$188,630 | \$201,315 | \$12,685 | 6.7% |
| CIP and O&M Projects | \$1,917,299 | \$1,028,461 | -\$888,838 | -46.4% |
| Total | \$19,308,694 | \$19,614,783 | \$306,089 | 1.6% |

PED: General Fund Changes

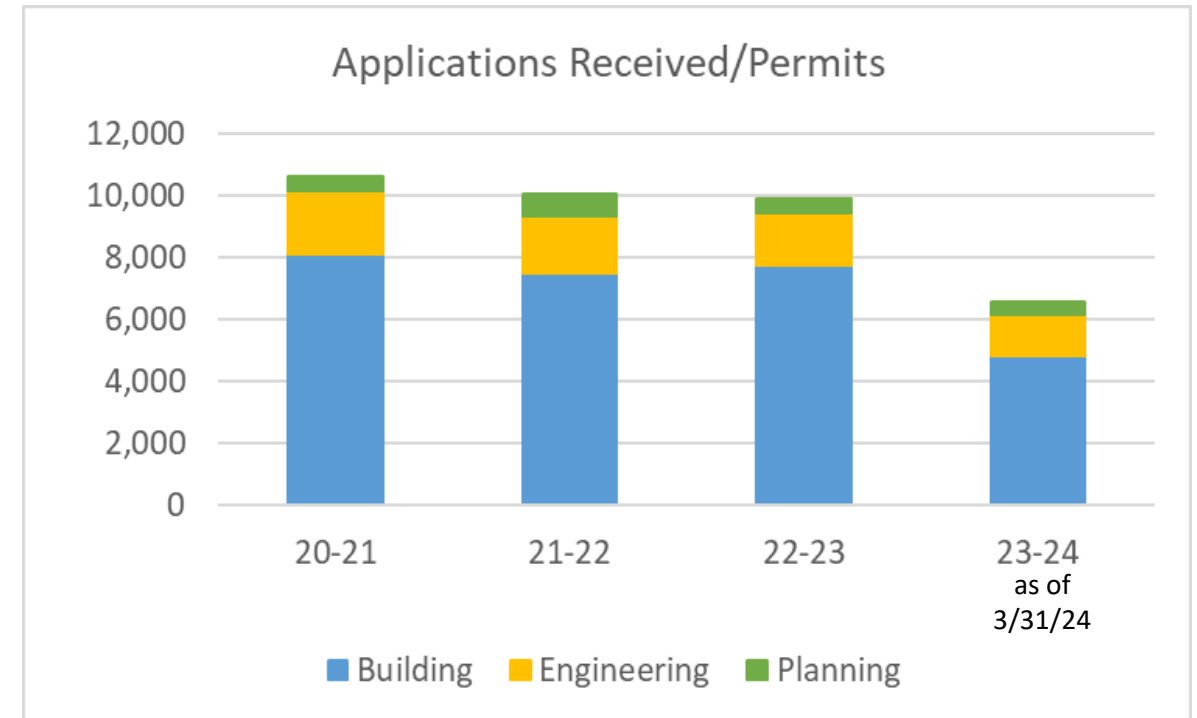
- Santa Rosa Metro Chamber contract not budgeted in FY 24/25
- 1.0 Admin Analyst added in place of 1.0 Admin Secretary
- 2.0 Limited Term Sr. Administrative Assistants, funded by PG&E funds
- 1.0 Admin Analyst added to Economic Development, partially funded by SRTBIA special revenue
- Removed 3.0 Limited Term Senior Planner and 1.0 Admin Secretary - \$690K
- Year-over-year changes include Graffiti Abatement and Vacant Lot staffing, including 3.0 FTE Limited Term Technicians, 1.0 FTE Code Enforcement Officer, and 0.50 Limited Term Community Outreach Specialist.

PED: Operational Highlights

Development Services

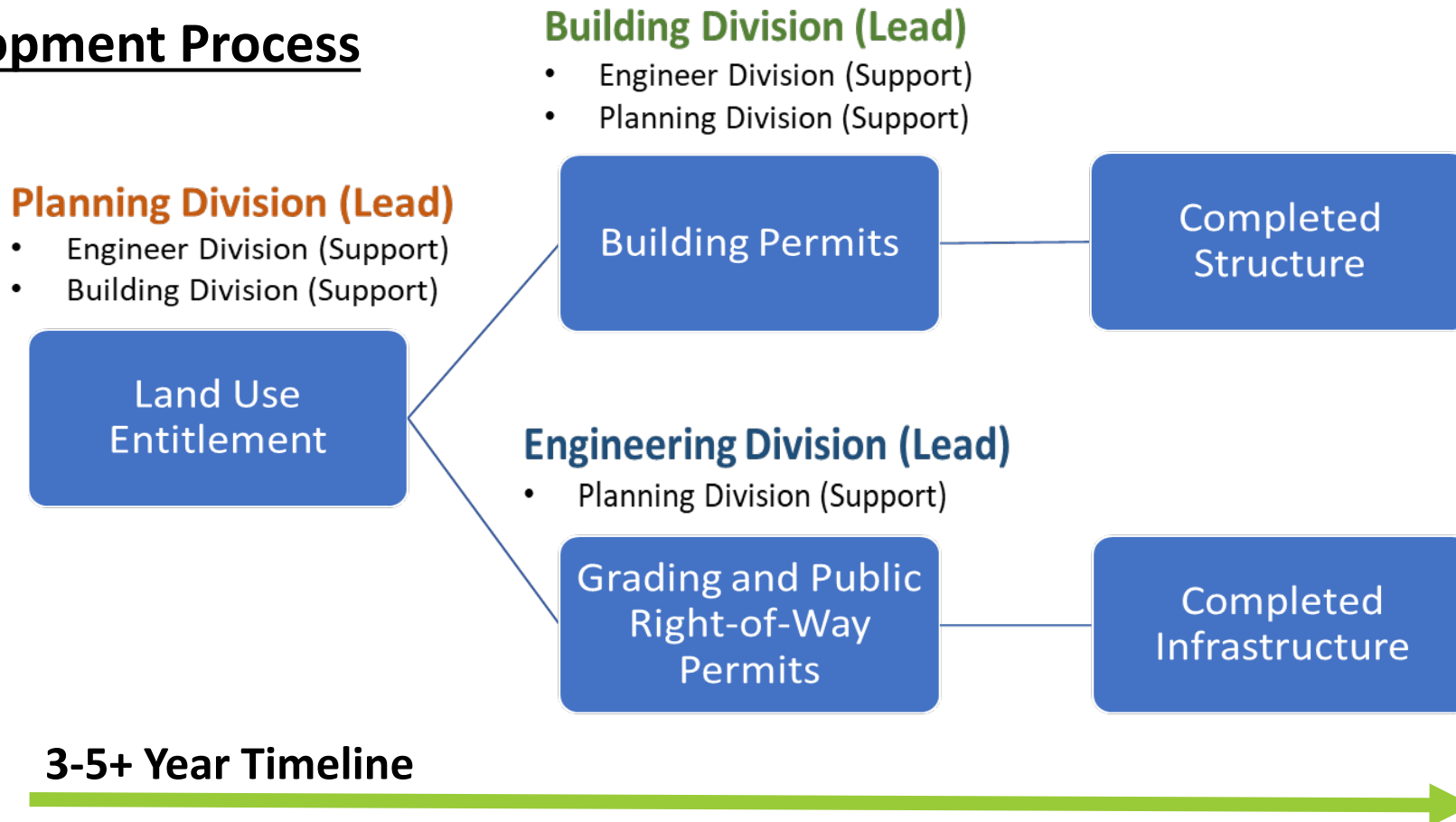
Intake, process, review, and inspection of private development proposal

- Services provided within the Engineering, Building and Planning Divisions
- Generates revenue through fees
- Provides direct service to community
- Requires 65% of the staffing capacity to address average permit totals



PED: Operational Highlights

Development Process



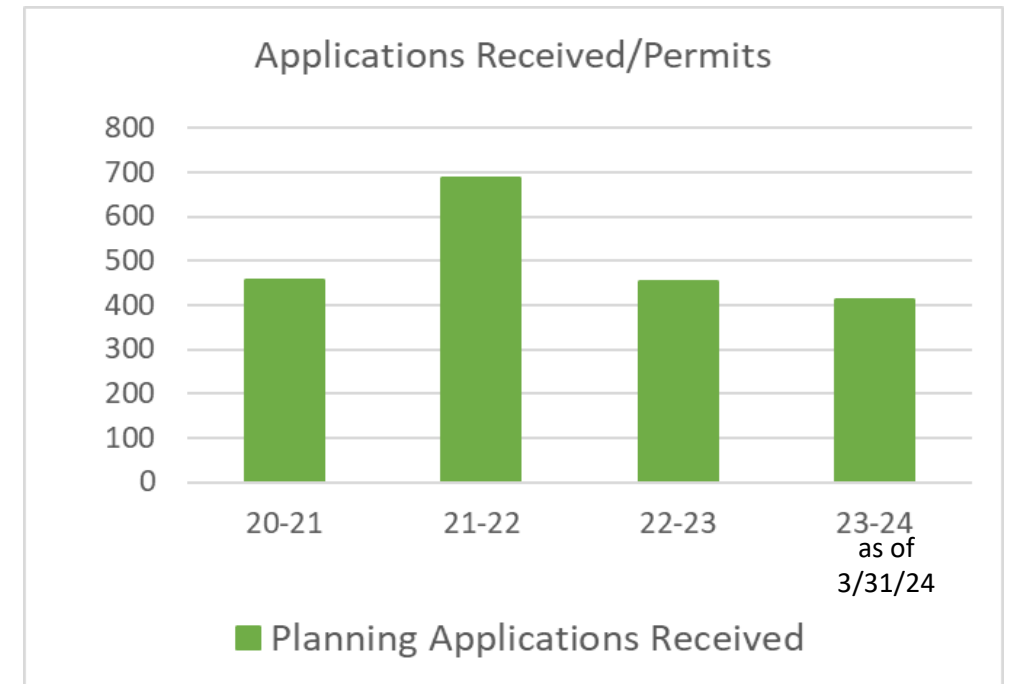
PED: Operational Highlights

Development Services - Planning

- Process new entitlement applications and review for CEQA compliance
- Staff the PC, DRB, CHB, ZA and WAC
- Provide information to the public regarding City policies, land use and zoning
- Environmental coordinator support to all City departments
- Tribal liaison support to all City departments

Funding and Staffing

- 10% of total PED staffing
- Predominately supported by service fees



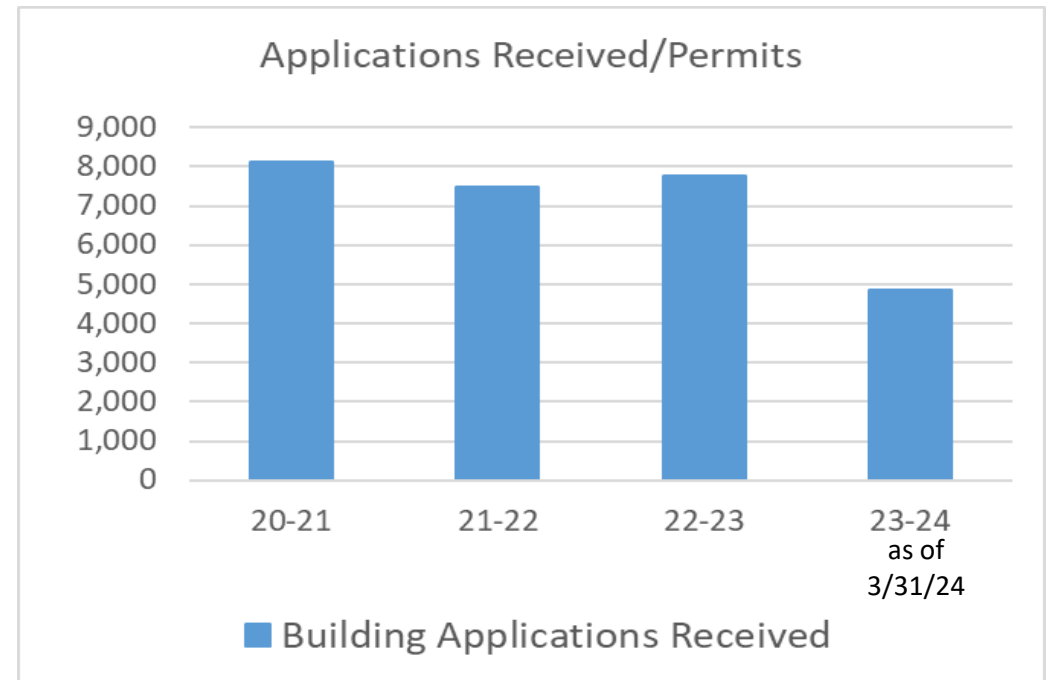
PED: Operational Highlights

Development Services - Building

- Review, approve, and inspect all private property improvements requiring building permits
- In-person and virtual counter service management
- Policy development aligning with core responsibilities

Funding and Staffing

- 24% of total PED staffing
- Predominately supported by service fees



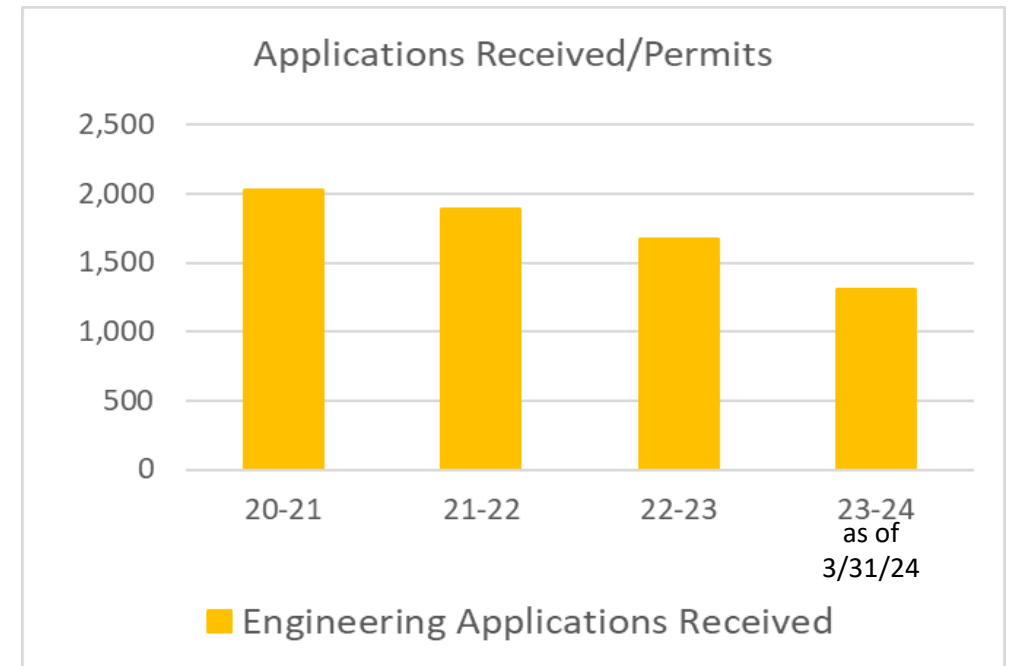
PED: Operational Highlights

Development Services - Engineering

- Review and approve all additions and modifications to all public infrastructure – private development
- Encroachment permit process
- Policy development
- Manages department-wide technology strategies

Funding and Staffing

- 19% of total PED staffing
- Predominately supported by service fees
- Technology surcharge provides staffing, software and equipment support



PED: Operational Highlights

Advance Planning

- Development and implementation of long-range policies, initiatives and regulations
 - General Plan
 - Specific Plans
 - Housing Element
 - Zoning Code
 - State mandated annual housing reports
- Monitor and develop implementation related to annual state legislation

Funding and Staffing

- 5% of total PED staffing
- Predominately General Fund support
- Advance Planning fees; Grants

PED: Operational Highlights

Economic Development

Development and Implementation of Economic Development Strategic Plan

- Large Business attraction and retention
- Small Business support program

Management of Public Art, Culture, and Special Event Program

Develop and implement community investment strategies

Funding and Staffing

- 4% of total staffing
- 65% General Fund and 35% Santa Rosa Tourism and Business Improvement Area (SRTBIA) Funding
- Special Project Funding, such as American Rescue Plan Act

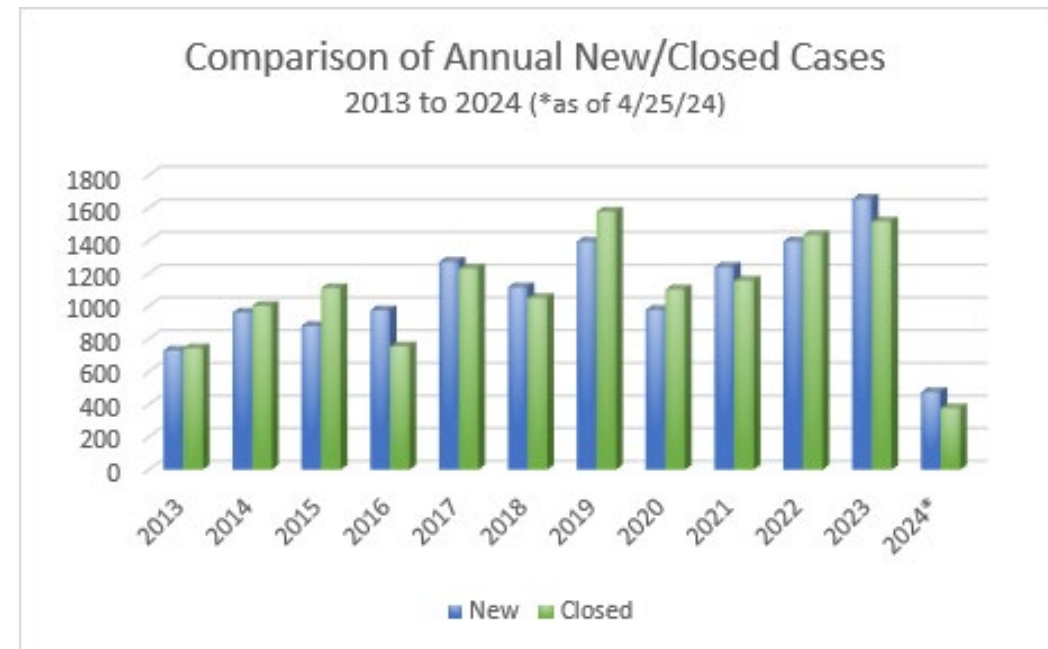
PED: Operational Highlights

Code Enforcement

- Ensures compliance with City Building and Zoning Codes on private property by addressing general health, life, and safety issues
- Policy development
- Multidisciplinary Program Support and Coordination
 - Neighborhood Revitalization Program
 - Homeless Services Program
 - Graffiti Abatement Program
 - Vacant Lot Program

Funding and Staffing

- 16% of total staffing
- Predominately General Fund
- Admin Hearing Fees offset direct costs associated with processing code enforcement cases and any associated abatement needs



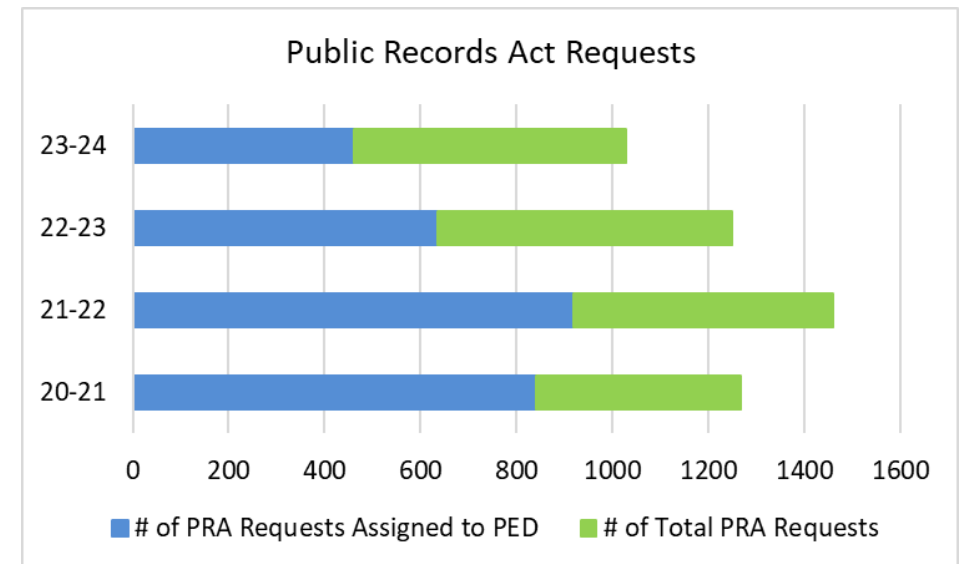
PED: Operational Highlights

Administration

- Provides support for department-wide and division-specific needs and special projects
 - Budget and Personnel
 - Supports 11 Boards and Commissions
 - Technology/Website
 - Records Management
 - Public Records Act Requests
 - Graffiti Abatement Program

Funding and Staffing

- 22% of total staffing
- Predominately General Fund, minor reimbursement from fees



PED: Accomplishments

Significant progress towards housing production:

- Completed 798 housing units in 2023
- Issued building permits for 1,711 housing units in 2023; including 392 affordable units
- Granted land use approvals for 1,169 housing units, including 80 affordable units
- Supporting inspections for 2,147 units under construction
- Supporting 871 units in plan review or pending permit issuance

Customer Service Enhancements:

- Live phones: Received 3,934 calls since Jan 1, 2024; average queue time: 36 seconds
- Customer Satisfaction Survey: All 5-star reviews during operation period (Jan 2024)
- Website – working with CIRO to update and enhance user experience

PED: Accomplishments

- Completed ordinance associated with the maintenance of vacant lots, containing vacant or abandoned structures
- Development of a 5-year strategic plan for economic development goals and strategies
- Awarded a \$1.2 million grant from MTC/ABAG to develop the South Santa Rosa Specific Plan
- Awarded the Pro-Housing Designation from the State (among the highest ranked jurisdictions)

Recreation & Parks

PROPOSED BUDGET FY 2024-25

A solid green horizontal bar at the bottom of the page.

Rec & Parks – by Fund

| Expenditures by Fund (All Funds) | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|---|---------------------------|---------------------------|----------------------|---------------------|
| General Fund | \$17,956,694 | \$18,292,703 | \$336,009 | 1.9% |
| Public Safety & Prevention Tax - VPP | \$2,581,463 | \$2,536,850 | -\$44,613 | -1.7% |
| Change For Kids Fund | \$246,522 | \$249,374 | \$2,852 | 1.2% |
| Expendable Fund-No Interest Allocation | \$100,000 | \$0 | -\$100,000 | -100.0% |
| Measure M Parks | \$2,767,980 | \$2,062,739 | -\$705,241 | -25.5% |
| Special Assessment Tax District | \$134,809 | \$123,168 | -\$11,641 | -8.6% |
| Bennett Valley Golf Course Ops | \$272,075 | \$410,879 | \$138,804 | 51.0% |
| Taxable Golf Bond Debt Service | \$130,747 | \$130,987 | \$240 | 0.2% |
| Tax-exempt Golf Bond Debt Service | \$267,166 | \$263,744 | -\$3,422 | -1.3% |
| Railroad Square Maintenance Fund | \$9,250 | \$9,250 | \$0 | 0.0% |
| Capital Improvement Fund | \$8,613,239 | \$6,400,936 | -\$2,212,303 | -25.7% |
| Total | \$33,079,945 | \$30,480,630 | -\$2,599,315 | -7.9% |

Rec & Parks – by Program

| Expenditures by Program (All Funds) | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|--|---------------------------|---------------------------|----------------------|---------------------|
| General Administration | \$2,931,341 | \$3,611,305 | \$679,964 | 23.2% |
| Fee-Based Recreation | \$1,492,856 | \$1,705,954 | \$213,098 | 14.3% |
| Parks and Landscape Maintenance | \$7,529,828 | \$7,036,880 | -\$492,948 | n/a |
| Aquatics | \$2,042,511 | \$2,048,776 | \$6,265 | 0.3% |
| Neighborhood Services | \$3,487,680 | \$3,175,647 | -\$312,033 | -8.9% |
| Gang Intervention/Prevention | \$0 | \$314,858 | \$314,858 | n/a |
| Community Centers | \$1,939,476 | \$1,781,627 | -\$157,849 | -8.1% |
| Regional Parks | \$312,039 | \$132,418 | -\$179,621 | n/a |
| Regional Parks & Permits | \$1,045,987 | \$1,088,880 | \$42,893 | 4.1% |
| Bennett Valley Golf Course | \$669,988 | \$805,610 | \$135,622 | n/a |
| CIP and O&M Projects | \$11,628,239 | \$8,778,675 | -\$2,849,564 | -24.5% |
| Total | \$33,079,945 | \$30,480,630 | -\$2,599,315 | -7.9% |

Rec & Parks: General Fund Changes

- Addition of 1.0 FTE Community Outreach Specialist, funded by Neighborhood Services
- Addition of 1.0 FTE Limited Term Assistant Parks Planner, funded by Measure M and Park Development Funds.
- Increased 0.6 FTE Recreation Coordinator by 0.15 FTE – funded by Measure M
- Uncontrollable increases in various outside services, namely landscaping contract (\$75K) and merchant banking fees (\$20K).
- Reorganization moved staff from Parks to Admin

Rec & Parks: Operational Highlights



Recreation

- Provide opportunities for over 500,000 recreation participants in community centers, pools, parks and sports fields.
- Offer over 1,500 educational and recreational programs taught by city staff and contracted instructors.
- Build community through events such as Howarth Park Movie Nights, Handmade Crafts Fair, Senior Expo, Kids to Parks Day, Fairytale Ball, Floating Pumpkin Patch, etc.

Rec & Parks: Operational Highlights



Violence Prevention Program (VPP)

- Collaborates with over 50 agencies.
- Facilitates the VPP Policy and Operational Teams
- Oversees the CHOICE Grant Program
- Oversees the Guiding People Successfully (GPS) Referral Program
- Provides educational opportunities for parents and other community members
- Conducts outreach to at-risk, high-risk, gang impacted and gang-intentional youth and young adults

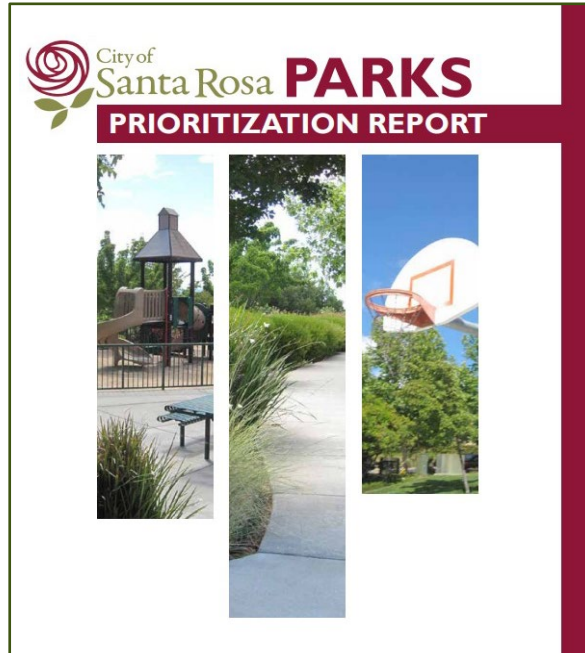
Rec & Parks: Operational Highlights



Neighborhood Service (NS)

- Provides approximately 750,000 units of service of primary prevention for youth.
- After School Programs, Break Camps, Sports and Extra Curricular Activities, Field Trips, Special Events.
- Collaborates with Burbank Housing, local school districts, Junior Warriors, Junior Giants and NFL Flag organizations.
- Participates in the Recreation and Parks Work Experience Program providing participants a pathway to employment.

Rec & Parks: Operational Highlights



Park Planning

- Manage the planning, design and construction of capital park and recreation parks and facilities
 - Currently over 18 projects in planning, design or construction
 - 30 additional projects planned in the next 10 + years as funding is available
- Community outreach for parks capital improvement program, and specific park projects
- Manage the Parks Capital Assets via GIS
- Create new policies and collaborate in the development of the City's General Plan, Specific Plans and similar planning initiatives

Rec & Parks: Operational Highlights

Construction projects initiated in 2023/24

- Finley Aquatic Center Sprayground and Renovation project

Construction projects planned to begin in 2024/25

- Luther Burbank Home and Garden Reroofing
- Howarth / Galvin Park court renovations
- Kawana Springs Community Garden
- Dutch Flohr Neighborhood Park renovation
- South Davis Neighborhood Park renovation



Rec & Parks: Operational Highlights



Park Maintenance

- Playground Safety Inspections
- Sport Fields and Courts Maintenance
- Emergency Tree Response
- Removal of Debris in Parks
- Weed Control & Parks Maintenance
- Volunteer Program Maintenance

Rec & Parks: Operational Highlights - Landscape Contract



- **2008:** City staff performs parks maintenance, roadside and civic sites landscaping and tree work
- **2009:** City moved to hybrid model of staff & contracted services
- **2019:** Landscape Contract: mowing services, no pesticides
- **2023:** \$1.15M one-time funds for weed control of roadway and civic sites landscapes; will be expended by November 2024
- **2024:** Current Landscape Contract Invitation to Bid includes:
 - Mowing
 - Roadway Landscape and City Building Landscapes
 - Tax District Roadway Landscape
- Parks Maintenance staff continue to provide all landscape maintenance at all parks except mowing

Rec & Parks

Accomplishments: Recreation

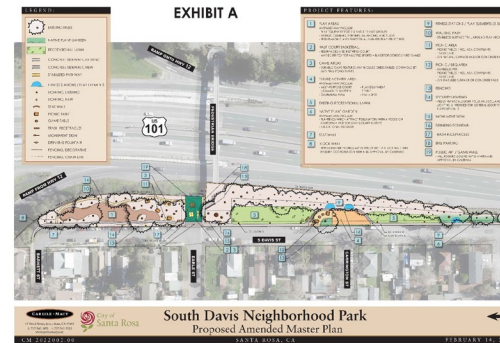
- For the third year in a row, revenue is anticipated to increase from previous year and exceed the Department's revenue goal.
- Participation in aquatics programs remains at 99.2% from FY 22/23 despite Finley Pool being closed since November for construction.
- Participation in senior programs is up 51.7% from FY 22/23.
- Utilizing Measure M "Parks for All" sales tax to start Camp Wa-Tots. This program expands traditional day camp opportunities to younger children ages 4-5. All 6 weeks of camp are full serving a total of 180 participants.

Rec & Parks

Accomplishments: VPP and NS

- The Violence Prevention Partnership (VPP) moved into the Steele Lane Community Center and is now co-located with Neighborhood Services (NS).
- VPP began developing and implementing its intervention programs including crisis intervention, Choice Grant, and community outreach and education events
- NS established a transformative Partnership with Santa Rosa City Schools that will **expand** summer camp opportunities, increasing equity and access to constructive activities for youth.
- NS successfully relaunched the Junior Giants program, benefiting 295 youth and involving the dedication of 80 volunteers.
- VPP and NS engaged with the community by participating in over 80 outreach events, offering valuable resources, and education, reaching over 5,000 community members.

Rec & Parks Accomplishments: Parks Planning



- 18 + active projects aligning with Council Goals
- **Quadrant 1:** Finley Aquatic Center; project to be complete June 2024
- **Quadrant 2:** South Davis Park; Master Plan, CEQA, & 90% construction plans are complete and expect to bid for construction Fall 2024
- **Quadrant 3:** Fremont Park; Complete Historical evaluation, presentation to CHB in April 2024, and final design in late Summer 2024, with future construction in 2025
- **Quadrant 4:** Galvin and Howarth Parks Tennis and Pickleball Courts; Design project bid and awarded. Design to be presented at BOCS in April 2024. Construction planned Fall 2024 or Spring 2025

Rec & Parks Accomplishments: Parks Maintenance



Alignment with Council Goals

- #2 Reduce homelessness and its impacts
 - #3 Ensure healthy and safe community for all
 - #5 Build and maintain infrastructure
 - #7 Address climate change
- Integrated Pest Management Policy in conjunction with Water and Fire Departments
 - Citywide Landscape Contract Invitation for Bid
 - Volunteer events
 - Approximately 100 trees planted, 240 ongoing volunteers and 700 one-time volunteers contributing over 8,000 hours
 - Implemented a 7-day/week staffing model
 - Created Measure M seasonal staffing model

Rec & Parks: Bennett Valley Golf Course Fund Summary



| | FY 2024-25 Proposed Budget |
|------------------------|-------------------------------|
| Revenue | \$305,610 |
| Transfers In | 500,000 |
| Total | \$805,610 |
| O&M Expenditures | \$410,879 |
| Transfers Out | 394,731 |
| Total | \$850,610 |
| Use of Reserves | \$0 |

BVGC: Proposed Budget Details

- **Revenue:** \$305,610 includes
 - Golf Course operator fees as reimbursement: \$118,735
 - Cell Tower: \$71,396
 - Cart lease as reimbursement: \$115,479
- **Transfers In:** \$500,000 from the General Fund
- **O&M Expenditures:** \$410,879
 - PDI Debt Service: \$63,244
 - Operations: \$347,635
- **Transfers Out:** \$394,731 for Bond Debt Service



BVGC: Projects/Equipment Highlights



- **July 2023:** Repair of Air Conditioning in Restaurant & Banquet
- **August 2023:** Irrigation project - Council approved \$2 million from the General Fund for new water supply and storage for the existing irrigation system.
 - Capital Projects Engineering estimates construction in Spring 2025
- **September 2023:** New carpeting
- **October 2023:** Tee leveling and greens aerator equipt.
- **November 2023:** New Club Car Golf Carts received
- **March 2024:** Two new hybrid greens mowers received

Transportation & Public Works

PROPOSED BUDGET FY 2024-25

A solid green horizontal bar at the bottom of the page.

TPW – by Fund

| Expenditures by Fund (All Funds) | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|---|---------------------------|---------------------------|----------------------|---------------------|
| General Fund | \$27,007,860 | \$26,870,999 | -\$136,861 | -0.5% |
| Utilities Administration Fund | \$1,274,342 | \$1,324,670 | \$50,328 | 3.9% |
| Municipal Transit Fund | \$14,861,923 | \$15,248,046 | \$386,123 | 2.6% |
| Paratransit Operations | \$1,711,308 | \$1,975,927 | \$264,619 | 15.5% |
| Storm Water Enterprise Fund | \$614,601 | \$630,229 | \$15,628 | 2.5% |
| Equipment Repair Fund | \$6,395,515 | \$6,969,463 | \$573,948 | 9.0% |
| Equipment Replacement Fund | \$14,222,789 | \$14,735,278 | \$512,489 | 3.6% |
| Capital Improvement Fund | \$25,835,133 | \$18,795,284 | -\$7,039,849 | -27.2% |
| Total | \$91,923,471 | \$86,549,896 | -\$5,373,575 | -5.8% |

TPW – by Program

| Expenditures by Program | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|--------------------------------|-----------------------|-----------------------|---------------------|-----------------|
| General Administration | \$1,622,032 | \$1,670,207 | \$48,175 | 3.0% |
| Transit | \$16,573,231 | \$17,223,973 | \$650,742 | 3.9% |
| Real Estate Services | \$743,400 | \$726,448 | -\$16,952 | -2.3% |
| Capital Projects Engineering | \$3,384,031 | \$3,389,623 | \$5,592 | 0.2% |
| Facilities | \$5,674,725 | \$5,832,445 | \$157,720 | 2.8% |
| Materials Engineering | \$757,173 | \$779,523 | \$22,350 | 3.0% |
| Zero Waste Operations | \$278,014 | \$477,951 | \$199,937 | 71.9% |
| Traffic | \$1,946,496 | \$1,890,211 | -\$56,285 | -2.9% |
| Field Services | \$34,510,236 | \$35,242,231 | \$731,995 | 2.1% |
| CIP and O&M Projects | \$26,434,133 | \$19,317,284 | -\$7,116,849 | -26.9% |
| Total | \$91,923,471 | \$86,549,896 | -\$5,373,575 | -5.8% |

TPW - General Fund Changes

- Added 1.0 FTE Climate Action Manager to Zero Waste Operations + \$117K
- Decrease of \$65K from street surface repair materials to cover replacement cost and fleet rate increases.
- Increase in E&R Replacement cost of \$173K due to rising costs of vehicles.
- General Fund Administration reduced year-over-year by \$515K as a result of Rec & Parks re-organization, driving overall General Fund decrease.

TPW: Operational Highlights

- **Streets**

- Filled 7,425 potholes (29 per working day)
- Removed 4,928 graffiti tags (19 per working day)
- Removed 1,744 cubic yards of debris (7 per working day)
- A football field covered with one foot of debris
- Maintained signs and striping for 515 centerline miles of roadway

- **Electrical:**

- Maintained 16,000+ streetlights and 300+ signals/pedestrian crossing lights

TPW: Operational Highlights

- **Materials Lab**

- Conducted 2,415 roadway materials tests for compliance (9 per working day)

- **Facilities**

- Six-person crew maintains 108 City buildings/structures
- Address on-going HVAC issues, resealing roofs, and address aging plumbing

- **Fleet:**

- Completed 2,529 fleet maintenance work orders (10 per working day)

TPW: Accomplishments

- **Capital Projects Engineering:**
 - Fire Station 5 design complete, construction starting in April 2024
 - Hearn Community Hub - Phase 1 Design Builder procurement started Feb 2024
 - Coffey Park and Fountaingrove Neighborhood Disaster Recovery Construction started January 2, 2024
 - Three additional fire recovery projects completed in FY23-24
 - Laguna Treatment Plant Chillers and Climate Control Upgrades
 - Emergency Well Pump Station at A Place to Play
 - East Haven Dr. Sewer and Water Improvements – Eleanor Ave to E Foothill Dr.
 - Sonoma Avenue Pavement Rehabilitation Project – E St. to Bobelaine Dr.
 - Partnered with SCTA to begin construction on the Hearn Interchange

TPW: Accomplishments

- **Electrical:**

- Replaced 41 streetlight and signal knockdowns
- Completed conversion from high pressure sodium streetlights to LED

- **Traffic:**

- Added ½ mile cycle track & 1-mile buffered bike lane
- 3.8 miles of new bike facilities planned with the upcoming slurry project
- Began Active Transportation Plan process

TPW: Accomplishments

- **Real Estate Services:**

- Approval to surplus three downtown city-owned properties (Lot 7, Lot 11, and Garage 5) for housing and commercial use
- Awarded \$9.5M in IIGC Housing funds to incentivize housing downtown
- Approval of the Southeast Greenway Acquisition with the State

- **Facilities:**

- Installation of 400-foot accessible paths in Franklin Park
- Construction of 220' metal fencing and gate at Public Safety Building
- Remodeled InResponse building

TPW: Accomplishments

- **Streets:**
 - Provided dashboard to capture metrics for street maintenance operations
- **Fleet:**
 - Designed and built two new Police Responder pick-up trucks
 - Ten electric vehicles and seven hybrid vehicles added to the city fleet
- **Zero Waste Program:**
 - Updated Zero Waste Master Plan

Transit Enterprise Fund Summary

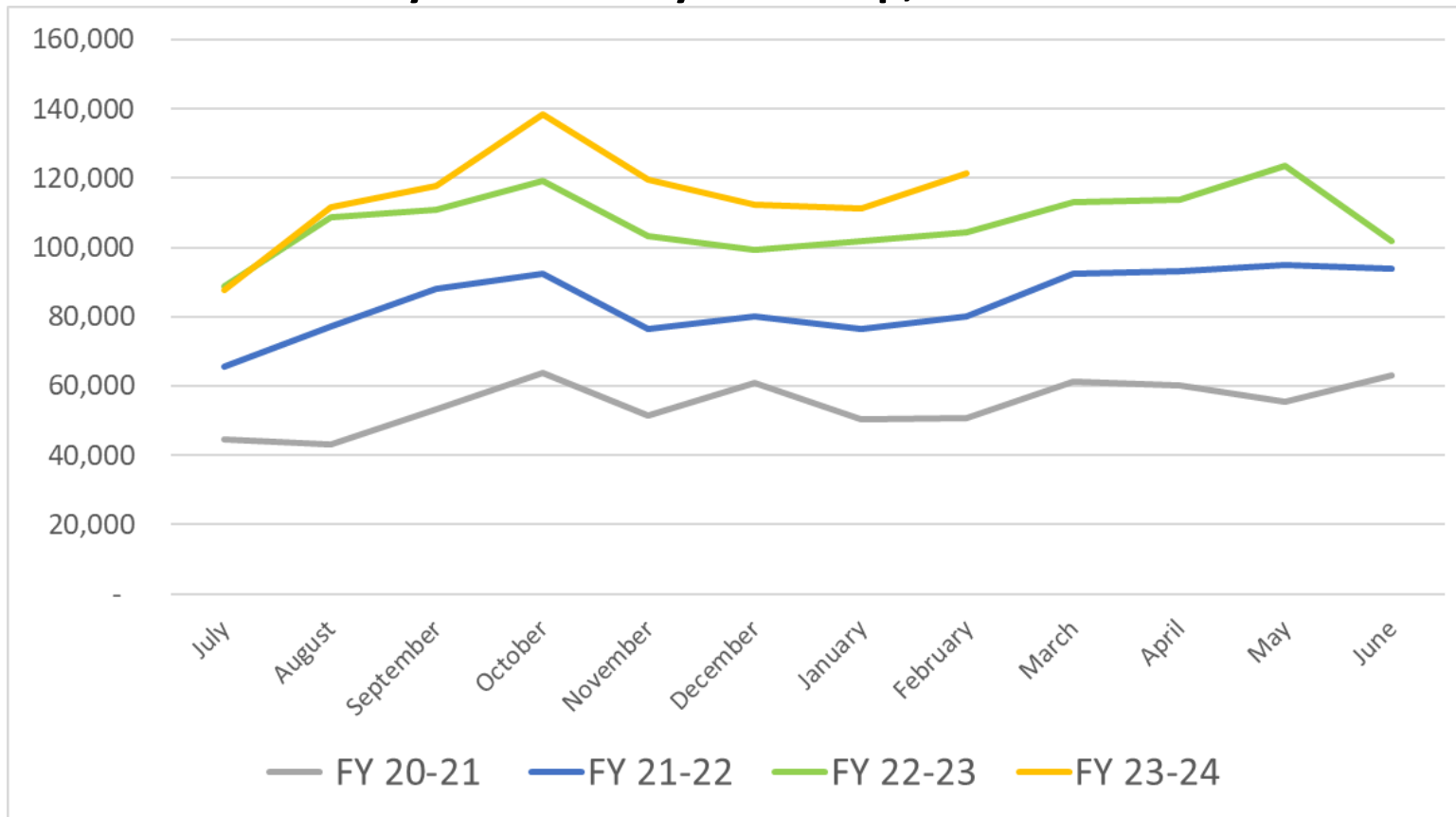
| | FY 2024-25 Proposed Budget |
|------------------------|-------------------------------|
| Revenue | \$17,193,973 |
| Transfers In | 30,000 |
| Total | \$17,223,973 |
| O&M Expenditures | \$17,223,973 |
| Transfers Out | 0 |
| Total | 0 |
| Use of Reserves | \$0 |

Transit: Budget Highlights

- First year without federal COVID relief funding in operating budget (averaged \$2M annually in previous four FYs).
- \$450K increase in transit fleet maintenance.
- \$250K increase in Purchased Transportation contracted services (paratransit and Oakmont).
- \$100K increase in liability insurance costs.
- \$90K increase in Bus Operator overtime due to ongoing staffing shortage.
- \$400K decrease in bus fueling costs (diesel, electricity).

TPW: Operational Highlights

CityBus Monthly Ridership, FY 21 - FY 24



| Year | CityBus Ridership |
|---------|-------------------|
| 2018-19 | 1,808,239 |
| 2019-20 | 1,460,691 |
| 2020-21 | 766,920 |
| 2021-22 | 1,028,492 |
| 2022-23 | 1,288,970 |
| 2023-24 | 1,400,000* |

*Projected

Santa Rosa Water

PROPOSED BUDGET FY 2024-25

A solid green horizontal bar at the bottom of the page.

Santa Rosa Water – by Fund

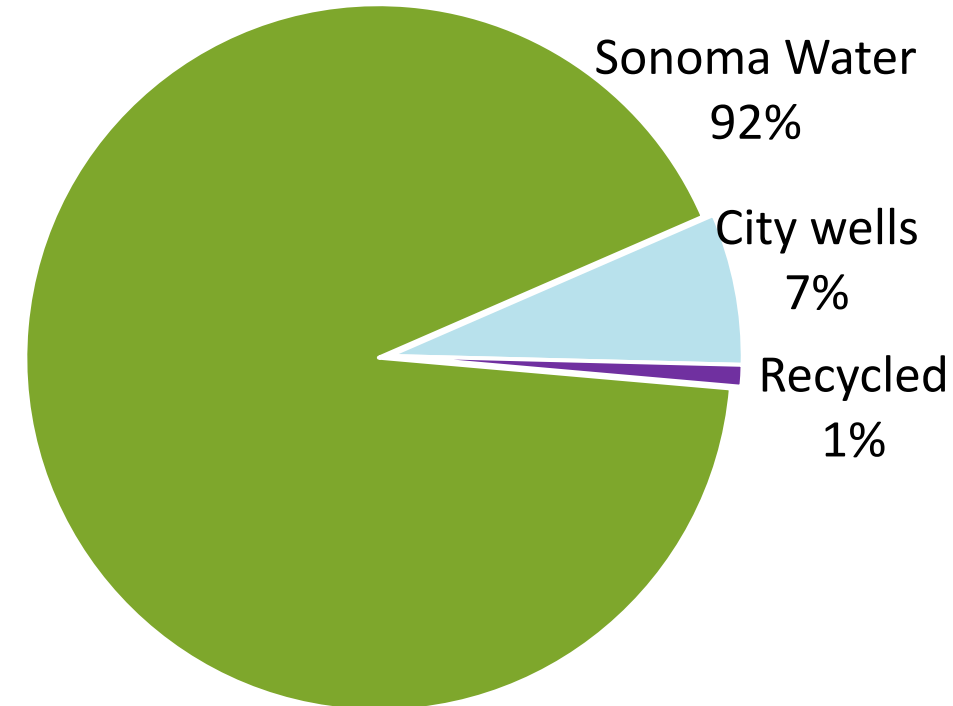
| Expenditures by Fund (All Funds) | FY 2023-24 Budget | FY 2024-25 Budget | \$ Change | % Change |
|---|------------------------------|------------------------------|----------------------|---------------------|
| General Fund | \$804,466 | \$759,849 | -\$44,617 | -5.5% |
| Water Funds | \$55,021,529 | \$52,195,134 | -\$2,826,395 | -5.1% |
| Local Wastewater Funds | \$27,560,198 | \$17,103,847 | -\$10,456,351 | -37.9% |
| Subregional Wastewater Funds | \$80,743,019 | \$85,252,287 | \$4,509,268 | 5.6% |
| Utilities Administration Fund | \$14,767,099 | \$15,383,090 | \$615,991 | 4.2% |
| Storm Water Funds | \$2,484,340 | \$3,209,024 | \$724,684 | 29.2% |
| Other Funds | \$46,570 | \$37,000 | -\$9,570 | -20.5% |
| Capital Improvement Fund-Citywide | \$642,488 | \$307,634 | -\$334,854 | -52.1% |
| Total | \$182,069,709 | \$174,247,865 | -\$7,821,844 | -4.3% |

Santa Rosa Water – by Program

| Expenditures by Program (All Funds) | 2023-24 Budget | 2024-25 Budget | \$ Change | % Change |
|--|---------------------------|---------------------------|----------------------|---------------------|
| Administration | \$ 9,663,170 | \$ 10,272,482 | \$609,312 | 6.3% |
| Debt Service | \$ 27,668,524 | \$ 27,668,953 | \$429 | 0.0% |
| Water Resources | \$ 1,253,398 | \$ 1,367,561 | \$114,163 | 9.1% |
| Local Wastewater O&M | \$ 13,871,941 | \$ 13,678,847 | -\$193,094 | -1.4% |
| Storm Water and Creeks | \$ 2,835,376 | \$ 3,205,873 | \$370,497 | 13.1% |
| Water O&M | \$ 21,637,649 | \$ 22,142,984 | \$505,335 | 2.3% |
| Wastewater Resource Distribution | \$ 8,630,181 | \$ 9,686,419 | \$1,056,238 | 12.2% |
| Wastewater Resource Recovery | \$ 31,726,010 | \$ 34,756,040 | \$3,030,030 | 9.6% |
| Purchase of Water | \$ 17,833,000 | \$ 19,724,320 | \$1,891,320 | 10.6% |
| Engineering Resources | \$ 3,610,531 | \$ 3,578,047 | -\$32,484 | -0.9% |
| CIP and O&M Projects | \$ 43,339,929 | \$ 28,166,339 | -\$15,173,590 | -35.0% |
| Total | \$ 182,069,709 | \$ 174,247,865 | -\$7,821,844 | -4.3% |

SR Water: Operational Highlights

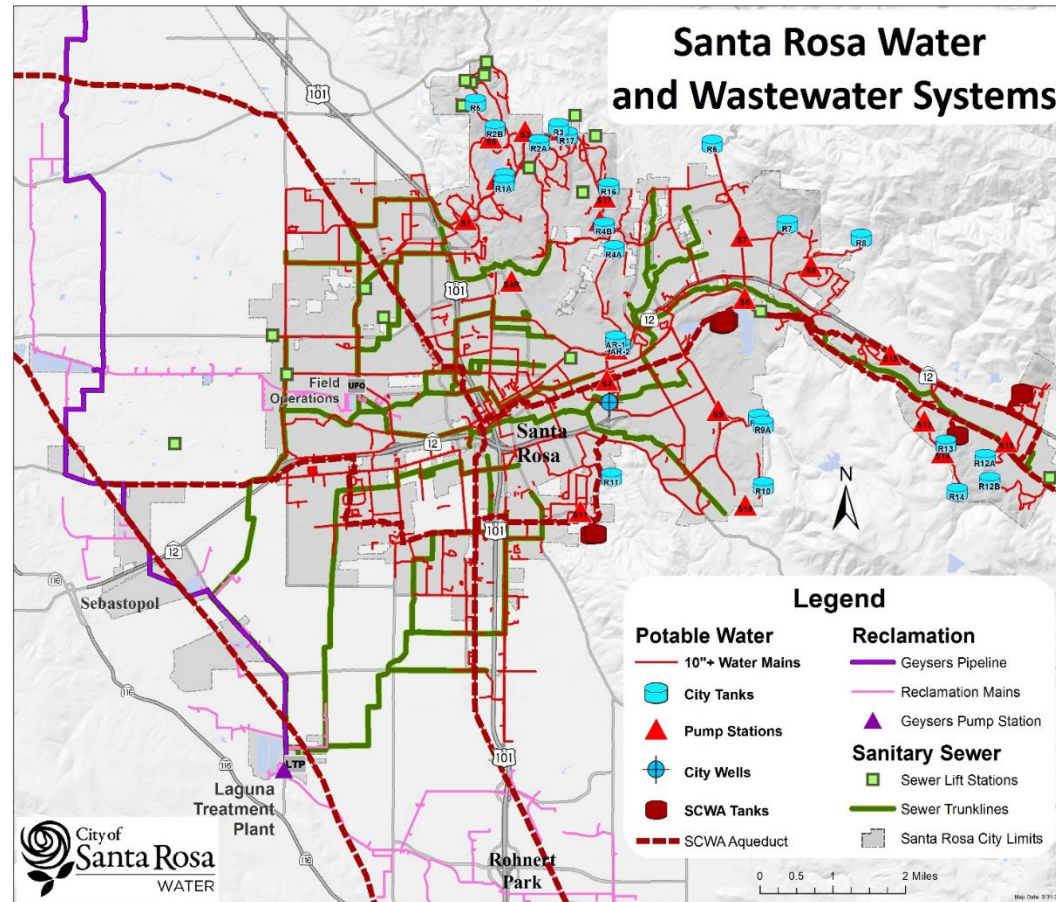
- Provide water and sewer service to 175,000 customers in Santa Rosa
- Deliver 6 billion gallons of water/ year
- Coordination with Sonoma Water and water retailers
- Water Advisory Committee and Technical Advisory Committee
- Produced over 400 million gallons of potable water
- Responded to 1,939 water and wastewater customer service calls, including 445 by after-hours personnel and 633 water quality calls
- No violations in 1,716 bacteriological samples
- Utility Billing Call center & payment processing



SR Water: Operational Highlights

WATER

600 miles of pipe
20 pump stations
6,300 fire hydrants
29,000 valves
53,000 meters
22 reservoirs

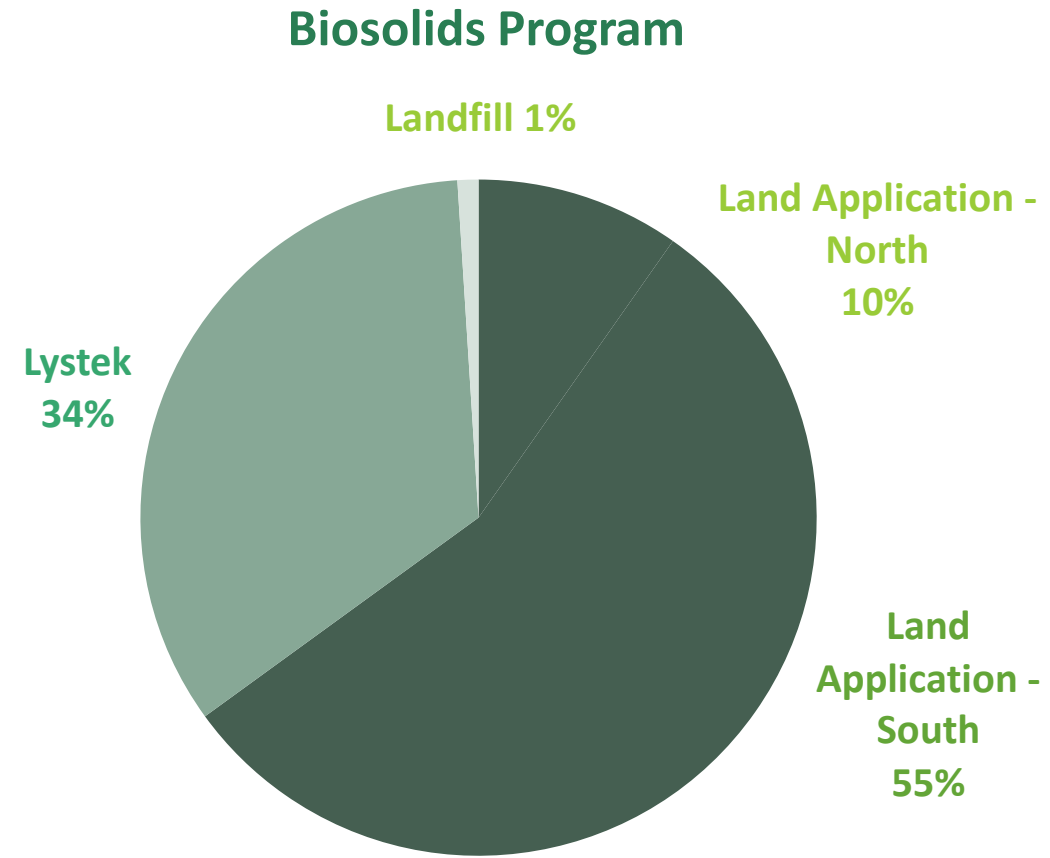


SEWER

49,000 services
590 miles of main
12,000 manholes
17 lift stations

SR Water: Operational Highlights

- **Provide regional wastewater treatment for 213,000+ customers**
 - The Laguna Treatment Plant produced 7.2 billion gallons of recycled water, reusing 90.3%
 - Maintained active sewer use permits
 - Daily laboratory analysis
- **Provide development and engineering services**
 - Building permits, meter requests, encroachment permits, water and sewer inspections
 - FY24/25 Water Department CIP and 5-year funding plan



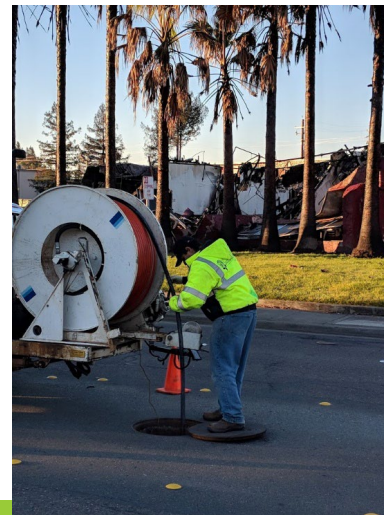
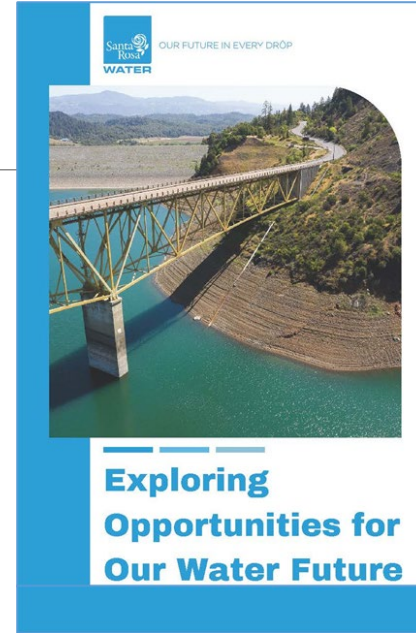
SR Water: Operational Highlights

- Protect Public Health and the Environment
 - Through the Creek Stewardship Program, removed 906 cubic yards of trash and debris from waterways and the storm drain system, coordinated 259 educational outreach and stewardship activities, and engaged 10,339 residents, including 8,461 youth who volunteered 3,948 service hours
 - Hydration Station and Water Use Efficiency Team attended 33 public events, engaging over 20,000 people
 - Take it from the TAP! Program reached over 3,000 students in schools, after school programs, and summer camps through in person education
- Staffed, prepared and managed 51 public meetings, including Board of Public Utilities (BPU) and BPU subcommittee meetings, Subregional Technical Advisory Committee, and Climate Action Subcommittee
- Provided 4,200 training instances from 4 to 19 topics per employee



SR Water: Accomplishments

- Beginning:
 - FY 25/26 – FY 29/30 water and sewer rate study
 - City-wide Fleet Electrification Master Plan
 - Investigation of an artificial turf ban
- In Progress:
 - Storm Drain Master Plan
 - Santa Rosa Creek Flood Study
 - Implementation of Cityworks
- Completed Water Supply Alternatives Plan
- Recovered nearly \$3 million on past-due accounts from the State Water Board's Water and Wastewater Arrearage Program



SR Water: Accomplishments

- Achieved an outstanding Sanitary Sewer Overflow (SSO) record
- Oversaw replacement of our AMI antenna tower
- \$22 million in construction progress on the UV Disinfection replacement project
- Storm Water and Creeks Team received 3 awards from the CA Stormwater Quality Association
- Participated in the Center for Disease Control program for SARS CoV-2 monitoring in wastewater



Water Enterprise Fund Summary

| | FY 2024-25 Proposed Budget |
|------------------|-------------------------------|
| Revenue | \$56,323,139 |
| Transfers In | - |
| Total | \$56,323,139 |
| O&M Expenditures | 42,726,429 |
| CIP Expenditures | 9,468,705 |
| Transfers Out | 3,185,532 |
| Total | \$55,380,666 |
| Surplus | \$942,473 |

Local Wastewater Enterprise Fund Summary

| | FY 2024-25 Proposed Budget |
|------------------|-------------------------------|
| Revenue | \$80,219,317 |
| Transfers In | - |
| Total | \$80,219,317 |
| O&M Expenditures | 13,793,847 |
| CIP Expenditures | 3,310,000 |
| Transfers Out | 62,451,765 |
| Total | \$79,555,612 |
| Surplus | \$663,705 |

Regional Enterprise Fund Summary

| | FY 2024-25 Proposed Budget |
|-----------------------|-------------------------------|
| Partner Contributions | \$20,068,600 |
| SRW Contributions | 60,692,917 |
| Miscellaneous Revenue | 5,559,325 |
| Total | \$86,320,842 |
| O&M Expenditures | 47,292,459 |
| CIP Expenditures | 11,000,000 |
| Debt Service | 26,959,828 |
| Total | \$85,252,287 |
| Surplus* | \$1,068,555 |

*Additional Operating Reserve Paid by Regional Partners

Citywide Capital Improvement Program

PROPOSED BUDGET FY 2024-25

A solid green horizontal bar at the bottom of the page.

Sample of Citywide Assets – Total Value \$5 Billion



620 Miles of Water Mains
29,437 Water Valves
21 Reservoirs



339 Miles of Storm Drain
18,469 City-maintained Structures
94 Miles of Creeks and Culverts



6,555 Hydrants



597 Miles of Sewer Mains
12,405 Sewer Manholes
17 Sewer Lift Stations



109 Parks (1,036 Acres)
Playground Equipment,
Picnic Tables, Grills



216 Traffic Signals
86 Pedestrian Flashers



Miles of Road:
514 Centerline Miles
1,137 Lane Miles

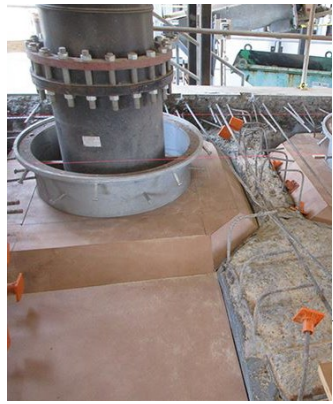


116 City-Owned Facilities
City Hall, Fire Stations, Public Safety
Building, Finley Community Center



Laguna Treatment Plant

Where Do Projects Come From?



Council-adopted Planning Documents

- General Plan
- Council Goals

Master Plans

- Bicycle and Pedestrian Master Plan / Active Transportation Plan
- Local Roadway Safety Plans
- Water Master Plan
- Sanitary Sewer Master Plan
- City-wide Creek Master Plan
- Ground Water Master Plan
- Recreation & Parks Business and Strategic Action Plan
- Park Master Plans

Area Plans

- Downtown Station Area Specific Plan
- North Station Area Plan
- Roseland Area/Sebastopol Road Specific Plan

Climate Action Plan

Community Advisory Board (CAB)

Community Input

Project Delivery Plan for FY24-25

Construction Begins:

- Bennett Valley Golf Course Irrigation Pond
- South Davis Neighborhood Park Play Area Revitalization Project
- Southeast Community Park
- Rock Springs and Matanzas Water Main Replacements
- Carley & Peters Emergency Well Rehabilitation
- Seismic and Water Quality Upgrades - Reservoirs 9A, R16, R17
- Santa Rosa Creek at Fulton Road Lining Repair
- Oakmont Treatment Plant Sewer Main Relocation
- Llano Trunk Rehabilitation (Phase 1)
- Robles Trunk Lining (Phase 1)
- Water Pump Station 9 Electrical Upgrades

Construction Begins:

- B Street Right-Turn Lane at 3rd Street
- Stony Point Road / Bellevue Road Traffic Signal
- Hearn Avenue / Burbank Avenue Traffic Signal
- Santa Rosa Ave / Bellevue Road Traffic Signal
- Piner Creek Overcrossing HAWK
- Santa Rosa Creek Trail Phase 3
- Lower Colgan Creek Restoration Phase 3
- Roseland Pavement Maintenance Project
- Sonoma Avenue Rehabilitation (Farmer's to Hahman)
- Transit Mall Reconstruction
- B Street Rehabilitation
- Low Impact Development at MSCN
- Public Safety Building Electrical Equipment
- Garage Hoist Installation

Status of Other Key Projects

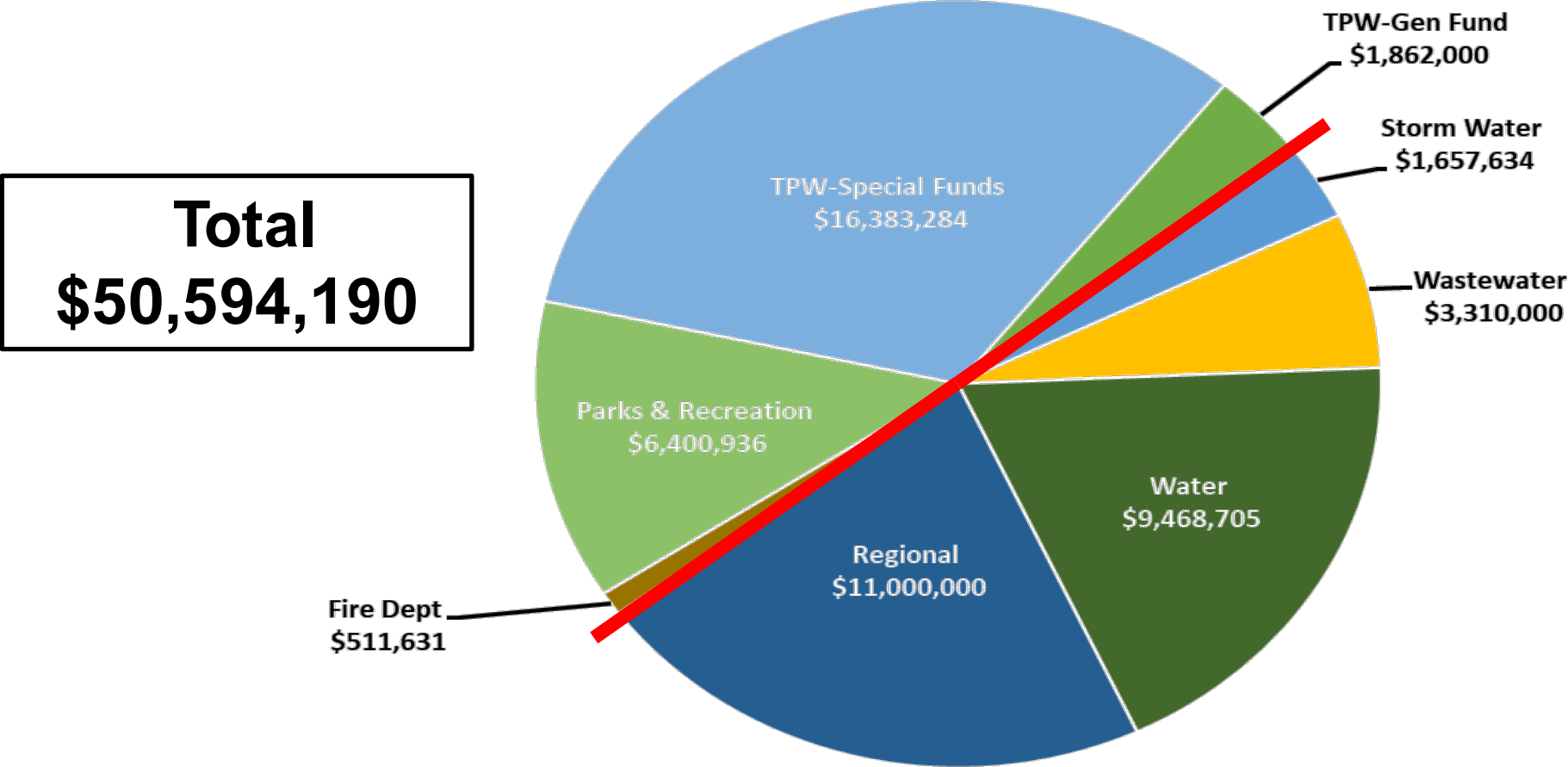
US-101 Bicycle/Pedestrian O/C

| Costs | Amount |
|--|----------------|
| Environmental Clearance Planning, Design, ROW Acquisition | \$9.4M |
| Construction Estimate | \$29.8M |
| Contingency | \$2.8M |
| Construction Management/Inspection | \$3.9M |
| Total | \$45.9M |
| Funding | Amount |
| Local Sources | \$16.5M |
| ATP | \$12.0M |
| TDA | \$0.6M |
| SCTA RM3 | \$10.6M |
| OBAG HIP | \$1.3M |
| Total | \$41.0M |

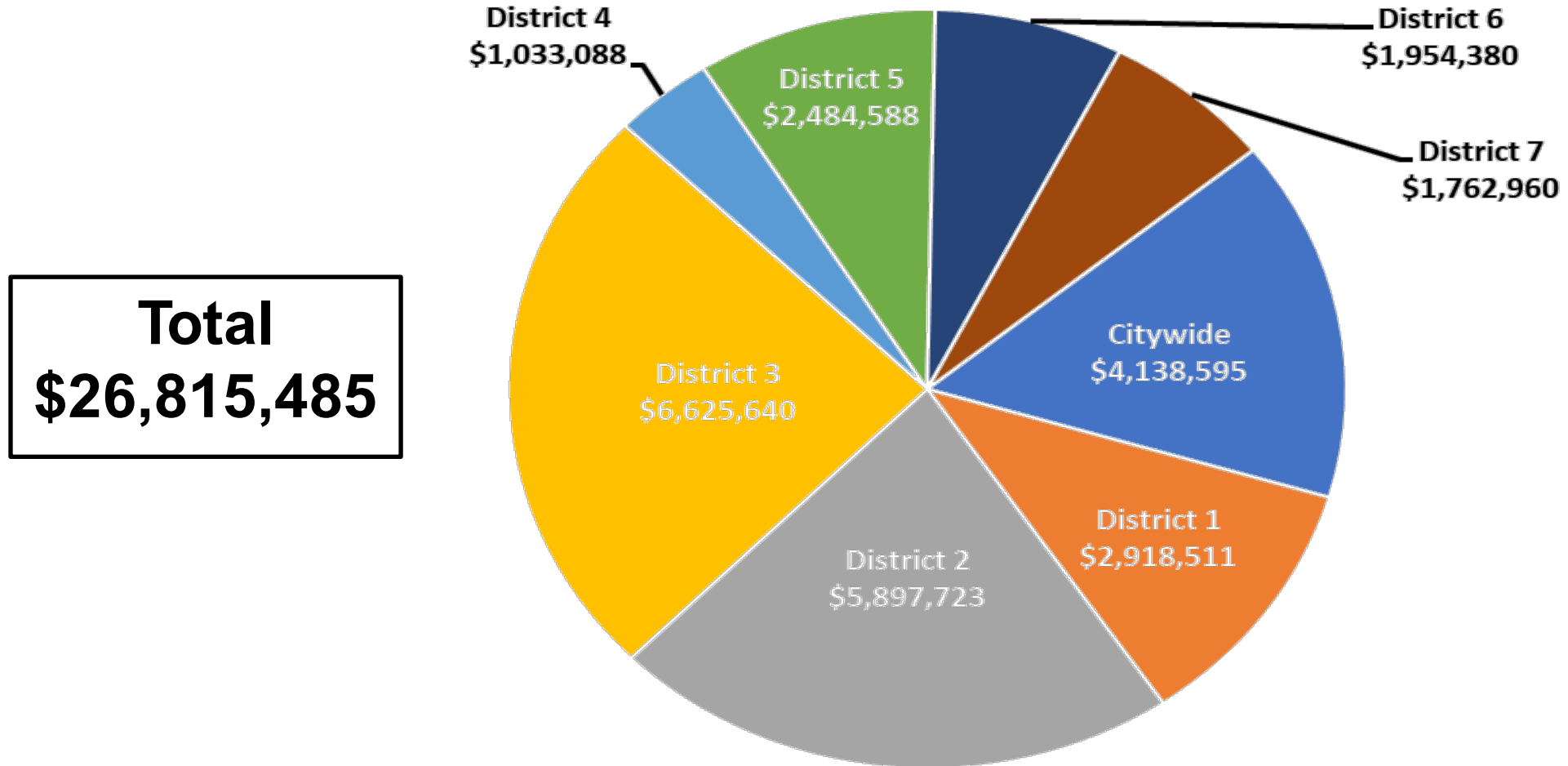
Hearn Community Hub – Phase 1

| Funding | Timing |
|---------------------------------|-------------------------|
| Issue RFP to Shortlisted Firms | May 14, 2024 |
| RFI Period | August/September |
| Alternate Tech Concept-Meetings | End of August |
| Proposal Due | Beginning of October |
| Selection Committee Interviews | Beginning of October |
| Award Contract | November 2024 |

CIP FY 2024-25 Funding Sources



TPW, Parks, Fire and General Fund CIP Funding By Council District

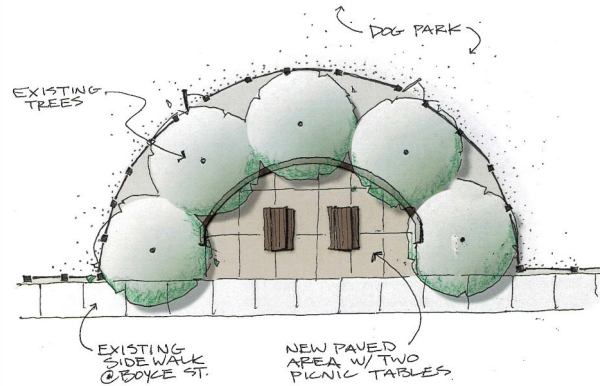


Fire Department Proposed CIP Budget

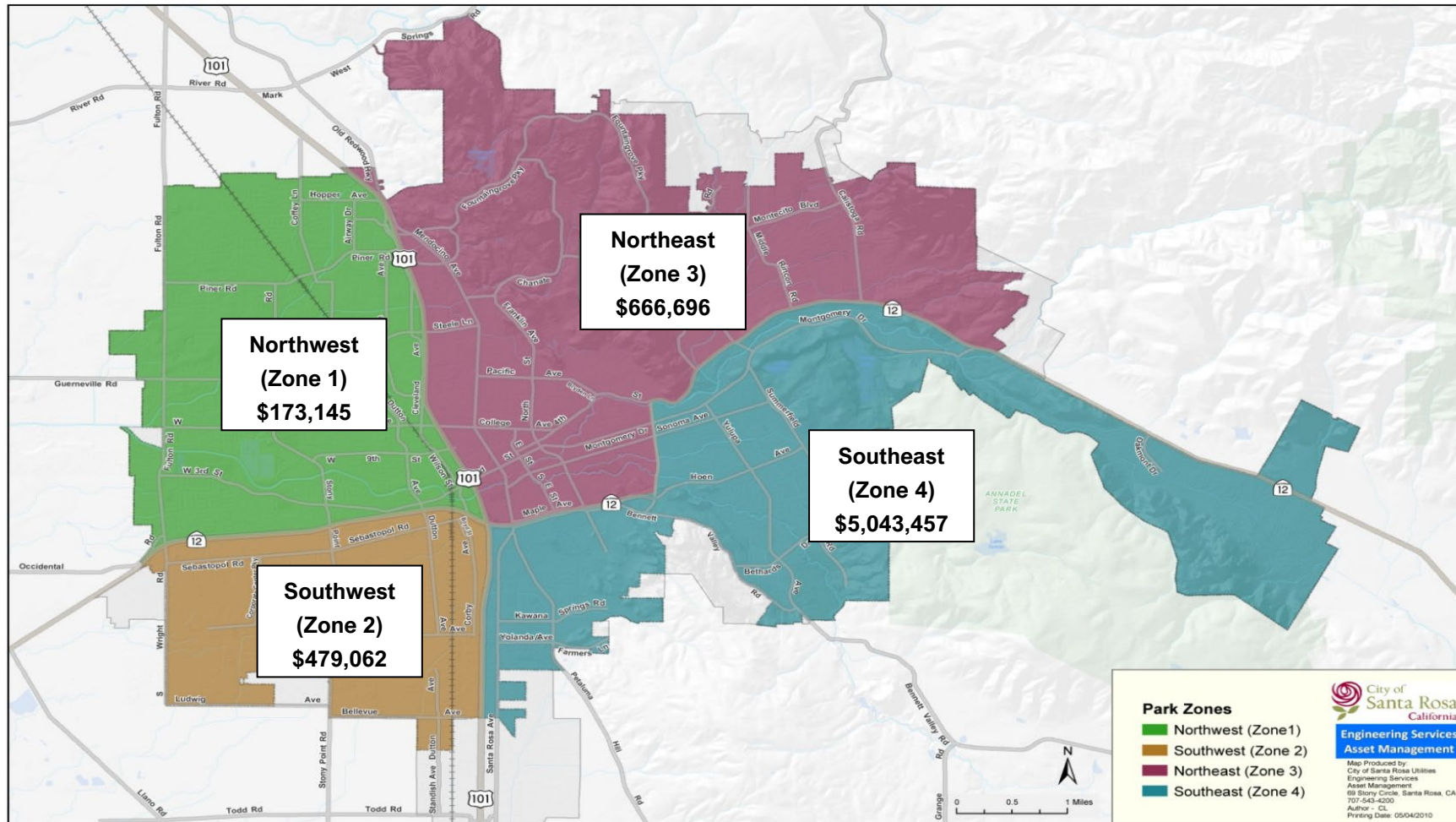
| Capital Facilities Fees – Fire | Proposed Budget |
|--|------------------------|
| Fire Training Center Improvements | \$255,815 |
| New Fire Station – Kawana Springs | <u>\$255,816</u> |
| Total Capital Facilities Fees – Fire Projects | \$511,631 |



Recreation and Parks CIP Budget



Park Development Impact Fee Zones



Zone 1: Northwest quadrant allocation

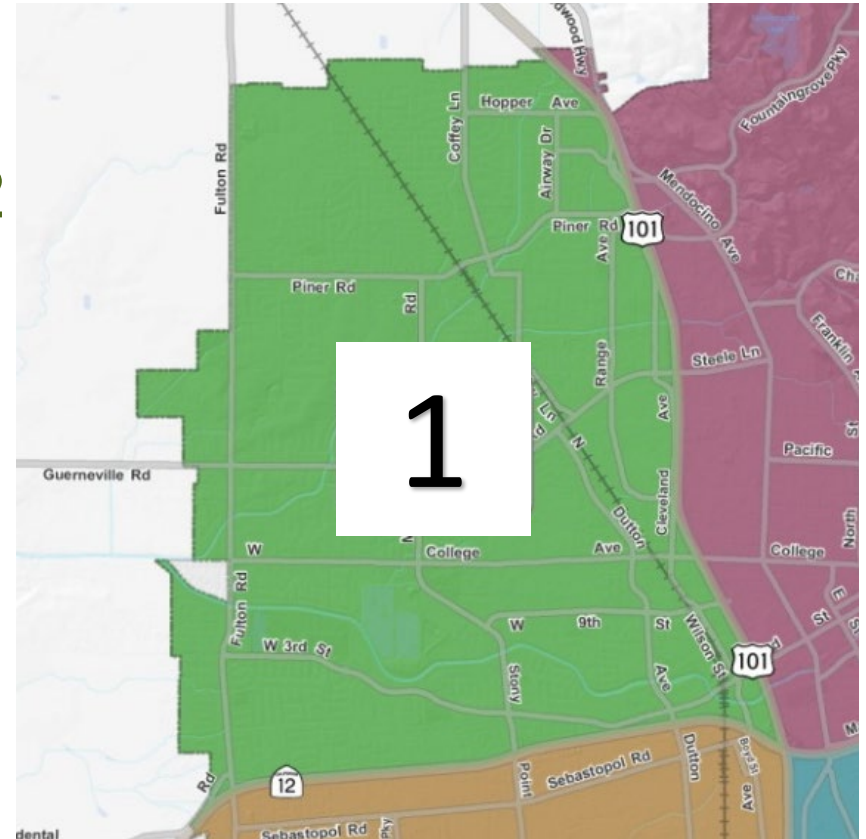
PDI allocation for FY 24/25: \$173,145

Measure M allocation for FY 24/25: \$453,782

A Place to Play Community Park – two multi-purpose sports fields

- Existing Funds available: \$2,000,000 +/-
- Grant funds (reimbursement): \$1,000,000
- **FY 24/25 PDI allocation: \$173,145**
- **FY 24/25 Measure M allocation: \$453,782**

Estimated available as of July 1, 2024 = \$3,626,927



Zone 2: Southwest quadrant allocation

PDI allocation for FY 24/25: \$ 479,062

South Davis Neighborhood Park

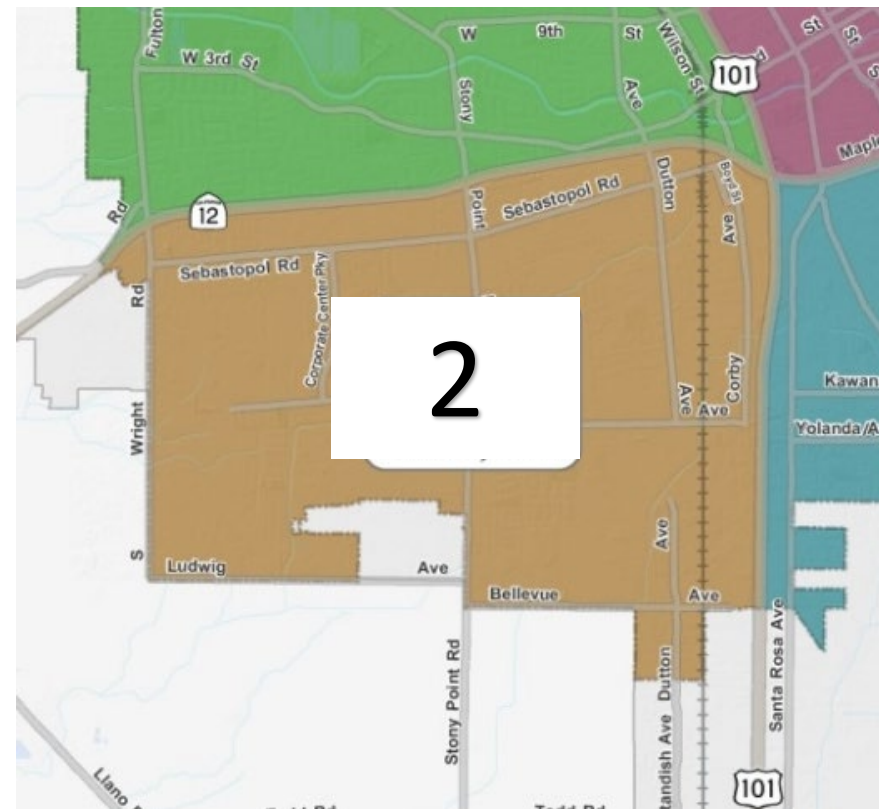
- Currently available: \$1,200,000+/-
- Grant funds (remaining reimbursement): \$245,291
- **FY 24/25 PDI proposed: \$150,000**

Estimated total available as of July 1, 2024 = \$1,595,291

Lower Colgan Creek Neighborhood Park

- Currently available: \$3,924,000+/-
- Potential grant funds (reimbursement): \$1,500,000
- **FY 24/25 PDI proposed: \$329,062**

Estimated total available as of July 1, 2024 = \$5,753,062



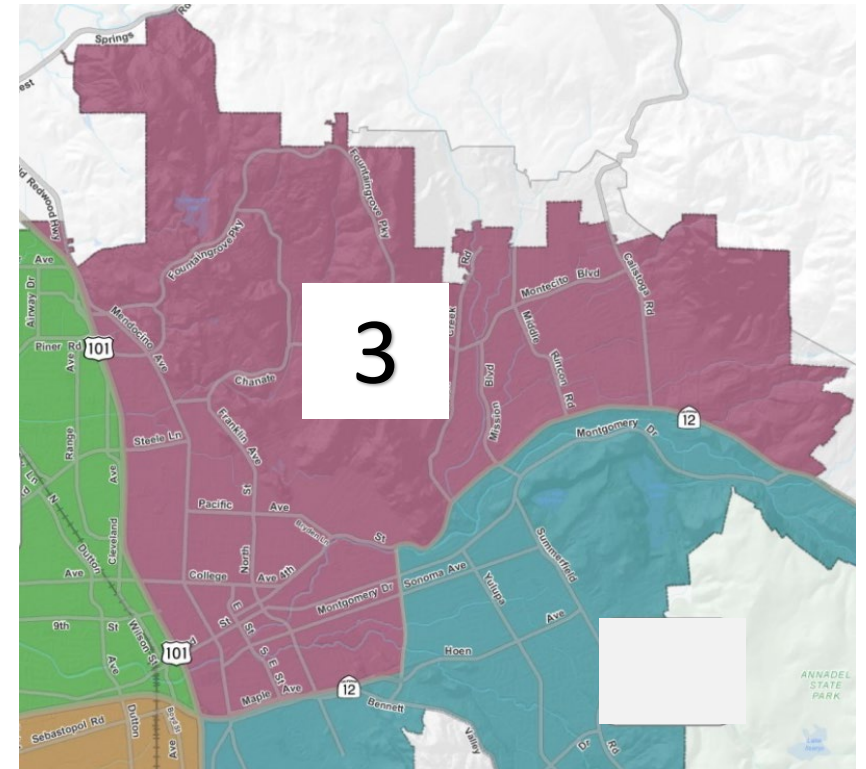
Zone 3 – Northeast quadrant allocation

PDI allocation for FY 24/25: \$380,348

Doyle Community Park - Master plan and site renovation estimates

- Current available \$345,000+/-
- Proposed one-time funds \$500,000
- ADA Funds for Doyle \$500,000
- **FY 24/25 PDI allocation: \$380,348**

Project estimated available as of July 1, 2024 = \$1,345,000

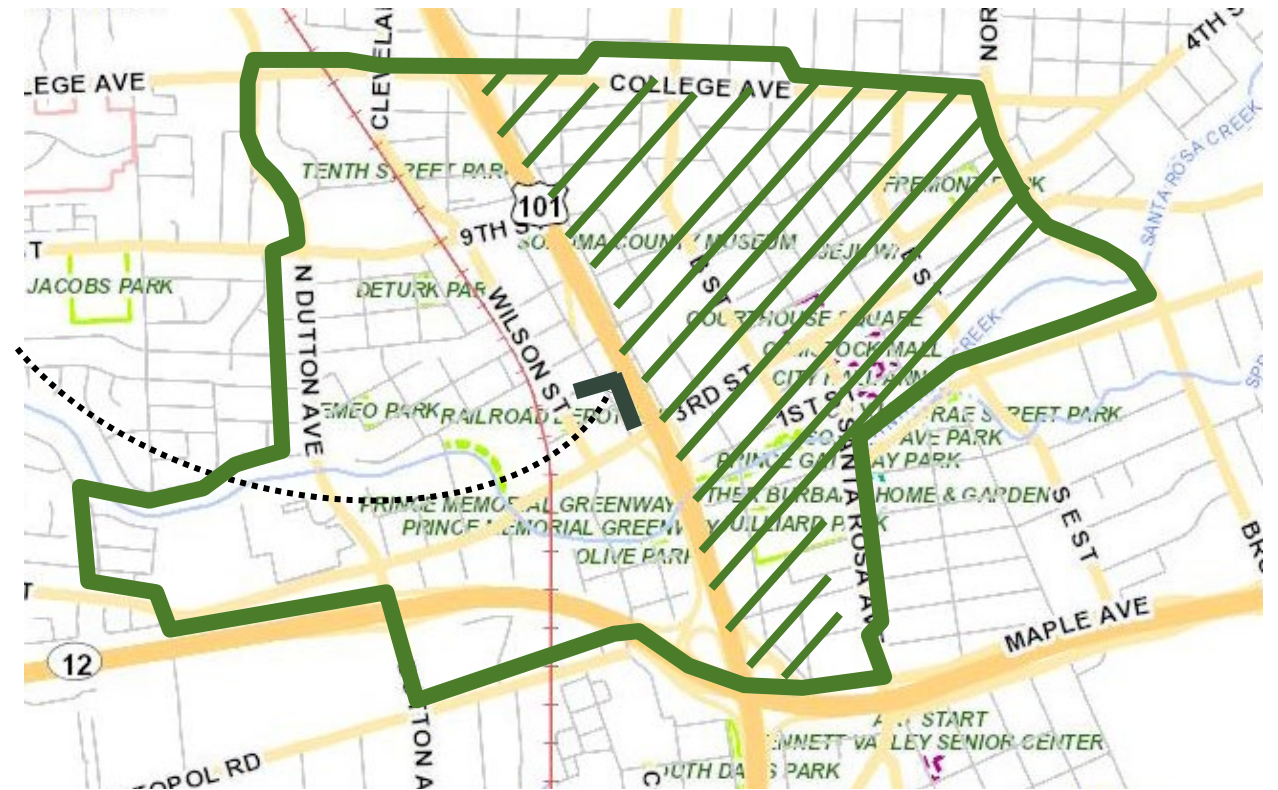


Zone 3 – Northeast quadrant downtown

PDI allocation for FY 24/25:
\$286,348

Downtown projects

- \$286,348 (LBH&G reroofing, CH Square improvements)



Downtown station area

Zone 4 – Southeast quadrant allocation

(continued on next page)

PDI allocation for FY24/25: \$5,043,457

Measure M allocation: \$577,587

Kawana Springs Community Garden

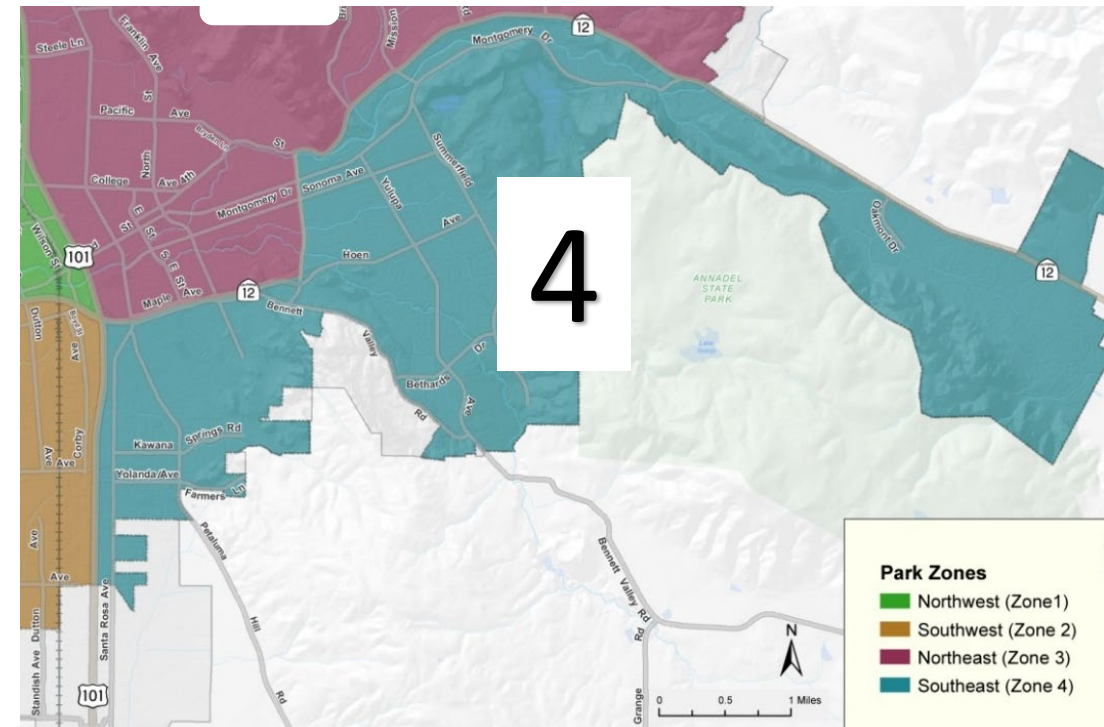
- Currently available \$312,000 +/-
- **FY 24/25 PDI allocation: \$1,040,000**

Estimated available as of July 1, 2024 = \$1,352,000

Kawana Springs Community Park

- Currently available: \$2,492,000+/-
- Grant Funds (reimbursement): \$2,909,112
- **FY 24/25 PDI allocation: \$2,000,000**

Estimated available as of July 1, 2024 = \$7,401,112



Zone 4 – Southeast quadrant allocation (continued)

PDI allocation for FY 24/25: \$5,043,457

Measure M allocation for FY 24/25: \$577,587

Southeast Greenway

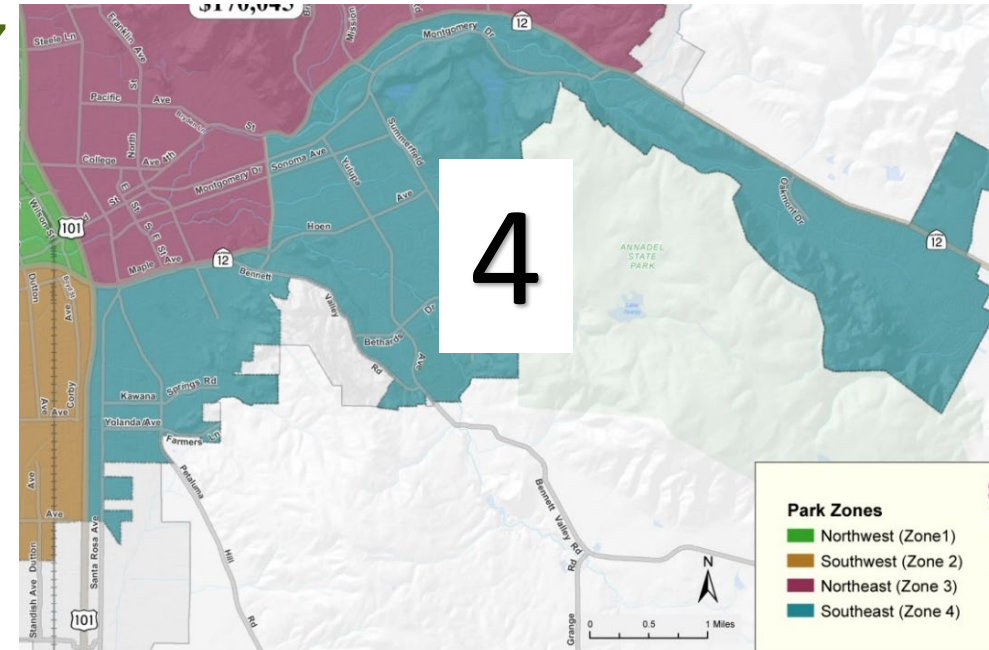
- Currently available: \$0
- **FY 24/25 PDI allocation: \$1,470,000**

Estimated available as of July 1, 2024 = \$1,470,000

Peter Springs Neighborhood Park

- Currently available: \$0
- **FY 24/25 Measure M allocation: \$577,587**
- **FY 24/25 PDI allocation: \$533,457**

Estimated available as of July 1, 2024 = \$1,111,044



Recreation & Parks Proposed CIP Budget

| Park Development Fees | Budget |
|---|--------------------|
| Northeast – Doyle Park Renovation | \$380,348 |
| Northeast – Downtown Projects | \$286,348 |
| Northwest – A Place to Play | \$173,145 |
| Southeast – Kawana Springs Community Garden | \$1,040,000 |
| Southeast – Kawana Springs Community Park | \$2,000,000 |
| Southeast – Peter Springs Park | \$533,457 |
| Southeast – Southeast Greenway | \$1,470,000 |
| Southwest – Lower Colgan Creek Park | \$329,062 |
| Southwest – South Davis Park | \$150,000 |
| Measure M Fund | Budget |
| Parks (legacy) | \$38,576 |
| Total Parks Projects | \$6,400,936 |



Santa Rosa Water Proposed CIP Budget

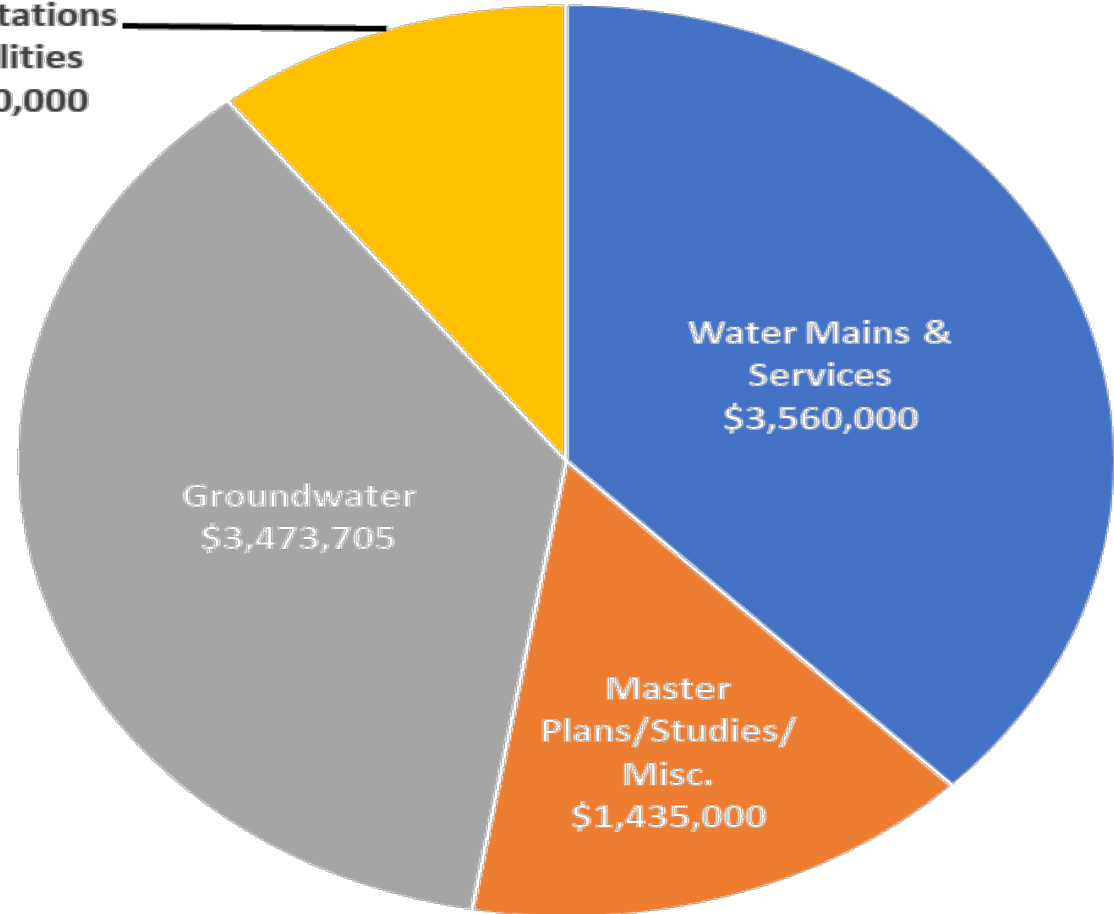


Water Proposed CIP Budget

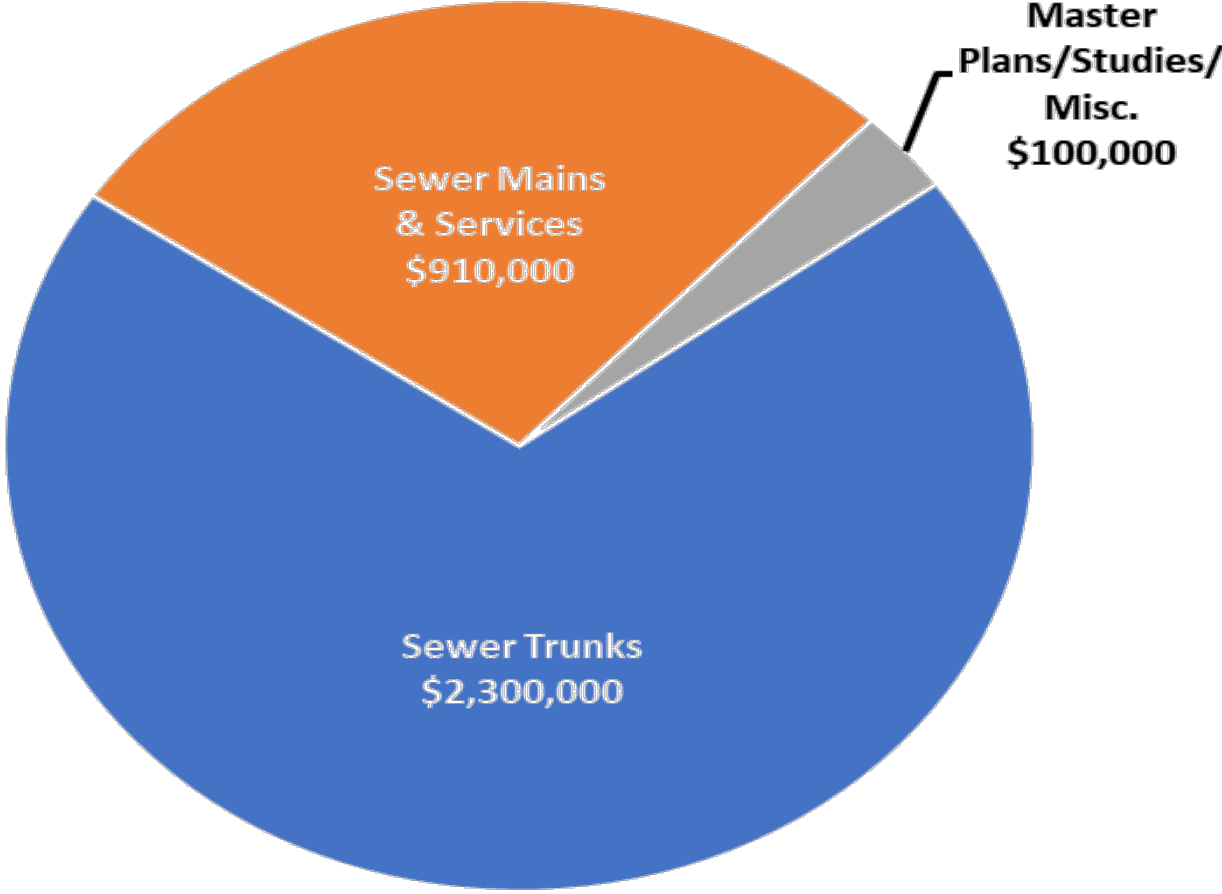
Total
\$9,468,705



Pump Stations
& Facilities
\$1,000,000



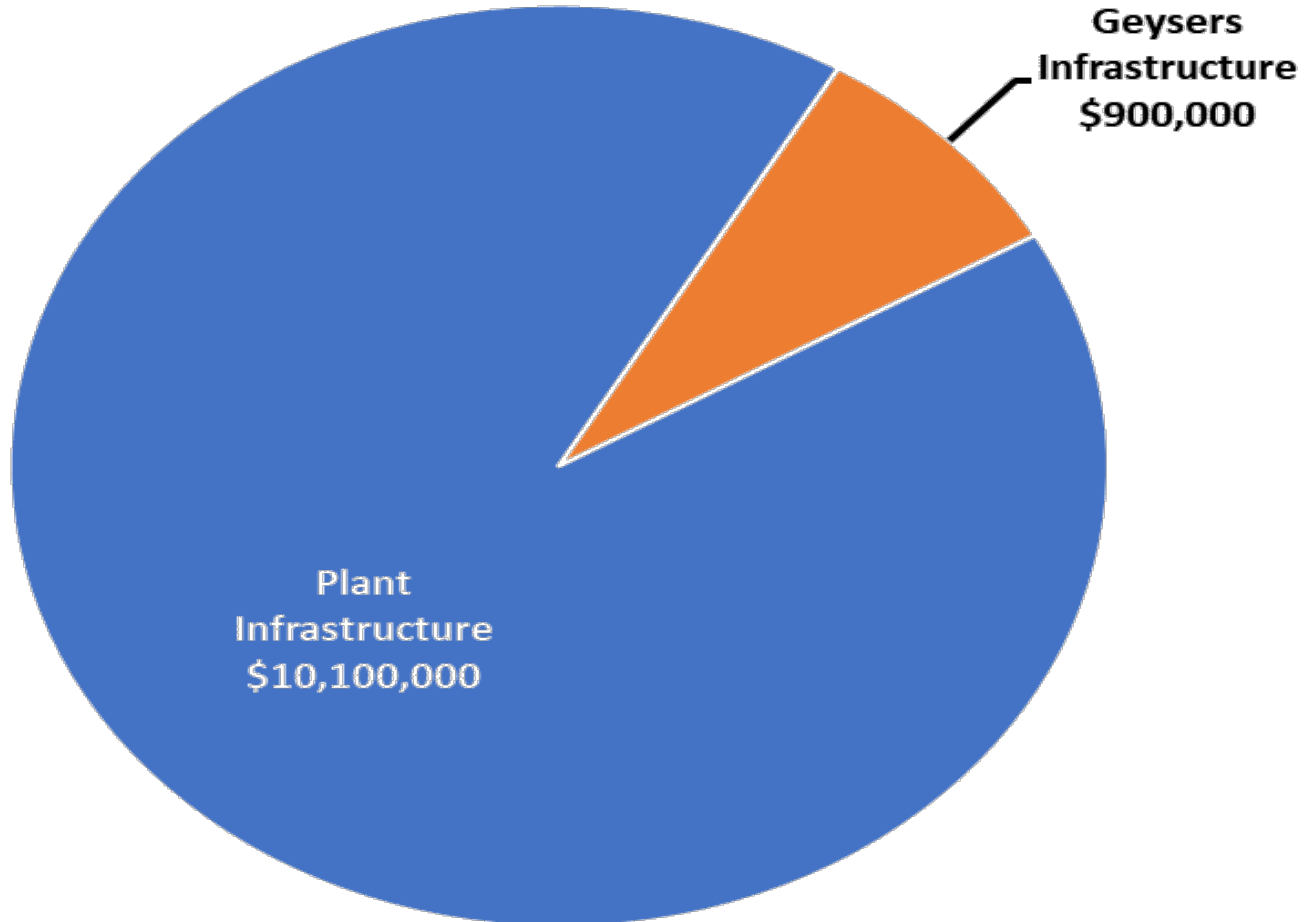
Wastewater Proposed CIP Budget



Total
\$3,310,000



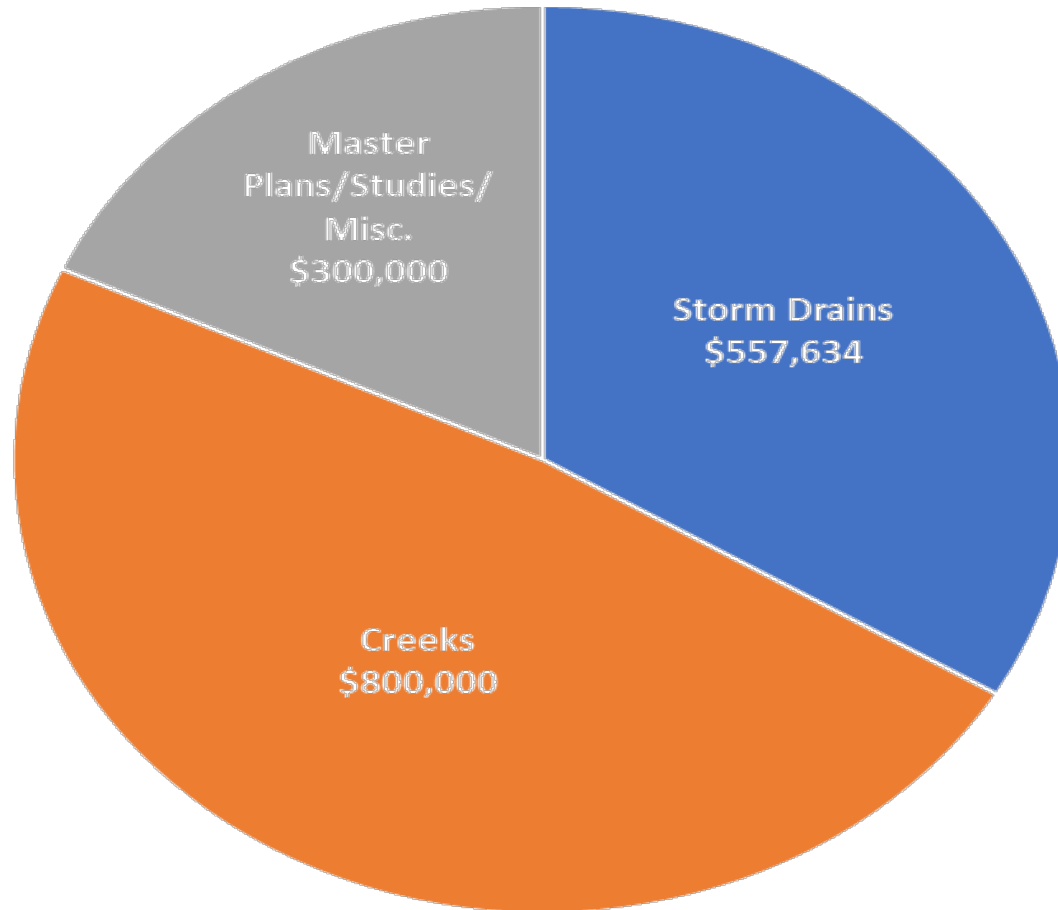
Regional Proposed CIP Budget



Total
\$11,000,000

Storm Water & Creeks Proposed CIP Budget

Total
\$1,657,634



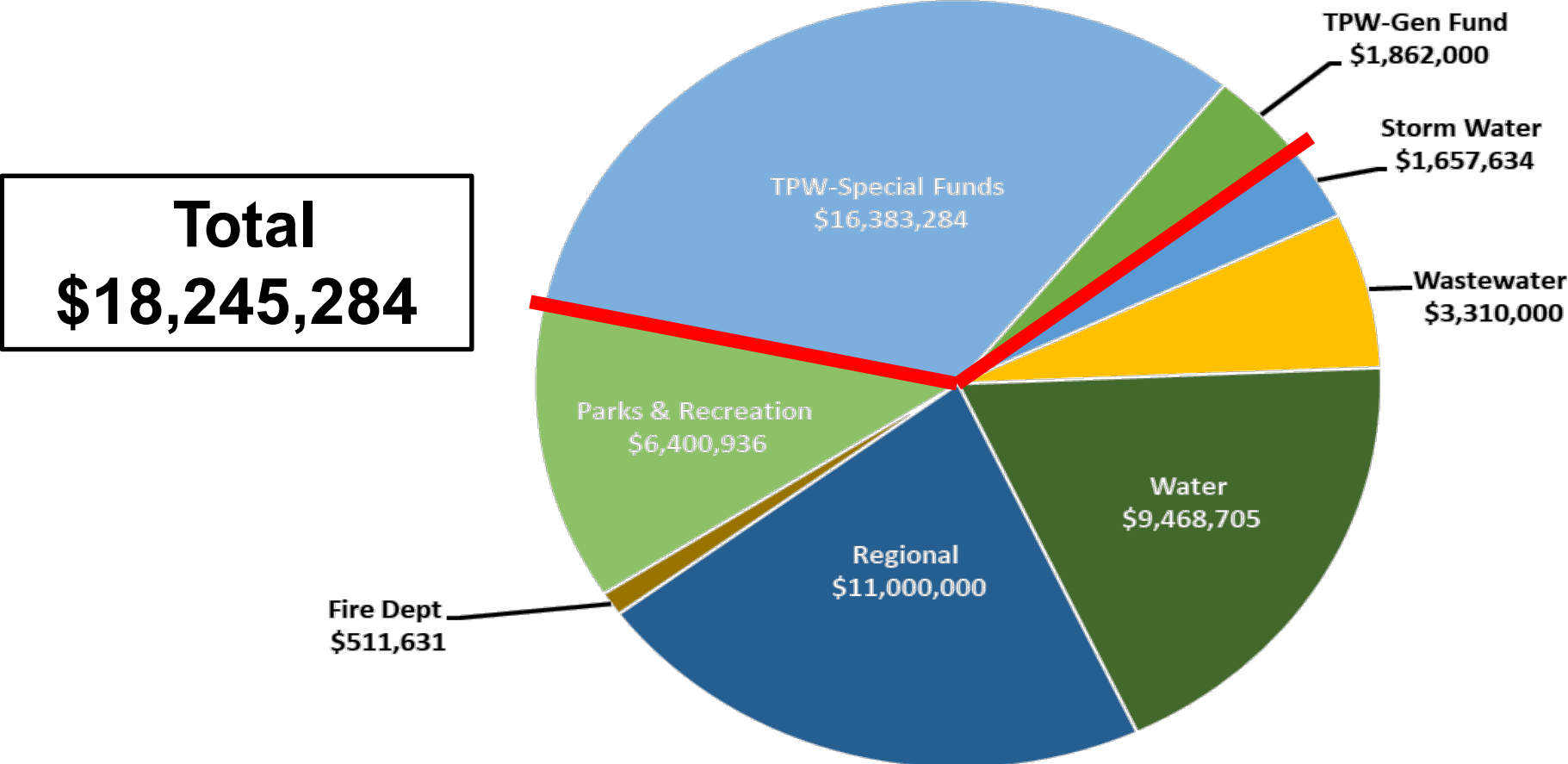
Funding Sources:

- \$800,000 Storm Water/ Creek Enterprise
- \$557,634 CFF
- \$300,000 Gas Tax

Transportation & Public Works Proposed CIP Budget



CIP FY 2024-25 Funding Sources



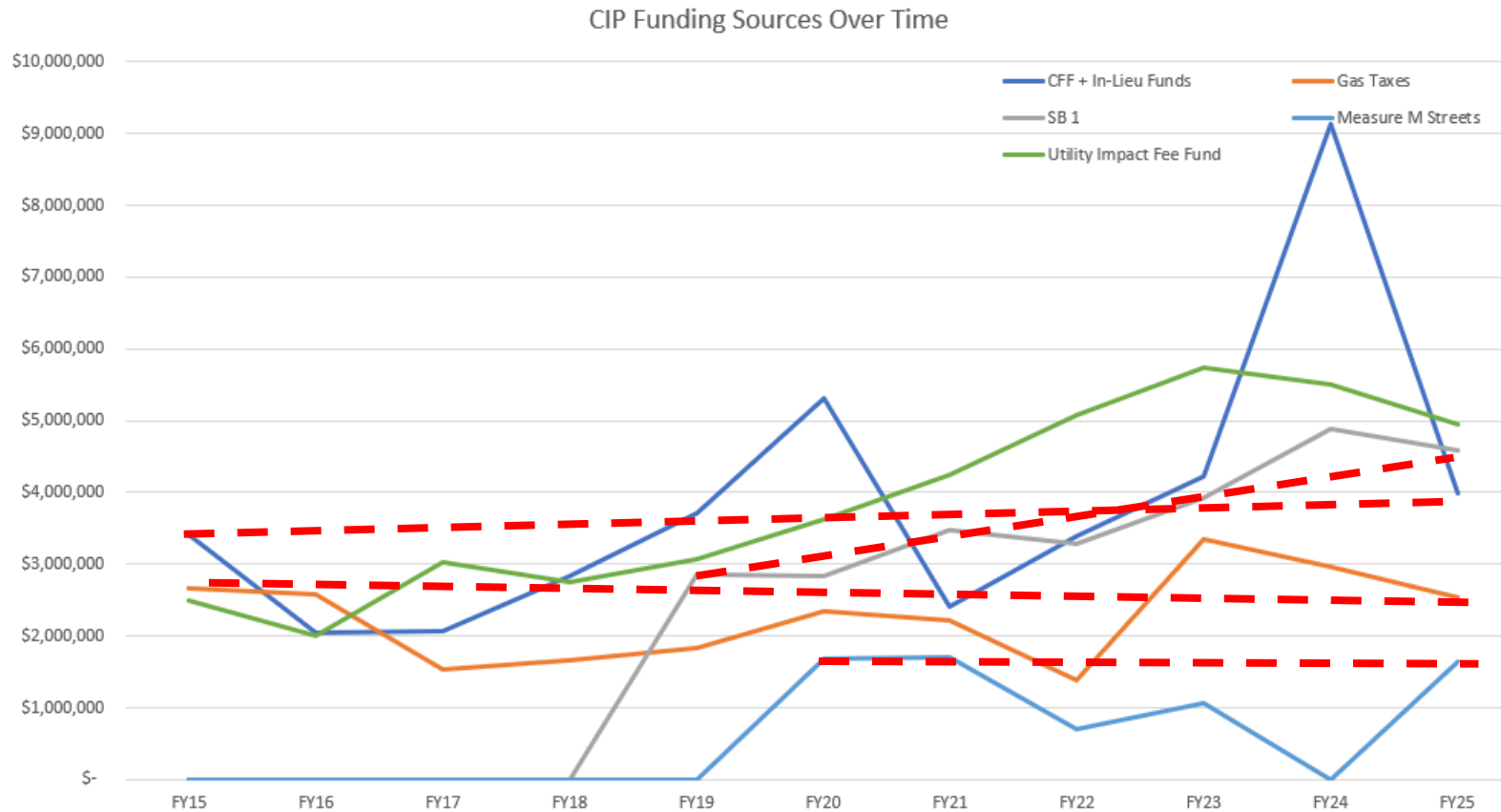
Transportation & Public Works Funding Sources

| Project Types | Total Budget |
|-----------------------------|---------------------|
| CFF + In-Lieu Fees | \$2,968,650 |
| Gas Taxes | \$2,233,735 |
| Senate Bill 1 Appropriation | \$4,596,103 |
| General Fund | \$1,862,000 |
| Measure M – Streets | \$1,640,416 |
| Utility Impact Fee Fund | \$4,944,380 |
| Totals | \$18,245,284 |

Transportation & Public Works Funding Sources

| Project Types | Total Budget |
|------------------------------------|---------------------|
| CFF + In-Lieu Fees | \$2,968,650 |
| Gas Taxes | \$2,233,735 |
| Senate Bill 1 Appropriation | \$4,596,103 |
| General Fund | \$1,862,000 |
| Measure M – Streets | \$1,640,416 |
| Utility Impact Fee Fund | \$4,944,380 |
| Totals | \$18,245,284 |

Transportation & Public Works Funding Sources



General Fund Proposed CIP Budget

| General Fund | Proposed Budget |
|--|--------------------|
| ADA Settlement – Facilities Projects | \$1,200,000 |
| Roseland Pavement Maintenance* | \$662,000 |
| Total General Fund CIP Projects | \$1,862,000 |

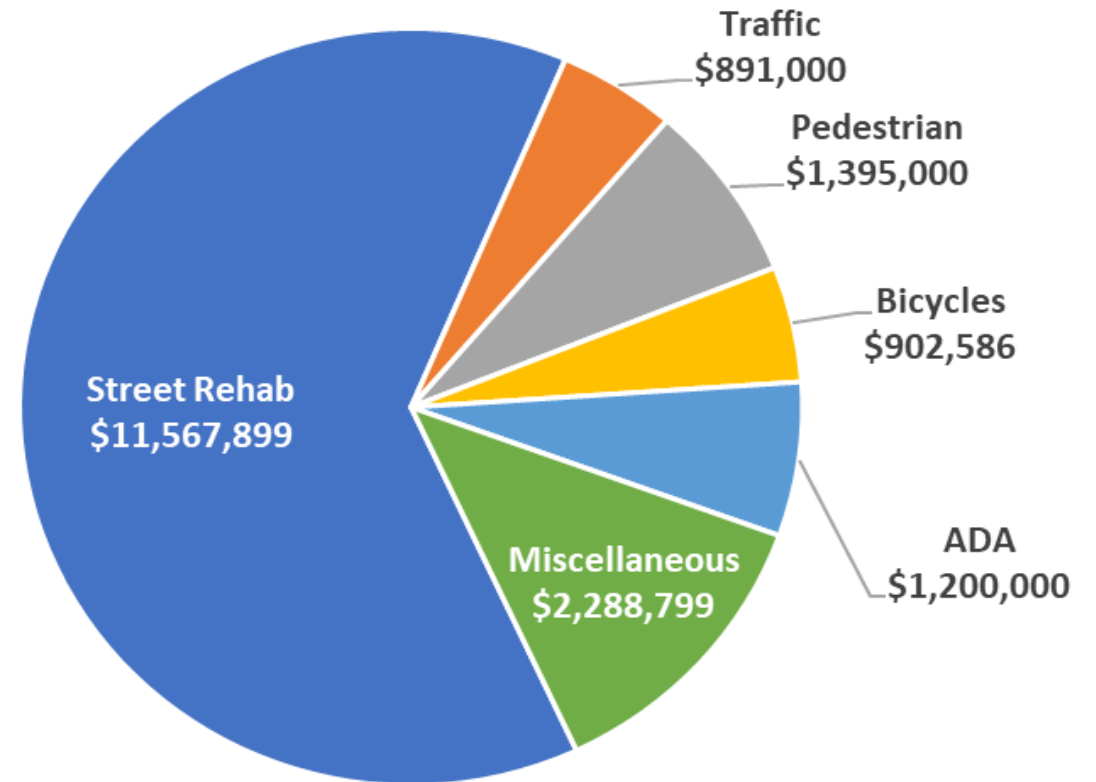
*Creates \$3.4M in holding, plans to release more than \$2M in FY24-25



Transportation & Public Works Proposed CIP Budget by Project Type

Total
\$18,245,284

- 63.4% of funding is on street rehabilitation
- \$20+M needed to maintain existing street condition
- \$25+M needed to get pavement condition to regional acceptable level

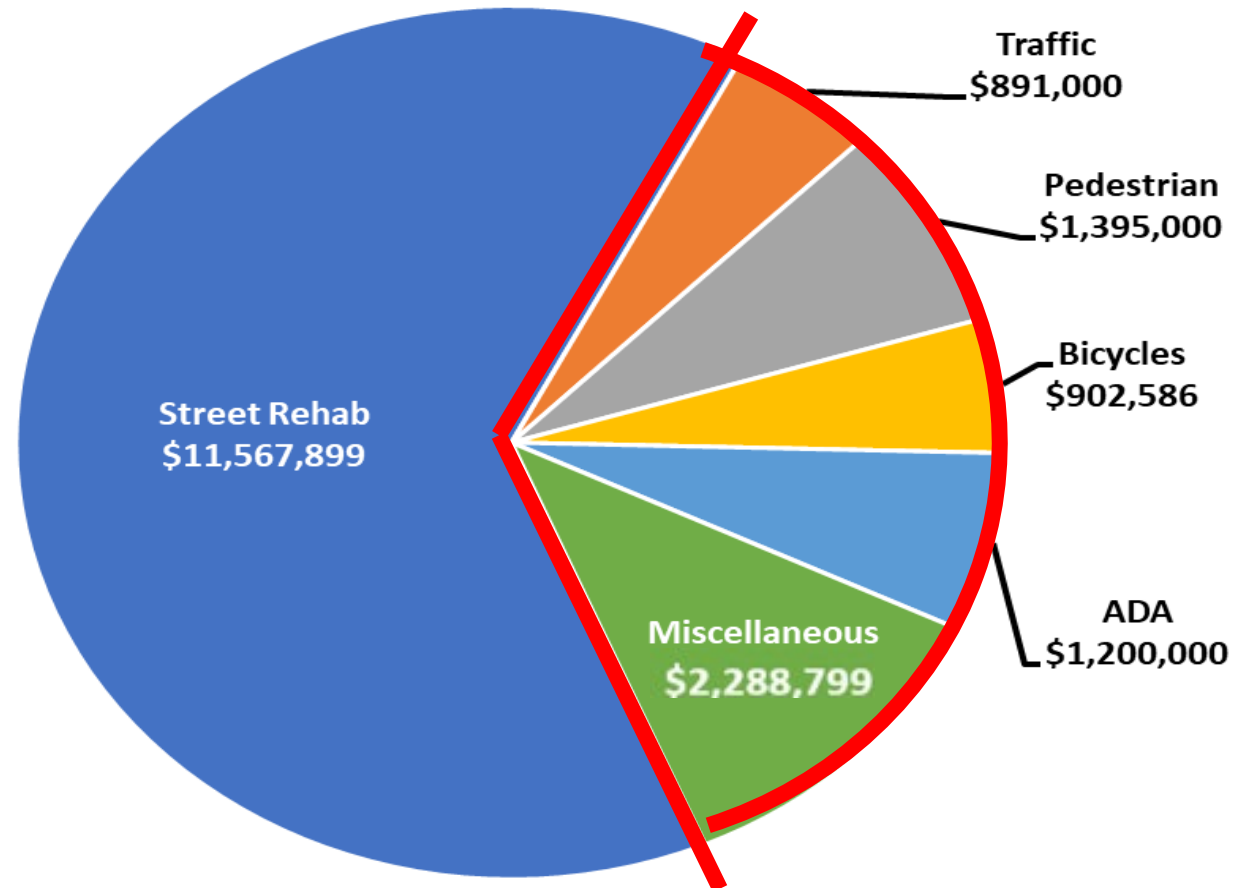


Transportation & Public Works Proposed CIP Budget by Project Type

Total
\$6,677,385

- \$1.2M for ADA improvements
- \$871k for existing operations (traffic signal equipment/upgrades, bridge inspection/repairs, pavement markings and signs, safety projects, survey equipment)
- \$1.5M for contingency
- Leaves \$2.9M* annually to spend

*Dollars pay for staff time/consultant support



Transportation & Public Works Identified Project Needs

| Project Types | Total Need | Allocated this Year |
|------------------------------------|------------------------|----------------------------|
| New Roadways | \$137,000,000 | \$0 |
| Roadway Widening | \$487,000,000 | \$165,000 |
| New Traffic Signals/Major Upgrades | \$15,000,000 | \$650,000 |
| Roundabouts | \$6,000,000 | \$0 |
| Transportation Safety | \$35,000,000 | \$250,000 |
| City Facilities | \$120,000,000 | \$1,200,000* |
| Transit | \$30,000,000 | \$0 |
| Pedestrian/Bicycle Improvements | \$174,000,000 | \$1,842,586 |
| Totals | \$1,004,000,000 | \$4,107,586 (0.41%) |

*Pavement: \$11.6M spending in FY24-25, \$20+M needed to maintain current condition, \$25+M for significant improvement

Questions?