

Operations & Maintenance Budget

Fiscal Year 2019-20

DRAFT





CITY COUNCIL

Mayor

Tom Schwedhelm

Vice Mayor

Chris Rogers

Council Members

Julie Combs

Victoria Fleming

Ernesto Olivares

John Sawyer

Jack Tibbets

City Manager

Sean McGlynn

City Attorney

Sue Gallagher

FY 2019-20
OPERATIONS AND MAINTENANCE BUDGET
DRAFT

City Council Goals

Santa Rosa, located in coastal Northern California, is the largest City between San Francisco and Portland, Oregon. The ideal climate, wine country and redwood location, provides City residents and visitors an unmatched quality of life. The region offers residents, businesses, and visitors distinctive experiences that include a vibrant downtown; unique neighborhoods working together to connect and engage; breathtaking open space, creeks, and greenbelts; clean air and water; a multimodal transportation infrastructure to efficiently and safely move about the region; and countless cultural and recreational events all taking place in an ethnically and culturally diverse environment. However, Santa Rosa faces challenges common to many communities of comparable size including traffic congestion and budgetary and service delivery concerns.

To address the diverse needs and challenges facing our community, the City Council provides policy direction based on a set of goals designed to bring out the best in Santa Rosa.

GOAL	ASPIRATION STATEMENT
1. Ensure financial stability of City government.	Santa Rosa sustains a strong, diversified economic base that continually renews itself, and has a structurally balanced budget with sufficient reserves in all funds to weather economic shifts for long term sustainability of City services.
2. Effectively implement the recovery and rebuilding of Santa Rosa.	Santa Rosa emerges as an even stronger, more vibrant, resilient and livable community prepared to achieve its vision of leading the North Bay.
3. Meet housing needs.	Santa Rosa actively supports housing for all, through protection, preservation and production of housing.
4. Attain functional zero homelessness.	Santa Rosa supports effective strategies that house homeless individuals.
5. Invest in and sustain infrastructure and transportation.	Santa Rosa regularly invests in its transportation, roads, technology and overall infrastructure to protect and sustain its assets and keep pace with community needs.
6. Provide for community safety, valued City services and open government.	Santa Rosa is a safe and healthy place and has the right mix of services supported by effective internal services operating within open government practices.
7. Foster neighborhood partnerships and strengthen cultural assets.	Santa Rosa promotes thriving neighborhoods in preserving its heritage and vibrancy of the community.
8. Promote environmental sustainability.	Santa Rosa protects and improves the environment through its policies and actions.
9. Foster a 21st century city and organization.	Santa Rosa leads the North Bay by supporting innovation in service delivery, engaging its employees and striving for high employee morale.

10. Foster a strong downtown and overall economic development of the community.

In Santa Rosa, a successful downtown is a community wide economic development engine and cultural center where people live and work.

Every year the City Council meets to brainstorm and develop Goals and Strategic Objectives to help prioritize and focus the City's resources on its most important issues. The Council and Executive Staff met in January for the City Council Goals Setting Workshop to develop the City Council Goals and Priorities.

The City continues to operate under the framework of the established City Council Goals. Tier 1 Priorities are projects and initiatives determined by the Council for primary attention of staff and resources. Tier 2 Priorities will be pursued as capacity and resources permit.

Tier 1:

- Financial Stability
- Recovery and Resilience
- Comprehensive Housing Strategy
- Homelessness
- Implement Climate Action Plan

Tier 2:

- Create a Plan to Address Deferred Maintenance Throughout the Community
- Explore Options for Funding Roseland Library
- Citywide \$15 Minimum Wage Measure
- City Charter Review
- COLA vs CPI for Mobile Home Rent Increases
- Promote Affordable Child Care Streamlining Processes
- Support for the Cannabis Industry

All City Funds Schedule

The “All City Funds” schedule on the following page, groups the City’s Funds into six categories:

- General Fund
- Enterprise Funds
- Special Revenue Funds
- Other Funds
- Housing Authority
- Successor Agency to the former Redevelopment Agency

The first four groups are the operating funds of the City, and the last two are special classes of funds. The General Fund is the primary operating fund of the City, used to account for all revenues and expenditures of the City not legally restricted as to use or required to be accounted for in another fund. The majority of funding of City operations and most of the City’s services are derived from the first four groups.

The “All City Funds” schedule consolidates all funds Citywide and presents the total available resources and total use of resources, including beginning fund balances, revenues, expenditures, transfers in and transfers out. Estimated reserves at the beginning of the new fiscal year are shown at the top of the report. These amounts are calculated based on forecasted activity for the remainder of the prior fiscal year. Anticipated revenues are included in the next section of the schedule. Transfers in are indicated on the next line. Expenditures are listed by department for each funding source in the next section. The net activity of each fund is summarized on the surplus (deficit) line of the report. Finally, estimated reserves available at the end of the fiscal year are calculated based on the activity mentioned above.

Departmental expenditure information reflected in the “All City Funds” schedule includes the cost to the user departments of services provided by “Internal Service Funds,” such as information technology, fleet repair and replacement, and insurance costs. Internal Service Fund financial information is summarized later in this document.

	GENERAL FUND	ENTERPRISE FUNDS	SPECIAL REVENUE FUNDS	OTHER FUNDS	HOUSING AUTHORITY	SUCCESSOR AGENCY	TOTAL ALL FUNDS
ESTIMATED RESERVES- JUNE 30, 2019	32,400,000	161,738,000	43,914,000	8,500,000	8,325,000	-	254,877,000
REVENUES:							
Property Tax	28,882,400	-	-	-	-	3,286,369	32,168,769
Sales Tax	61,824,000	-	9,900,000	-	-	-	71,724,000
Utility Users Tax	10,481,130	-	-	-	-	-	10,481,130
Other Taxes	39,961,320	-	-	-	-	-	39,961,320
Licenses & Permits	2,142,500	11,929	-	-	-	-	2,154,429
Charges for Services	29,298,757	132,415,081	3,337,498	4,555,117	2,961,291	-	172,567,744
Intergovernmental Revenue	1,899,010	30,841,243	13,579,856	-	32,437,991	-	78,758,100
Fines & Forfeitures	1,705,000	-	400,000	-	10,000	-	2,115,000
Investment Earnings	500,000	1,134,823	55,000	300,000	468,476	-	2,458,299
Contributions from Private Parties	-	-	35,000	-	-	-	35,000
Miscellaneous	1,994,550	543,958	2,056,100	-	4,472,054	-	9,066,662
TOTAL REVENUES	178,688,667	164,947,034	29,363,454	4,855,117	40,349,812	3,286,369	421,490,453
TRANSFERS IN	2,788,171	47,905,549	6,626,559	38,591,213	749,000	-	96,660,492
TOTAL REV & TRNSFS IN	181,476,838	212,852,583	35,990,013	43,446,330	41,098,812	3,286,369	518,150,945
EXPENDITURES:							
General Government	21,523,335	6,934,263	1,443,242	282,000	-	3,286,369	33,469,209 *
Housing & Community Svcs	1,935,850	-	3,675,895	-	43,958,436	-	49,570,181
Fire	43,392,340	-	3,405,169	1,438,488	-	-	48,235,997
Planning & Economic Dev.	13,886,149	-	849,093	-	-	-	14,735,242
Police	59,658,991	-	4,891,693	1,200,000	-	-	65,750,684
Recreation & Parks	9,699,196	-	856,348	5,208,379	-	-	15,763,923
Transportation & Public Works	26,957,059	15,825,039	170,941	28,510,979	-	-	71,464,018 **
Water	657,966	139,467,318	-	1,401,762	-	-	141,527,046 ***
Non-Departmental	(6,415,154)	-	-	4,836,338	-	-	(1,578,816)
TOTAL EXPENDITURES	171,295,732	162,226,620	15,292,381	42,877,946	43,958,436	3,286,369	438,937,484
TRANSFERS OUT	17,953,673	51,460,648	27,226,338	149,833	-	-	96,790,492
TOTAL EXP & TRNSFS OUT	189,249,405	213,687,268	42,518,719	43,027,779	43,958,436	3,286,369	535,727,976
SURPLUS / (DEFICIT)	(7,772,567)	(834,685)	(6,528,706)	418,551	(2,859,624)	-	(17,577,031)
ESTIMATED RESERVES- JUNE 30, 2020	24,627,433	160,903,315	37,385,294	8,918,551	5,465,376	-	237,299,969

General Government includes: City Attorney, City Council, City Manager, Office of Community Engagement, Finance, Human Resources and Information Technology

* Total General Government = \$77,708,196 (includes Insurance Internal Service Fund \$35,857,753 & Information Technology Internal Service Funds \$8,381,234).

** Total Transportation & Public Works = \$85,240,088 (includes Equipment and Repair Replacement Internal Service Fund \$13,402,564 & a portion of internally allocated Utilities Administration Fund \$1,163,385).

***Total SR Water = \$151,325,062 (includes internally allocated Utilities Administration Fund \$9,798,016).

Note: Internal Service Funds are reported on a separate schedule and are not included above. As a result, Transfer In and Transfer Out amounts on this schedule do not equal. With the inclusion of the Internal Service Funds, the transfers balance.

Enterprise Funds Schedule

Enterprise funds account for City activities that are operated in a manner similar to private enterprises. These funds receive revenues from fees charged to customers. Each enterprise covers its cost of providing service, and generates reserves for various contingencies. Enterprise fund revenues cannot be used for any city purposes not benefiting the enterprise. The City uses enterprise funds to account for the water utility, wastewater utility, parking, municipal transit, storm water, and golf funds.

- **Golf Fund:** Accounts for the revenues and expenditures related to maintaining and operating the public golf course.
- **Parking Fund:** Accounts for the revenues and expenditures associated with the City's over 4,500 parking spaces, five multi-level garages and ten surface parking lots.
- **Municipal Transit Fund:** Accounts for the revenues and expenditures related to providing a public transportation system throughout the City.
- **Storm Water Fund:** Accounts for the revenues and expenditures related to activities designated to improve storm water quality.
- **Water Utility Fund:** Provides water supply planning, water purchase, water quality, storage and distribution, and maintenance, repair and replacement of the City's water system.
- **Local Wastewater Utility Fund:** Provides collection and transportation of wastewater from customers to the subregional treatment plant, and maintenance, repair and replacement of the collection system.
- **Subregional Wastewater Utility Fund:** Provides long-range planning and compliance, current environmental monitoring and compliance, industrial waste pretreatment, treatment, testing, disposal and reclamation of the collected wastewater for Santa Rosa, Rohnert Park, Sebastopol, Cotati, and the South Park County Sanitation District.

	GOLF FUND	PARKING FUND	TRANSIT FUND	STORM WATER FUNDS	WATER FUND	LOCAL WASTEWTR FUND	SUBREG. WASTEWTR FUND	TOTAL ENTERPRISE FUNDS
ESTIMATED RESERVES- JUNE 30, 2019	1,321,000	13,417,000	-	2,500,000	53,000,000	55,500,000	36,000,000	161,738,000
REVENUES:								
Property Tax	-	-	-	-	-	-	-	-
Sales Tax	-	-	-	-	-	-	-	-
Utility Users Tax	-	-	-	-	-	-	-	-
Other Taxes	-	-	-	-	-	-	-	-
Licenses & Permits	-	11,929	-	-	-	-	-	11,929
Charges for Services	485,000	4,875,496	1,486,560	2,607,025	48,381,600	72,003,900	2,575,500	132,415,081
Intergovernmental Revenue	-	-	13,696,339	83,000	-	574,811	16,487,093	30,841,243
Fines & Forfeitures	-	-	-	-	-	-	-	-
Investment Earnings	-	30,000	-	-	450,000	454,823	200,000	1,134,823
Contributions from Private Parties	-	-	-	-	-	-	-	-
Miscellaneous	51,000	-	-	-	85,000	174,958	233,000	543,958
TOTAL REVENUES	536,000	4,917,425	15,182,899	2,690,025	48,916,600	73,208,492	19,495,593	164,947,034
TRANSFERS IN	-	1,189,086	-	25,000	-	-	46,691,463	47,905,549
TOTAL REV & TRNSFS IN	536,000	6,106,511	15,182,899	2,715,025	48,916,600	73,208,492	66,187,056	212,852,583
EXPENDITURES:								
General Government	-	6,934,263	-	-	-	-	-	6,934,263
Housing & Community Svcs	-	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-	-
Planning & Economic Dev.	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Recreation & Parks	-	-	-	-	-	-	-	-
Transportation & Public Works	656,879	-	14,629,741	538,419	-	-	-	15,825,039
Water	-	-	-	2,080,471	47,189,565	24,272,159	65,925,123	139,467,318
Non-Departmental	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	656,879	6,934,263	14,629,741	2,618,890	47,189,565	24,272,159	65,925,123	162,226,620
TRANSFERS OUT	-	121,338	-	960,000	1,842,242	48,537,068	-	51,460,648
TOTAL EXP & TRNSFS OUT	656,879	7,055,601	14,629,741	3,578,890	49,031,807	72,809,227	65,925,123	213,687,268
SURPLUS / (DEFICIT)	(120,879)	(949,090)	553,158	(863,865)	(115,207)	399,265	261,933	(834,685)
ESTIMATED RESERVES- JUNE 30, 2020	1,200,121	12,467,910	553,158	1,636,135	52,884,793	55,899,265	36,261,933	160,903,315

Internal Service Funds Schedule

Internal Service Funds are used to report the activities that provide goods and services to other funds, departments, or component units of City programs or activities. The City uses internal service funds to account for equipment repair and replacement, insurance programs, and information technology. Because these funds allocate to internal City departments, those costs are reflected in the department detail toward the end of this document.

- **Equipment Repair and Replacement Fund:** Accounts for cost of maintenance and accumulation of resources for replacement of city vehicles.
- **Insurance Fund:** Accounts for the costs of providing various types of insurance to all departments within the City, including liability and workers' compensation insurance.
- **Information Technology Fund:** Accounts for the costs of providing various types of network, computer, and phone services to all the departments within the City, as well as the computer replacement program.

	EQUIPMENT REPAIR & REPLACEMENT FUND	INSURANCE FUND	INFORMATION TECHNOLOGY FUND	TOTAL INTERNAL SERVICE FUNDS
ESTIMATED RESERVES- JUNE 30, 2019	17,320,000	22,900,000	1,500,000	41,720,000
REVENUES:				
Property Tax	-	-	-	-
Sales Tax	-	-	-	-
Utility Users Tax	-	-	-	-
Other Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Charges for Services	9,030,000	36,666,306	8,263,213	53,959,519
Intergovernmental Revenue	-	-	-	-
Fines & Forfeitures	-	-	-	-
Investment Earnings	-	-	-	-
Contributions from Private Parties	-	-	-	-
Miscellaneous	80,000	-	-	80,000
TOTAL REVENUES	9,110,000	36,666,306	8,263,213	54,039,519
TRANSFERS IN	-	-	130,000	130,000
TOTAL REV & TRNSFS IN	9,110,000	36,666,306	8,393,213	54,169,519
EXPENDITURES:				
General Government	-	35,857,753	8,381,234	44,238,987
Housing & Community Srvc	-	-	-	-
Fire	-	-	-	-
Planning & Economic Dev.	-	-	-	-
Police	-	-	-	-
Recreation & Parks	-	-	-	-
Transportation & Public Works	13,402,564	-	-	13,402,564
Water	-	-	-	-
Non-Departmental	-	-	-	-
TOTAL EXPENDITURES	13,402,564	35,857,753	8,381,234	57,641,551
TRANSFERS OUT	-	-	-	-
TOTAL EXP & TRNSFS OUT	13,402,564	35,857,753	8,381,234	57,641,551
SURPLUS (DEFICIT)	(4,292,564)	808,553	11,979	(3,472,032)
ESTIMATED RESERVES- JUNE 30, 2020	13,027,436	23,708,553	1,511,979	38,247,968

FTE Staffing Summary

In fiscal year (FY) 2019-20, the City's proposed authorized Full-Time Equivalent (FTE) position count is 1,258.75, a decrease of 47.75 FTE or 3.7% from last fiscal year's budget. FTE position count by department and detailed additions/eliminations are discussed below. In addition to the staffing changes, several positions have been, or are being, evaluated for classification changes. Detailed position classifications and salary ranges by department are available on the City's website at www.srcity.org under Departments/Human Resources/Salaries or through the following link <http://srcity.org/192/Salaries>.

Authorized Full-Time Equivalent Position Count

DEPARTMENT	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	change	FY 2019-20
City Attorney	12.90	14.90	15.90	16.90	(1.00)	15.90
City Manager	17.00	11.00	13.00	14.00	(4.00)	10.00
Office of Community Engagement	-	7.00	7.00	7.00	(7.00)	-
Finance	64.35	97.35	98.85	102.35	(6.50)	95.85
Fire	147.75	147.75	148.75	149.75	1.25	151.00
Housing & Community Services	60.00	30.75	33.00	35.50	(1.50)	34.00
Human Resources	20.00	21.00	21.00	21.00	(1.00)	20.00
Information Technology	26.00	28.00	29.00	30.00	(1.00)	29.00
Planning & Economic Development	37.75	50.00	51.00	63.00	(2.00)	61.00
Police	256.75	256.50	264.50	266.50	(6.00)	260.50
Recreation & Parks	93.15	74.00	74.00	74.00	(74.00)	-
Recreation & Community Engagement	-	-	-	-	44.00	44.00
Transportation & Public Works	270.50	277.50	274.50	274.00	16.00	290.00
Water	243.50	249.50	253.50	252.50	(5.00)	247.50
Total FTE Positions	1,249.65	1,265.25	1,284.00	1,306.50	(47.75)	1,258.75

Detail Full-Time Equivalent Position Change

Dept.	Position Title	FTE
CAO	Assistant City Attorney	-1.00
City Attorney's Office Total		-1.00
CMO	Deputy City Manager	-1.00
CMO	SCPSC Administrator	-1.00
CMO	Administrative Analyst	-1.00
CMO	Senior Administrative Assistant	-1.00
City Manager's Office Total		-4.00
HR	Employee Services Manager	-1.00
Human Resources Total		-1.00
Finance	Revenue Manager	-1.00
Finance	Payroll Manager	-1.00
Finance	Accountant	-1.00
Finance	Senior Administrative Assistant	-1.00
Finance	LT Meter Specialist	-1.00
Finance	LT Customer Service Representative	-1.00
Finance	Parking Citation Review Officer	-0.50
Finance Total		-6.50
Fire	LT Community Outreach Specialist	1.00
Fire	Deputy Emergency Preparedness Coordinator	1.00
Fire	Senior Administrative Assistant	-0.75
Fire Department Total		1.25
HCS	Community Outreach Specialist	-1.00
HCS	Senior Administrative Assistant	-0.50
Housing & Community Services Total		-1.50
IT	IT Technician	-1.00
Information Technology Total		-1.00
OCE	Community Engagement Director	-1.00
OCE	Community Engagement Coordinator	-1.00
OCE	Gang Prevention Services Manager	-1.00
OCE	Administrative Analyst	-1.00
OCE	Community Outreach Specialist	-2.00
OCE	Senior Administrative Assistant	-1.00
Office of Community Engagement Total		-7.00
PED	Development Review Coordinator	-1.00
PED	Building Plans Examiner	-1.00
PED	Program Specialist II	-1.00
Planning and Economic Development Total		-3.00
R&P	Recreation Coordinator	-1.00
R&P	Administrative Secretary	-2.00
R&P	Administrative Technician	-1.00
R&P	Parks Planning - to TPW	-2.00
R&P	Parks Maintenance - to TPW	-29.00
R&P	Recreation - to Rec & Community Engagment	-38.00
Recreation & Parks Total		-73.00

Dept.	Position Title	FTE
RCE	Community Engagement Coordinator	1.00
RCE	Gang Prevention Services Manager	1.00
RCE	Administrative Analyst	1.00
RCE	Community Outreach Specialist	2.00
RCE	Senior Administrative Assistant	1.00
RCE	Recreation - from Rec & Parks	38.00
Recreation & Community Engagement Total		44.00
Police	Research and Program Coordinator	-1.00
Police	Community Service Officer	-3.00
Police	Police Technician	-1.00
Police	Police Personnel Supervisor	-1.00
Police Department Total		-6.00
TPW	Equipment Mechanic II	-2.00
TPW	Senior Administrative Assistant	-1.00
TPW	City Surveyor	-1.00
TPW	Senior Maintenance Worker	-2.00
TPW	Street Crew Supervisor	-1.00
TPW	Civil Engineering Technician	-4.00
TPW	Skilled Maintenance Worker	-1.00
TPW	Administrative Analyst	1.00
TPW	Administrative Technician	1.00
TPW	Administrative Secretary	1.00
TPW	Parks Maintenance - from Rec & Parks	29.00
TPW	Parks Planning - from Rec & Parks	2.00
TPW	Parks Superintendent	-1.00
TPW	Senior Maintenance Worker	-1.00
TPW	Groundskeeper	-4.00
Transportation & Public Works Total		16.00
Water	Sustainability Technician	-1.00
Water	Utility Systems Operator II	-2.00
Water	Skilled Maintenance Worker	-1.00
Water	Environmental Compliance Inspector	-1.00
Water Total		-5.00

Measure O Overview

In November 2004, the voters in Santa Rosa passed Measure O, a quarter cent sales tax increase to fund Police, Fire, and Violence Prevention programs. The proceeds from the tax are divided 40%, 40% and 20%, respectively. Because the revenue from this increase is intended to fund specific programs, the increase was considered a “special tax” and as such, had to pass with a 2/3 majority vote. The City began receiving revenue from the tax increase in May of 2005. Revenue generated by the sales tax has averaged over \$7.6M annually since its inception. Revenues for FY 2019-20 are budgeted at \$9.9M.

Measure O funding is to be spent according to the Implementation Plan established by the City Council. This plan provides funding for a variety of specific programs benefiting the community, including: additional Fire and Police department personnel and equipment, four interim fire stations in various locations throughout the City, and funding for youth and violence prevention and intervention programs. The funding provides leadership, coordination and resources to the Santa Rosa Violence Prevention Partnership and continuum of youth and family services that work together toward the prevention and reduction of youth and gang violence in Santa Rosa. It also provides funding for the Recreation & Parks Department to provide direct services and high quality youth development programs in high-need areas of Santa Rosa. For more information on Measure O, please visit <http://srcity.org/188/Measure-O-Oversight-Committee>



To ensure the proper use of Measure O funds, a citizen oversight committee was appointed by the City Council. This committee’s mission is to ensure that all revenues received are spent only on permissible uses, which are defined in the ordinance establishing the special tax. The citizen oversight committee reviews Measure O appropriations prior to the City Council budget hearings, and reports to the Council on the use of the previous year’s funds each fall.



The FY 2019-20 Measure O budget provides funding for positions consistent with the uses and purposes outlined in the Implementation Plan. All departments except for Police were subject to ongoing labor agreements that increased salaries and increased benefit costs. Police expects to reach an agreement with labor negotiations in the beginning of the new fiscal year. Total Measure O authorized positions for FY 2019-20 remains at 38.5 FTE; 10.0 in the Fire department, 19.0 in the Police department and 9.5 in Violence Prevention.

The following budget highlights point out major budget changes for each program:

Fire: In FY 2019-20, Salaries and Benefits expenditures went up by \$304K, reflecting recently approved labor contract with a cost-of-living adjustment as well as a \$45K increase in overtime to better align budget with past actual spending. The department saw no significant changes to their Services and Supplies budget. An \$8K increase in Services and Supplies is offset by a (\$8K) decrease in Administrative Overhead costs.

Police: In FY 2019-20, Salaries and Benefits expenditures went up by \$135K to reflect merit increases and Citywide cost increases in benefits, specifically healthcare and retirement costs. Services and Supplies costs saw no significant changes from last year. The modest increase of \$13K is offset by a \$8K decrease in Administrative Overhead. The department appropriated fund balance mid-year FY 2018-19 to go towards a major upgrade of the Police Department communications system. This expenditure was a one-time occurrence, and funds were not appropriated from Measure O for the radio upgrade in FY 2019-20.

Violence Prevention: For FY 2019-20, Recreation & Parks and the Office of Community Engagement saw an overall increase in Salaries of \$31K in accordance with labor contracts. Benefits between the departments also rose by \$53K due to Citywide cost increases in retirement and healthcare. Services and Supplies budgets for both departments saw minimal changes with any increase being offset by a decrease in Administrative Overhead.

**CITY OF SANTA ROSA
MEASURE O - PROPOSED BUDGET
FIRE, POLICE & VIOLENCE PREVENTION / INTERVENTION
PROPOSED FY 2019-20 BUDGET TO FY 2018-19 BUDGET COMPARISON**

FIRE - MEASURE O:	FY 2018-19 Adopted Budget	FY 2019-20 Adopted Budget	Change
Salaries	1,779,581	2,087,494	307,913
Benefits	1,090,551	1,087,057	(3,494)
Services and Supplies	110,034	118,144	8,110
Administrative Overhead	120,014	112,474	(7,540)
Capital - Vehicles	-	-	-
Total Operating	3,100,180	3,405,169	304,989
Debt Service - Fountaingrove Fire Station	367,727	367,727	-
TOTAL FIRE - MEASURE O	3,467,907	3,772,896	304,989

POLICE - MEASURE O:	FY 2018-19 Revised Budget	FY 2019-20 Adopted Budget	Change
Salaries	2,337,825	2,429,997	92,172
Benefits	1,531,779	1,575,002	43,223
Services and Supplies	161,639	174,220	12,581
Administrative Overhead	120,014	112,474	(7,540)
Capital - Vehicles	390,282	-	(390,282)
Total Operating	4,541,539	4,291,693	(249,846)
TOTAL POLICE - MEASURE O	4,541,539	4,291,693	(249,846)

VIOLENCE PREVENTION MEASURE O:	FY 2018-19 Adopted Budget	FY 2019-20 Adopted Budget	Change
Salaries	834,142	865,400	31,258
Benefits	312,163	365,559	53,396
Services and Supplies	171,505	173,995	2,490
Grants Program	644,286	793,665	149,379
Administrative Overhead	60,008	56,236	(3,772)
Total Operating	2,022,104	2,254,855	232,751
TOTAL VIOLENCE PREV - MEASURE O	2,022,104	2,254,855	232,751

TOTAL - ALL MEASURE O FUNDS	<u>10,031,550</u>	<u>10,319,444</u>	<u>287,894</u>
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Fund Use by Department

The following matrix shows which funds each Department is a part of:

Department	General Fund	Enterprise Funds	Special Revenue Funds	Internal Service Funds	Housing Authority	Successor Agency to the Redev. Agency	Other Funds
City Attorney	√						
City Council	√						
Office of Community Engagement	√		√				
City Manager	√						
Fire	√		√				√
Finance	√	√				√	√
Housing & Community Services	√		√		√		
Human Resources	√			√			
Information Technology				√			
Planning & Economic Development	√		√				
Police	√		√				√
Recreation & Parks	√	√	√				√
Transportation & Public Works	√	√	√	√			√
Santa Rosa Water	√	√					√
Non-Departmental	√						√

Enterprises Funds:

Golf Fund
 Parking Fund
 Municipal Transit Fund
 Storm Water Fund
 Water Utility Fund
 Local Wastewater Utility Fund
 Subregional Wastewater Utility Fund

Special Revenue Funds:

Gas Tax Funds
 Federal Grants Fund
 State Grant Fund
 Measure "O" Funds
 Development Impact Fees Fund
 Homeless Shelter Operations Fund
 Santa Rosa Tourism BIA Fund

Internal Service Funds:

Equipment Repair and Replacement Funds

Insurance Fund

Information Technology Funds

Housing Authority Funds:

Community Development Block Grant Fund
 Housing Choice Voucher Program Fund
 Housing Operations Funds

Successor Agency to the Redevelopment Funds:

Debt Service Funds (ROPS)

Other Funds:

Debt Service Funds
 Capital Improvement Fund
 Special Assessment Funds
 Trust and Agency Funds

City Revenues

General Fund

Description:	2018-19 Approved Budget	2019-20 Proposed Budget	Dollar Change	Percent Change
Tax Revenue Detail				
Property Taxes	\$ 25,831,000	\$ 29,062,400	\$ 3,231,400	12.5%
Sales Taxes	49,609,000	61,824,000	12,215,000	24.6%
Utility Use Taxes	9,361,000	10,481,130	1,120,130	12.0%
Motor Vehicle License Fees	13,501,000	14,641,700	1,140,700	8.4%
Franchise Fees	10,050,600	10,062,100	11,500	0.1%
Cannabis Industry Tax	2,557,000	1,300,000	(1,257,000)	-
Business Licenses	4,201,000	4,585,440	384,440	9.2%
Real Property Transfer Tax	3,876,000	3,876,000	-	0.0%
Transient Occupancy Tax	5,336,000	5,496,080	160,080	3.0%
Total Tax Revenues	\$ 124,322,600	\$ 141,328,850	\$ 17,006,250	13.7%
Other Revenue Detail				
Licenses and Permits	\$ 2,111,800	\$ 2,142,500	\$ 30,700	1.5%
Charges for Services	27,559,289	29,298,757	1,739,468	6.3%
Intergovernmental Revenue	1,953,000	1,719,010	(233,990)	-12.0%
Fines and Forfeitures	1,684,000	1,705,000	21,000	1.2%
Investment Earnings	500,000	500,000	-	0.0%
Contributions from Private Parties	-	-	-	0.0%
Miscellaneous Revenues	1,667,000	1,994,550	327,550	19.6%
Total Other Revenues	\$ 35,475,089	\$ 37,359,817	\$ 1,884,728	5.3%
Total General Fund Revenues	\$ 159,797,689	\$ 178,688,667	\$ 18,890,978	11.8%

City Debt

Computation of Legal Debt Margin as of June 30, 2018

The City has a legal debt limitation not to exceed 3.75% of the total assessed valuation of taxable property within the City boundaries. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal debt limit. With \$30,070,000 of debt subject to the limit and a legal debt limit of \$906,847,693, the City is not at risk of exceeding its legal debt limit.

<u>Computation of Legal Debt Margin</u>	
Assessed Value	\$24,182,605,134
Debt Limit (3.75% of Assessed Value)	\$906,847,693
Less Net Debt Applicable to Limit	(30,070,000)
Legal Debt Margin	\$876,777,693

Cities primarily have three choices in financing their operations and funding public facilities: Pay-as-you-go, public/private ventures, and debt financing. The City has used debt financing mainly to finance major capital facilities in the City's enterprises (Wastewater, Water, etc.) or to prepay long-term obligations for pension costs at a lower interest rate.

The charts below and on the next page summarize the City's long-term debt and future obligations.

Debt Obligations Outstanding as of 6/30/2019	<u>Principal Outstanding</u>
Wastewater Bonds	\$ 186,966,719
Wastewater Loans	50,562
Water Bonds	8,910,000
Golf Course Bonds	3,585,000
Redevelopment Bonds	34,050,000
Courthouse Square Project and Building Acquisition Certificates of Participation	10,785,000
Pension Obligation Bonds	19,285,000
Capital Leases	2,708,791
	<u>\$ 266,341,072</u>

Annual Debt Service Requirements

		2020	2021	2022	2023	The reafter	Total
Wastewater Bonds	Principal	14,828,853	15,287,437	15,838,897	15,672,058	125,339,474	186,966,719
	Interest	9,890,948	9,431,313	8,877,778	9,044,493	120,347,874	157,592,406
	Total Debt Service	24,719,801	24,718,750	24,716,675	24,716,551	245,687,348	344,559,125
Wastewater Loans	Principal	50,562	-	-	-	-	50,562
	Interest	1,001	-	-	-	-	1,001
	Total Debt Service	51,563	-	-	-	-	51,563
Water Bonds	Principal	270,000	285,000	295,000	310,000	7,750,000	8,910,000
	Interest	438,750	424,875	410,375	395,250	3,494,500	5,163,750
	Total Debt Service	708,750	709,875	705,375	705,250	11,244,500	14,073,750
Golf Course Bonds	Principal	230,000	240,000	250,000	265,000	2,600,000	3,585,000
	Interest	165,103	154,049	142,505	130,361	529,848	1,121,866
	Total Debt Service	395,103	394,049	392,505	395,361	3,129,848	4,706,866
Redevelopment Bonds	Principal	1,755,000	1,795,000	1,845,000	1,905,000	26,750,000	34,050,000
	Interest	1,278,369	1,232,101	1,178,638	1,115,661	6,316,643	11,121,412
	Total Debt Service	3,033,369	3,027,101	3,023,638	3,020,661	33,066,643	45,171,412
Courthouse Square Project and Building Acquisition Certificates of Participation	Principal	345,000	355,000	365,000	375,000	9,345,000	10,785,000
	Interest	388,625	378,125	367,325	356,225	2,655,825	4,146,125
	Total Debt Service	733,625	733,125	732,325	731,225	12,000,825	14,931,125
Pension Obligation Bonds	Principal	2,860,000	2,980,000	3,110,000	3,265,000	7,070,000	19,285,000
	Interest	872,236	754,250	620,008	468,581	393,860	3,108,936
	Total Debt Service	3,732,236	3,734,250	3,730,008	3,733,581	7,463,860	22,393,936
Capital Leases	Principal	760,787	483,648	494,996	344,928	624,433	2,708,791
	Interest	62,897	45,766	34,419	22,799	36,182	202,063
	Total Debt Service	823,684	529,414	529,415	367,727	660,615	2,910,854
Citywide	Principal	21,100,202	21,426,085	22,198,893	22,136,986	179,478,907	266,341,072
	Interest	13,097,929	12,420,480	11,631,049	11,533,370	133,774,732	182,457,559
	Total Debt Service	34,198,131	33,846,565	33,829,941	33,670,356	313,253,638	448,798,632

City of Santa Rosa

Expenditures by Fund

City Attorney

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$2,266,046	\$2,851,140	\$3,518,076	\$3,495,088
Total	\$2,266,046	\$2,851,140	\$3,518,076	\$3,495,088

City Council

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$2,010,489	\$994,187	\$1,479,278	\$1,046,137
Total	\$2,010,489	\$994,187	\$1,479,278	\$1,046,137

City Manager

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$2,091,592	\$3,398,192	\$3,004,134	\$2,780,662
Measure "O" - Recreation	\$1,482	\$0	\$0	\$0
Total	\$2,093,074	\$3,398,192	\$3,004,134	\$2,780,662

Finance

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$9,119,026	\$9,674,688	\$11,041,189	\$11,134,517
Capital Improvement Fund	\$31,864	\$400	\$0	\$0
Parking District Fund	\$4,934,404	\$6,245,579	\$6,471,073	\$6,934,263
Information Technology	\$0	\$0	\$0	\$0
Pooled Investment Fund	\$203,714	\$214,031	\$282,000	\$282,000
SA RDA Bond Proceeds Retained	\$0	\$417,462	\$0	\$0
SA RDA Oblig Retirement Fund	\$3,622,448	\$3,874,067	\$3,295,762	\$3,286,369
Total	\$17,911,456	\$20,426,227	\$21,090,024	\$21,637,149

Fire Department

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$35,307,383	\$39,627,489	\$40,129,062	\$43,392,340
Measure "O" - Fire	\$2,747,146	\$3,003,028	\$3,100,180	\$3,405,169
Administrative Hearing Fund	\$0	\$0	\$25,000	\$0
Federal Grants	\$0	\$726,189	\$0	\$0
Capital Improvement Fund	\$505,589	\$1,054,367	\$399,006	\$1,438,488
Total	\$38,560,118	\$44,411,073	\$43,653,248	\$48,235,997

Housing & Community Services

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$1,382,063	\$1,368,072	\$1,870,286	\$1,935,850
Administrative Hearing Fund	\$282,497	\$195,525	\$437,025	\$300,004
Homeless Shelter Operations	\$1,527,965	\$2,508,275	\$3,208,100	\$3,208,100
Mobilehome Rent Stabilization	\$38,468	\$40,040	\$166,863	\$167,791
Economic Development Fund	\$0	\$0	\$0	\$0
Housing Operations Fund	\$947,306	\$1,259,134	\$1,468,864	\$1,439,243
Operating Reserve Fund	\$36,000	\$1,110,535	\$86,587	\$99,000
Housing Choice Voucher Progm	\$21,537,698	\$23,519,586	\$26,843,098	\$34,236,728
1980 Moderate Rehabilitation A	\$106,901	\$108,986	\$40,273	\$0
Brookwood Property	\$4,037	\$2,602	\$12,513	\$13,103
Community Developmnt Block Grnt	\$465,291	\$2,151,990	\$1,508,034	\$1,696,063
Rental Rehabilitation Fund	\$0	\$0	\$20,339	\$4,877
Housing Grant Fund	\$9,905,593	\$1,459,423	\$448,671	\$437,814
Real Property Transfer Tax Fun	\$690,039	\$289,120	\$157,043	\$751,158
Southwest Low/Mod Housing Fund	\$363,787	\$909,439	\$162,803	\$87,666
Low and Moderate Income Housin	\$279,330	\$432,933	\$154,947	\$411,648
HOME Fund	\$1,222,512	\$1,004,645	\$829,049	\$791,677
Mortgage Revenue Bond Fund	\$136,325	\$0	\$15,901	\$6,400
Housing Compliance Fund	\$179,102	\$214,925	\$259,860	\$349,648
Housing Impact Fee Fund	\$680,173	\$2,450,504	\$1,592,278	\$3,563,516
CalHome Grant MH Loan Prg	\$8,336	\$450,371	\$0	\$69,895
2008 SRC/GB Hsg Loan DS Txbl	\$0	\$0	\$0	\$0
Grace Brothers Project	\$0	\$0	\$0	\$0
SRC/GB General Fund	\$0	\$0	\$0	\$0
Third Implementation Agrmnt-GF	\$0	\$0	\$0	\$0
Total	\$39,793,423	\$39,476,105	\$39,282,534	\$49,570,181

Human Resources

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$2,595,578	\$2,783,259	\$2,418,050	\$2,501,001
Risk Management Fund	\$30,858,931	\$31,061,597	\$32,336,634	\$35,857,753
Total	\$33,454,509	\$33,844,856	\$34,754,684	\$38,358,754

Information Technology

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
Information Technology	\$6,386,853	\$7,410,557	\$8,195,882	\$7,762,431
Technology Replacement	\$446,902	\$745,786	\$589,056	\$618,803
Total	\$6,833,755	\$8,156,343	\$8,784,938	\$8,381,234

Non-Departmental

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General LT Debt	\$192,237	\$15,388,720	\$0	\$0
General Fund	\$3,791,707	-\$4,763,360	-\$6,078,960	-\$6,415,154
2013 Pension Oblig (Refund)	\$3,717,065	\$3,708,850	\$3,736,380	\$3,733,736
2007 COPs Bldng Acquisition	\$9,320,357	\$0	\$0	\$0
Fire Station Capital Lease	\$367,727	\$367,727	\$367,727	\$367,727
Courthouse Sqr Capital Lease	\$473,226	\$738,275	\$730,000	\$734,875
Water Utility Operations	\$7,009,313	\$9,263,538	\$0	\$0
Local Wastewater Utility Fund	\$5,714,334	\$6,221,758	\$0	\$0
Subregional Waste Operations	\$14,054,971	\$16,418,184	\$0	\$0
Parking District Fund	\$532,946	\$984,706	\$0	\$0
Municipal Transit Fund	\$1,605,718	\$2,537,256	\$0	\$0
Bennett Valley Golf Course Op	\$471,427	\$453,447	\$0	\$0
Storm Water Enterprise Fund	\$2,336	\$4,040	\$0	\$0
Equipment Repair	-\$459	\$473,650	\$0	\$0
Equipment Replacement Fund	\$2,081,623	\$1,965,060	\$0	\$0
Risk Management Fund	-\$4,073	\$104,256	\$0	\$0
Information Technology	\$202,510	\$1,002,330	\$0	\$0
Full Accrual Fund - City	\$12,334,402	\$13,062,732	\$0	\$0
Full Accrual Fund - Housing	\$30,315	\$30,315	\$0	\$0
Total	\$61,897,682	\$67,961,484	-\$1,244,853	-\$1,578,816

Planning & Economic Development

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$9,873,955	\$15,413,479	\$13,808,490	\$13,886,149
Art In-lieu Fee	\$45,696	\$55,911	\$223,343	\$344,593
EPA Brownfields Grant	\$0	\$206	\$0	\$0
State Grants Fund	\$0	\$0	\$0	\$0
Santa Rosa Tourism BIA	\$541,349	\$624,234	\$504,500	\$504,500
Economic Development Fund	\$14,825	\$1,088	\$0	\$0
Capital Improvement Fund	\$283,827	\$36,797	\$0	\$0
Total	\$10,759,652	\$16,131,715	\$14,536,333	\$14,735,242

Police Department

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$48,458,821	\$56,022,274	\$59,349,855	\$59,658,991
Measure "O" - Police	\$3,527,997	\$3,445,566	\$4,151,257	\$4,291,693
Federal Grants	\$37,994	\$10,373	\$0	\$0
Federal Narcotics Asset Forfei	\$18,943	\$52,066	\$150,000	\$150,000
State Grants Fund	\$351,670	\$365,322	\$0	\$0

Supplemental Law Enforcement S	\$71,868	\$218,558	\$300,000	\$300,000
State Narcotics Asset Forfeitu	\$78,430	\$49,869	\$150,000	\$150,000
Capital Improvement Fund	\$412,173	\$728	\$0	\$1,200,000
Total	\$52,957,896	\$60,164,756	\$64,101,112	\$65,750,684

Recreation & Parks

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$12,963,175	\$14,555,123	\$16,367,318	\$0
Measure "O" - Recreation	\$602,317	\$644,098	\$788,917	\$0
Change For Kids Fund	\$12,127	\$15,200	\$95,090	\$0
Capital Improvement Fund	\$2,730,007	\$1,824,289	\$4,380,180	\$0
St. Francis Knolls	\$560	\$394	\$4,863	\$0
Stony Ranch	\$779	\$726	\$11,396	\$0
The Orchard at Oakmont	\$17,897	\$9,076	\$27,457	\$0
Sandra's Place Tax District	\$515	\$0	\$0	\$0
Woodbridge Tax District	\$6,091	\$3,700	\$9,868	\$0
North Village I Special Tax Di	\$784	\$624	\$6,868	\$0
Kawana Springs 6 Special Tax D	\$1,383	\$454	\$6,126	\$0
Bennett Valley Golf Course Op	\$154,052	\$124,243	\$64,347	\$0
Taxable Golf Bond Debt Serv	\$129,368	\$130,834	\$129,056	\$0
Tax-exempt Golf Bond DS	\$262,780	\$261,441	\$261,500	\$0
Railroad Square Maintenance Fu	\$50	\$1,974	\$44,361	\$0
Expendable Fund-Int Alloc	\$4,517	\$6,003	\$0	\$0
Expendable Fund-No Int Alloc	\$52,665	\$42,145	\$0	\$0
Total	\$16,939,067	\$17,620,324	\$22,197,347	\$0

Office of Community Engagement

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$1,181,695	\$810,420	\$917,816	\$0
Measure "O" - Recreation	\$1,128,456	\$906,130	\$1,233,187	\$0
State Grants Fund	\$0	\$0	\$0	\$0
Total	\$2,310,151	\$1,716,550	\$2,151,003	\$0

Recreation & Community Engagement

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$0	\$0	\$0	\$10,290,126
Measure "O" - Recreation	\$0	\$0	\$0	\$2,254,855
Change For Kids Fund	\$0	\$0	\$0	\$44,735
Capital Improvement Fund	\$0	\$0	\$0	\$5,121,226
St. Francis Knolls	\$0	\$0	\$0	\$1,744
Stony Ranch	\$0	\$0	\$0	\$5,035
The Orchard at Oakmont	\$0	\$0	\$0	\$48,134

Sandra's Place Tax District	\$0	\$0	\$0	\$4,670
Woodbridge Tax District	\$0	\$0	\$0	\$11,523
North Village I Special Tax Di	\$0	\$0	\$0	\$9,699
Kawana Springs 6 Special Tax D	\$0	\$0	\$0	\$6,348
Bennett Valley Golf Course Op	\$0	\$0	\$0	\$261,776
Taxable Golf Bond Debt Serv	\$0	\$0	\$0	\$130,384
Tax-exempt Golf Bond DS	\$0	\$0	\$0	\$264,719
Railroad Square Maintenance Fu	\$0	\$0	\$0	\$43,000
Expendable Fund-Int Alloc	\$0	\$0	\$0	\$0
Expendable Fund-No Int Alloc	\$0	\$0	\$0	\$90,000
Total	\$0	\$0	\$0	\$18,587,974

SR Water

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$466,796	\$624,556	\$587,524	\$657,966
Capital Facilities Fee Fund	\$0	\$0	\$0	\$0
Capital Improvement Fund	\$174,581	\$1,617,036	\$362,032	\$1,350,918
Stony Ranch	\$161	\$703	\$2,000	\$2,000
Woodbridge Tax District	\$700	\$3,107	\$2,000	\$28,269
Kawana Springs 6 Special Tax D	\$161	\$113	\$4,000	\$15,077
Kawana Town Center Special Tax	\$0	\$0	\$600	\$5,498
Utilities Administration Fund	\$6,233,441	\$6,780,520	\$8,869,302	\$9,798,016
Water Utility Operations	\$27,798,437	\$31,389,083	\$32,103,768	\$33,480,815
Water Capital Fund	\$8,556,278	\$11,587,012	\$38,668,000	\$12,500,000
2001 WW Bonds - Water Portion	\$178,124	\$769,931	\$0	\$500,000
2008A Water Bond Debt Serv	\$873,776	\$871,634	\$871,694	\$0
2008A Water Construction	\$308,507	\$318	\$0	\$0
2018 Water Bond Debt Serv	\$0	\$0	\$0	\$708,750
Local Wastewater Utility Fund	\$9,761,428	\$10,312,471	\$12,498,700	\$12,222,159
Local Wastewater Capital Fund	\$4,400,937	\$13,697,368	\$22,060,000	\$12,000,000
2008A Local Wastewater Constr	\$539,748	\$59	\$0	\$0
Local Wastewater Demand Fee	\$0	\$0	\$0	\$50,000
Subregional Waste Operations	\$28,210,596	\$28,494,083	\$35,161,214	\$35,153,759
CEC Loan Debt Service Fund	\$103,048	\$103,045	\$103,127	\$51,563
Subregional Waste Capital	\$3,983,999	\$1,006,076	\$11,739,000	\$6,000,000
2018 WW Refunding Debt Svce	\$0	\$0	\$0	\$3,197,875
2016 WW Refunding Debt Svce	\$9,529,651	\$8,915,834	\$11,724,050	\$13,223,050
2014 Wastwater Debt Service	\$2,535,120	\$881,392	\$1,025,000	\$1,026,375
2012 WW Refunding Debt Svce	\$4,632,096	\$2,253,982	\$2,522,500	\$2,522,500
2014 Wastwater Construction	\$5,388,137	\$713,999	\$0	\$0
2008A Wastewater Debt Serv	\$48,168,098	\$0	\$0	\$0
2008A Subregional Construct	\$128,812	\$148,198	\$0	\$0

2004B WW Bond Construction	\$0	\$0	\$0	\$0
2007A Wastewater Bond Debt	\$15,172,518	\$6,661,457	\$4,837,125	\$0
Storm Water Enterprise Fund	\$824,851	\$751,284	\$1,054,604	\$1,046,368
Storm Water -Creek Restoration	\$607,330	\$809,259	\$873,518	\$1,034,103
2007 Wastewater Bond Construct	\$16,008	\$0	\$0	\$0
2002B Subregional WW Debt Svc	\$5,161,133	\$7,267,995	\$4,770,000	\$4,750,001
2001B Subregional Construction	\$0	\$0	\$0	\$0
1998A Subregional WW - Constru	\$31,508	\$0	\$0	\$0
1993 WW Refunding Debt Serv	\$1,382,913	\$0	\$0	\$0
2000Geysers State Loan Debt	\$55,979,351	\$0	\$0	\$0
1992 Subregional Construction	\$0	\$0	\$0	\$0
2001A Subregional Construction	\$0	\$0	\$0	\$0
1996A Subregional Construction	\$0	\$0	\$0	\$0
Total	\$241,148,244	\$135,660,515	\$189,839,758	\$151,325,062

Transportation and Public Works

Funding Source	2016 - 2017 Actual	2017 - 2018 Actual	2018 - 2019 Budget	2019 - 2020 Request
General Fund	\$16,805,621	\$20,461,384	\$21,280,987	\$26,932,059
Capital Facilities Fee Fund	\$0	\$0	\$0	\$0
AB 434 Funds (Transit)	\$176,996	\$184,522	\$244,556	\$170,941
Capital Improvement Fund	\$21,687,390	\$20,746,912	\$15,630,333	\$28,377,979
Utilities Administration Fund	\$1,264,946	\$1,340,232	\$1,071,732	\$1,163,385
Municipal Transit Fund	\$11,393,985	\$11,295,711	\$11,889,584	\$13,102,644
Transit Capital Fund	\$456,910	\$113,906	\$0	\$0
Paratransit Operations	\$1,264,117	\$1,294,950	\$1,520,117	\$1,527,097
Storm Water Enterprise Fund	\$406,857	\$355,107	\$541,893	\$538,419
Equipment Repair	\$5,541,491	\$5,481,982	\$6,456,546	\$5,984,482
Equipment Replacement Fund	\$3,009,901	\$3,294,758	\$6,970,855	\$7,418,082
Total	\$62,008,214	\$64,569,464	\$65,606,603	\$85,215,088

City of Santa Rosa

Expenditures by Category

City Attorney

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$1,431,974	\$1,695,501	\$2,212,679	\$2,123,746
Benefits	\$586,794	\$713,304	\$989,761	\$1,060,953
Professional Services	\$111,855	\$215,405	\$108,575	\$108,575
Vehicle Expenses	\$81	\$132	\$400	\$400
Utilities	\$1,743	\$1,448	\$1,200	\$2,000
Operational Supplies	\$17,751	\$14,405	\$23,800	\$21,000
Information Technology	\$65,466	\$73,681	\$87,706	\$82,459
Other Miscellaneous	\$50,382	\$63,058	\$78,955	\$80,955
Insurance Prem/Claim	\$0	\$3	\$0	\$0
CIP and O&M Projects	\$0	\$74,203	\$15,000	\$15,000
Total	\$2,266,046	\$2,851,140	\$3,518,076	\$3,495,088

City Council

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$180,432	\$120,625	\$136,756	\$119,240
Benefits	\$137,943	\$120,143	\$155,221	\$155,810
Professional Services	\$1,438,914	\$462,594	\$866,346	\$462,752
Vehicle Expenses	\$404	\$281	\$0	\$0
Utilities	\$3,893	\$3,269	\$5,300	\$5,300
Operational Supplies	\$12,591	\$8,444	\$9,700	\$9,700
Information Technology	\$41,652	\$93,656	\$98,755	\$146,135
Other Miscellaneous	\$165,285	\$105,175	\$207,200	\$147,200
CIP and O&M Projects	\$29,375	\$80,000	\$0	\$0
Total	\$2,010,489	\$994,187	\$1,479,278	\$1,046,137

City Manager

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$1,042,581	\$1,103,508	\$1,318,716	\$1,147,581
Benefits	\$397,240	\$468,120	\$619,677	\$580,024
Professional Services	\$326,092	\$1,320,288	\$727,370	\$722,500
Vehicle Expenses	\$512	\$66	\$0	\$0
Utilities	\$8,769	\$4,843	\$5,360	\$5,360
Operational Supplies	\$35,321	\$11,879	\$25,500	\$26,500
Information Technology	\$86,287	\$145,278	\$150,214	\$121,800
Other Miscellaneous	\$141,928	\$146,370	\$127,297	\$146,897
CIP and O&M Projects	\$54,344	\$197,840	\$30,000	\$30,000
Total	\$2,093,074	\$3,398,192	\$3,004,134	\$2,780,662

Finance

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$6,197,393	\$6,447,488	\$7,429,278	\$7,226,723
Benefits	\$3,122,919	\$3,271,486	\$4,083,048	\$4,227,790
Professional Services	\$2,112,070	\$2,172,877	\$2,900,188	\$3,091,779
Vehicle Expenses	\$174,128	\$175,587	\$207,305	\$204,196
Utilities	\$155,620	\$120,665	\$89,816	\$94,094
Operational Supplies	\$515,661	\$530,808	\$637,242	\$653,398
Information Technology	\$701,525	\$869,447	\$967,554	\$893,720
Debt Service	\$3,577,330	\$3,834,300	\$3,040,912	\$3,033,369
Liab/Property Insurance	\$107,207	\$94,882	\$82,577	\$74,202
Other Miscellaneous	\$222,542	\$250,958	\$365,577	\$322,825
Indirect Costs	\$257,283	\$625,712	\$322,527	\$335,401
Capital Outlay	\$5,233	\$0	\$0	\$56,500
CIP and O&M Projects	\$762,545	\$2,032,017	\$964,000	\$1,423,152
Total	\$17,911,456	\$20,426,227	\$21,090,024	\$21,637,149

Fire

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$21,090,242	\$21,597,743	\$21,986,843	\$25,011,130
Benefits	\$12,685,561	\$12,489,590	\$14,455,882	\$14,628,742
Professional Services	\$1,310,853	\$1,386,860	\$1,305,110	\$1,496,517
Vehicle Expenses	\$889,418	\$842,471	\$874,324	\$955,302
Utilities	\$33,746	\$36,752	\$35,400	\$36,760
Operational Supplies	\$335,715	\$284,599	\$299,830	\$311,324
Information Technology	\$560,918	\$565,947	\$629,199	\$632,943
Liab/Property Insurance	\$14,769	\$15,437	\$17,942	\$20,111
Other Miscellaneous	\$521,641	\$557,153	\$533,053	\$511,967
Indirect Costs	\$115,410	\$104,550	\$120,014	\$112,474
GF Admin Cost Plan	\$0	\$2,134,313	\$2,447,151	\$2,474,048
Capital Outlay	\$8,629	\$0	\$0	\$40,000
CIP and O&M Projects	\$993,216	\$4,395,658	\$948,500	\$2,004,679
Total	\$38,560,118	\$44,411,073	\$43,653,248	\$48,235,997

Housing & Community Services

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$2,471,228	\$2,589,674	\$3,225,998	\$3,373,981
Benefits	\$1,192,838	\$1,255,925	\$1,793,191	\$1,951,913
Professional Services	\$360,786	\$174,844	\$334,900	\$339,900
Vehicle Expenses	\$28,708	\$38,023	\$66,125	\$71,585
Utilities	\$13,572	\$10,770	\$17,470	\$16,670
Operational Supplies	\$54,446	\$39,903	\$168,486	\$209,570
Information Technology	\$243,882	\$300,982	\$323,072	\$334,321
Debt Service	\$5,700,000	\$0	\$0	\$0
Liab/Property Insurance	\$18,167	\$24,631	\$25,526	\$29,792
Other Miscellaneous	\$85,956	\$853,789	\$183,034	\$195,258
Subrecipient Funding	\$1,551,884	\$2,545,423	\$3,178,176	\$3,207,461
Insurance Prem/Claim	\$0	\$0	\$70,000	\$0
Loan Activity	\$6,376,888	\$7,203,623	\$3,035,531	\$5,687,227
Rental Assistance	\$19,842,091	\$21,442,021	\$24,271,800	\$31,492,800
Indirect Costs	\$1,621,029	\$1,984,844	\$2,309,135	\$2,395,564
Capital Outlay	\$6,425	\$0	\$28,000	\$0
CIP and O&M Projects	\$225,523	\$1,011,653	\$252,090	\$264,139
Total	\$39,793,423	\$39,476,105	\$39,282,534	\$49,570,181

Human Resources

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$1,847,354	\$1,871,746	\$2,046,844	\$1,944,790
Benefits	\$715,341	\$744,207	\$934,860	\$977,089
Professional Services	\$1,038,758	\$1,690,290	\$644,322	\$721,388
Vehicle Expenses	\$605	\$638	\$100	\$0
Utilities	\$2,133	\$4,043	\$1,700	\$1,900
Operational Supplies	\$38,638	\$23,756	\$27,500	\$27,000
Information Technology	\$160,437	\$199,808	\$210,988	\$164,131
Other Miscellaneous	\$498,223	\$145,501	\$91,640	\$95,374
Insurance Prem/Claim	\$28,876,018	\$28,915,792	\$30,484,793	\$34,142,360
Indirect Costs	\$277,002	\$217,145	\$311,937	\$284,722
CIP and O&M Projects	\$0	\$31,930	\$0	\$0
Total	\$33,454,509	\$33,844,856	\$34,754,684	\$38,358,754

Information Technology

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$2,571,218	\$2,904,165	\$3,031,190	\$3,074,351
Benefits	\$1,172,870	\$1,279,707	\$1,471,740	\$1,619,270
Professional Services	\$1,258,377	\$1,754,195	\$1,987,991	\$1,797,846
Vehicle Expenses	\$13,130	\$11,600	\$14,850	\$19,050
Utilities	\$280,685	\$274,457	\$308,965	\$261,733
Operational Supplies	\$74,626	\$69,848	\$74,700	\$74,700
Information Technology	\$22,279	\$27,589	\$32,792	\$36,822
Liab/Property Insurance	\$25,716	\$28,021	\$35,949	\$41,840
Other Miscellaneous	\$122,516	\$71,231	\$63,744	\$59,544
Indirect Costs	\$361,019	\$332,589	\$337,914	\$353,843
Capital Outlay	\$68,175	\$0	\$0	\$0
CIP and O&M Projects	\$863,144	\$1,402,941	\$1,425,103	\$1,042,235
Total	\$6,833,755	\$8,156,343	\$8,784,938	\$8,381,234

Non-Departmental

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$0	\$0	\$1,550,000	\$1,550,000
Benefits	\$0	\$0	\$10,000	\$15,000
Professional Services	\$2,205,977	\$2,216,625	\$2,357,510	\$2,664,750
Debt Service	\$13,875,385	\$4,799,717	\$4,830,597	\$4,833,588
Liab/Property Insurance	\$1,353,515	\$1,480,114	\$1,614,664	\$1,790,511
Other Miscellaneous	\$0	\$0	-\$1,500,000	-\$1,500,000
GF Admin Cost Plan	\$0	-\$9,017,456	-\$10,312,624	-\$11,137,665
Depreciation	\$44,227,600	\$67,909,992	\$0	\$0
CIP and O&M Projects	\$235,205	\$572,492	\$205,000	\$205,000
Total	\$61,897,682	\$67,961,484	-\$1,244,853	-\$1,578,816

Planning & Economic Development

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$4,378,872	\$4,825,070	\$5,984,804	\$5,782,097
Benefits	\$1,945,875	\$2,136,936	\$2,902,661	\$3,113,756
Professional Services	\$1,423,193	\$2,040,993	\$245,250	\$313,619
Vehicle Expenses	\$41,986	\$42,174	\$98,011	\$75,035
Utilities	\$20,217	\$22,730	\$27,052	\$23,260
Operational Supplies	\$75,701	\$64,801	\$90,671	\$81,940
Information Technology	\$556,488	\$680,122	\$770,873	\$790,310
Other Miscellaneous	\$219,345	\$200,912	\$251,896	\$389,386
Indirect Costs	\$16,669	\$0	\$0	\$0
GF Admin Cost Plan	\$0	\$1,098,751	\$1,651,431	\$1,832,638
Capital Outlay	\$37,566	\$55,771	\$0	\$0
CIP and O&M Projects	\$2,043,740	\$4,963,455	\$2,513,684	\$2,333,201
Total	\$10,759,652	\$16,131,715	\$14,536,333	\$14,735,242

Police

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$29,293,466	\$30,146,241	\$33,722,700	\$33,235,080
Benefits	\$16,981,053	\$17,305,076	\$20,720,709	\$20,642,171
Professional Services	\$1,427,980	\$1,582,161	\$1,629,366	\$1,859,526
Vehicle Expenses	\$1,861,773	\$2,183,320	\$2,039,862	\$2,116,640
Utilities	\$102,905	\$117,698	\$99,784	\$99,784
Operational Supplies	\$539,666	\$726,269	\$941,702	\$942,089
Information Technology	\$683,677	\$725,417	\$777,709	\$726,692
Liab/Property Insurance	\$19,665	\$22,430	\$25,964	\$26,092
Other Miscellaneous	\$383,961	\$366,890	\$485,814	\$445,220
Indirect Costs	\$115,508	\$104,563	\$120,014	\$112,474
GF Admin Cost Plan	\$0	\$2,952,593	\$2,968,265	\$3,490,493
Capital Outlay	\$70,408	\$0	\$0	\$0
CIP and O&M Projects	\$1,477,834	\$3,932,098	\$569,223	\$2,054,423
Total	\$52,957,896	\$60,164,756	\$64,101,112	\$65,750,684

Recreation & Parks

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$6,317,655	\$6,235,805	\$7,204,366	\$0
Benefits	\$2,620,457	\$2,597,131	\$3,138,887	\$0
Professional Services	\$1,411,247	\$1,449,263	\$1,739,599	\$0
Vehicle Expenses	\$492,959	\$466,610	\$462,362	\$0
Utilities	\$1,023,326	\$1,115,944	\$1,149,020	\$0
Operational Supplies	\$869,157	\$657,667	\$781,565	\$0
Information Technology	\$491,162	\$597,681	\$563,997	\$0
Debt Service	\$455,392	\$455,520	\$390,556	\$0
Liab/Property Insurance	\$15,481	\$8,564	\$10,682	\$0
Other Miscellaneous	\$252,645	\$232,502	\$252,579	\$0
Indirect Costs	\$53,386	\$35,665	\$33,307	\$0
GF Admin Cost Plan	\$0	\$1,426,665	\$1,835,072	\$0
Capital Outlay	\$49,194	\$0	\$105,175	\$0
CIP and O&M Projects	\$2,887,006	\$2,341,307	\$4,530,180	\$0
Total	\$16,939,067	\$17,620,324	\$22,197,347	\$0

Office of Community Engagement

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$563,047	\$572,779	\$639,974	\$0
Benefits	\$191,719	\$232,472	\$290,660	\$0
Professional Services	\$521,027	\$379,384	\$638,480	\$0
Vehicle Expenses	\$50	\$0	\$0	\$0
Utilities	\$3,543	\$3,606	\$2,820	\$0
Operational Supplies	\$40,905	\$22,738	\$16,537	\$0
Information Technology	\$43,080	\$45,684	\$65,130	\$0
Other Miscellaneous	\$31,132	\$51,262	\$26,325	\$0
Subrecipient Funding	\$67,865	\$11,000	\$55,000	\$0
Indirect Costs	\$28,877	\$26,138	\$30,004	\$0
CIP and O&M Projects	\$818,906	\$371,487	\$386,073	\$0
Total	\$2,310,151	\$1,716,550	\$2,151,003	\$0

Recreation & Community Engagement

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$0	\$0	\$0	\$5,220,930
Benefits	\$0	\$0	\$0	\$2,015,744
Professional Services	\$0	\$0	\$0	\$1,693,598
Vehicle Expenses	\$0	\$0	\$0	\$83,920
Utilities	\$0	\$0	\$0	\$45,265
Operational Supplies	\$0	\$0	\$0	\$630,049
Information Technology	\$0	\$0	\$0	\$536,282
Debt Service	\$0	\$0	\$0	\$458,345
Liab/Property Insurance	\$0	\$0	\$0	\$12,208
Other Miscellaneous	\$0	\$0	\$0	\$227,695
Subrecipient Funding	\$0	\$0	\$0	\$55,000
Indirect Costs	\$0	\$0	\$0	\$59,373
GF Admin Cost Plan	\$0	\$0	\$0	\$1,918,777
Capital Outlay	\$0	\$0	\$0	\$30,000
CIP and O&M Projects	\$0	\$0	\$0	\$5,600,788
Total	\$0	\$0	\$0	\$18,587,974

SR Water

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$17,954,455	\$18,352,990	\$21,762,497	\$22,068,806
Benefits	\$9,414,412	\$9,841,041	\$12,354,418	\$13,055,969
Professional Services	\$2,370,136	\$2,744,057	\$3,822,549	\$4,001,855
Utility Billing Svcs	\$3,875,213	\$4,090,493	\$4,538,186	\$4,662,107
Vehicle Expenses	\$2,571,907	\$2,671,643	\$3,059,623	\$3,548,493
Utilities	\$4,940,939	\$7,724,682	\$5,662,007	\$5,753,711
Purchase Water	\$12,520,221	\$11,689,871	\$14,101,315	\$14,728,616
Operational Supplies	\$3,498,409	\$3,046,691	\$4,597,691	\$4,861,381
Information Technology	\$1,812,359	\$2,075,870	\$2,413,363	\$2,231,010
Debt Service	\$143,690,952	\$27,354,453	\$26,271,174	\$25,897,792
Liab/Property Insurance	\$754,440	\$777,676	\$860,619	\$862,792
Other Miscellaneous	\$1,374,020	\$1,469,293	\$2,132,428	\$2,057,007
Indirect Costs	\$8,616,910	\$9,362,219	\$11,578,653	\$12,659,308
Capital Outlay	\$34,190	\$119,645	\$57,500	\$147,000
CIP and O&M Projects	\$27,719,681	\$34,339,891	\$76,627,735	\$34,789,215
Total	\$241,148,244	\$135,660,515	\$189,839,758	\$151,325,062

Transportation & Public Works

	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
	Actual	Actual	Budget	Request
Salaries	\$14,249,079	\$14,639,236	\$15,976,464	\$17,755,007
Benefits	\$7,844,045	\$8,763,210	\$9,595,970	\$11,205,861
Professional Services	\$1,234,464	\$1,075,503	\$1,290,459	\$2,221,333
Vehicle Expenses	\$3,974,610	\$3,828,012	\$4,667,621	\$5,028,259
Utilities	\$2,251,555	\$2,316,728	\$2,653,147	\$3,756,472
Operational Supplies	\$2,742,151	\$2,361,320	\$3,231,669	\$3,207,902
Information Technology	\$987,653	\$1,040,304	\$1,095,050	\$1,089,639
Liab/Property Insurance	\$341,802	\$370,192	\$357,262	\$347,700
Other Miscellaneous	\$440,844	\$480,116	-\$264,327	\$604,982
Transportation Purchase	\$1,162,989	\$1,151,898	\$1,352,760	\$1,368,200
Indirect Costs	\$1,724,824	\$1,770,496	\$1,969,631	\$1,917,729
GF Admin Cost Plan	\$0	\$1,405,134	\$1,410,705	\$1,421,709
Capital Outlay	\$1,165,015	\$2,170,733	\$5,625,900	\$6,088,175
CIP and O&M Projects	\$23,889,183	\$23,196,582	\$16,644,292	\$29,202,120
Total	\$62,008,214	\$64,569,464	\$65,606,603	\$85,215,088