

Exhibit A

City of Santa Rosa
Transaction and Use Tax Implementation Plan
(PROPOSED FY 2013/14)

Fire Department (Est. Annual Revenue Allocation \$2.8 Million)

| Year | Program | Estimated Costs | | Total |
|---------|--|--------------------|------------------|------------------|
| | | One Time | Ongoing | |
| 2005-06 | Construct Interim Fire Station 10 (Southwest) | 300,000 | - | |
| | Operational Costs of Interim Fire Station 10 | 5,000 | - | |
| | Additional Firefighters (Engine 6) | - | 115,000 | |
| | Purchase Fire Engine | 352,000 | - | |
| | Defibrillators | 46,000 | - | |
| | Total Estimated Costs for 2005-06 | 703,000 | 115,000 | 818,000 |
| 2006-07 | Construct Interim Fire Station 11 (Mendocino & Steele) | 750,000 | - | |
| | Relocated Interim Fire Station 5 (Fountaingrove) | 750,000 | - | |
| | Upgrade One Engine to ALS | 25,000 | 24,000 | |
| | Construct Permanent Fire Station 10 (partial cost) | 442,000 | - | |
| | Operational Costs of Interim Fire Station 10 | 5,000 | - | |
| | Purchase Wildland Fire Engine | 308,000 | - | |
| | Purchase Equipment for Fire Engine | 75,000 | - | |
| | Continued Staffing Costs of Engine 6 | - | 240,000 | |
| | Total Estimated Costs for 2006-07 | 2,355,000 | 264,000 | 2,619,000 |
| 2007-08 | Full Time EMS Coordinator | - | 50,000 | |
| | Upgrade Second Engine to ALS | 25,000 | 24,000 | |
| | Maintain ALS Engine | - | 24,000 | |
| | Purchase of Fire Engine and Equipment | 425,000 | - | |
| | Continued Staffing Costs of Engine 6 | - | 296,000 | |
| | <i>Interim Fire Station-9 Construction *</i> | 100,000 | | |
| | Increase for Interim Fire Station-11 Construction | 500,000 | - | |
| | Increase for Interim Fire Station-5 Construction | 400,000 | - | |
| | Increase for Permanent Fire Station-10 Construction | 350,000 | - | |
| | Staffing and Operational Costs of Station 11 | - | 1,568,000 | |
| | Total Estimated Costs for 2007-08 | 1,700,000 | 1,962,000 | 3,662,000 |
| 2008-09 | Full Time EMS Coordinator | - | 50,000 | |
| | Maintain One ALS Engines | - | 48,000 | |
| | Continued Staffing for Engine 6 | - | 342,000 | |
| | Staffing and Operational Costs of Station 11 | - | 1,607,000 | |
| | Increase for Interim Fire Station-11 Construction | 500,000 | - | |
| | Decrease for Interim Fire Station-5 Construction | (500,000) | - | |
| | Total Estimated Costs for 2008-09 | - | 2,047,000 | 2,047,000 |
| 2009-10 | Continued Staffing for Engine 6 | - | 450,000 | |
| | Staffing and Operational Costs of Station 11 | - | 1,647,000 | |
| | Reserves - Elimination of 09/10 2nd Brownout | 123,000 | - | |
| | Equipment and Swift Water Rescue Trailer | 50,000 | - | |
| | Transfer Three Firefighters from General Fund | - | 450,000 | |
| | Maintain One ALS Engine | - | 48,000 | |
| | Full Time EMS Coordinator | - | 50,000 | |
| | Total Estimated Costs for 2009-10 | 173,000 | 2,645,000 | 2,818,000 |

**City of Santa Rosa
Transaction and Use Tax Implementation Plan
(PROPOSED FY 2013/14)**

Fire Department (Est. Annual Revenue Allocation \$2.8 Million)

| Year | Program | Estimated Costs | | Total |
|---------|--|--------------------|------------------|------------------|
| | | One Time | Ongoing | |
| 2010-11 | Provide GF Savings by using E6 FF as backfill - avoid 3rd B Staffing and Operational Costs of Station 11 | 338,000 | - | |
| | Transfer Three Firefighters from General Fund | - | 1,647,000 | |
| | Reserves - Elimination of 10/11 2nd Brownout | - | 450,000 | |
| | Maintain One ALS Engine | 593,000 | - | |
| | Full Time EMS Coordinator | - | 48,000 | |
| | | - | 50,000 | |
| | Total Estimated Costs for 2010-11 | 931,000 | 2,195,000 | 3,126,000 |
| 2011-12 | Staffing and Operational Costs of Station 11 | | 1,647,000 | |
| | Maintain 2 ALS Engines | | 96,000 | |
| | Full Time EMS Coordinator | | 50,000 | |
| | Total Estimated Costs for 2011-12 | - | 1,793,000 | 1,793,000 |
| 2012-13 | Fire Captain - Training | | 186,000 | |
| | SE Fire Station Design/Construction ** | 500,000 | | |
| | Staffing and Operational Costs of Station 11 | | 2,253,575 | |
| | Maintain 2 ALS Engines | | 96,000 | |
| | Full Time EMS Coordinator | | 50,000 | |
| | Total Estimated Costs for 2012-13 | - | 2,585,575 | 2,585,575 |
| 2013-14 | Staffing and Operational Costs of Station 11 | | 2,253,575 | |
| | Fire Captain - Training | | 186,000 | |
| | Maintain 2 ALS Engines | | 96,000 | |
| | Full Time EMS Coordinator | | 50,000 | |
| | * Transfer FY 07-08 from SE Fire Station/9 to New Fountaingrove Station 5 | 100,000 | | |
| | ** Transfer 12-13 funds from SE Fire Station Design/Construction to New Fountaingrove Station 5 | 500,000 | | |
| | Fire Station 5 Relocation Debt Service | | 350,000 | |
| | Total Estimated Costs for 2013-14 | 600,000 | 2,585,575 | 3,185,575 |