## Exhibit A

## Implementation Plan

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| POLICE Measure O Funds (40\%) |  |  |  |  |
| Projected Beginning Fund Balance | 0 | $(5,315)$ | 207,196 | 309,894 |
| Projected Revenue | 4,122,400 | 4,163,624 | 4,205,260 | 3,185,485 |
| Proposed implementation Plan |  |  |  |  |
| Patrol (16 FTE - 1 Lieutenant, 1 Sergant, 9 Officers, 2 Field \& Evidence Technicians, 1 Community Service Officer, 1 Communications Supervisor, 1 Police Tech) |  |  |  |  |
| Salaries * | 2,218,169 | 1,980,264 | 2,039,672 | 1,575,647 |
| Benefits | 1,592,465 | 1,645,838 | 1,728,130 | 1,360,903 |
| Services \& Supplies |  |  |  |  |
| Supplies and Uniforms | 31,000 | 31,930 | 32,888 | 283,010 |
| Professional Services | 2,200 | 2,266 | 2,334 | 1,803 |
| Computers/Phones | 1,537 |  |  |  |
| Vehicle Expense | 87,600 | 90,228 | 92,935 | 71,792 |
| Insurance | 43,537 | 44,843 | 46,188 | 47,574 |
| Administration | 112,486 | 115,861 | 119,336 | 122,916 |
| Computers/Phones | 6,721 | 6,923 | 7,130 | 5,508 |
| DET Lease | 32,000 | 32,960 | 33,949 | 26,225 |
| Projected Expenditures | 4,127,715 | 3,951,113 | 4,102,563 | 3,495,378 |
| Surplus/(Deficit) | $(5,315)$ | 212,511 | 102,697 | $(309,894)$ |
| Projected Ending Fund Balance | $(5,315)$ | 207,196 | 309,894 | 0 |

## *In FY 2021/22, the Police program eliminated 3.0 Police Officers due to reductions in revenue.

*In FY 2022/23, the Police program is forecasted to eliminate 1.0 Police Officer.

## Implementation Plan

FY 21/22
FY 22/23
FY 23/24
FY 24/25

| FIRE Measure O Funds (40\%) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Projected Beginning Fund Balance | 2,568,867 | 1,890,695 | 1,846,974 | 1,785,949 |
| Projected Revenue | 4,124,400 | 4,248,132 | 4,375,576 | 3,380,132 |
| Proposed implementation Plan (10 FTE- 1 Training Captain, 3 Captains, 3 Engineers, 3 Firefighters) |  |  |  |  |
| Salaries | 2,193,024 | 2,258,815 | 2,326,579 | 1,797,282 |
| Benefits | 1,286,812 | 1,351,153 | 1,418,710 | 1,117,234 |
| Paramedic Incentive (15 FTE) | 60,645 | 62,464 | 64,338 | 49,701 |
| Services \& Supplies |  |  |  |  |
| Vehicle Expense | 83,328 | 85,828 | 88,403 | 68,291 |
| Insurance | 31,094 | 32,027 | 32,988 | 33,977 |
| Supplies and Uniforms | 6,412 | 6,604 | 6,802 | 5,255 |
| Professional Services | 8,282 | 8,530 | 8,786 | 6,787 |
| Computers/Phones | 2,762 | 2,845 | 2,930 | 2,264 |
| Specialized Equipment: Mobile Radio Upgrade | 650,000 |  |  |  |
| Fire Stations: |  |  |  |  |
| Construction Fire Station 9 (Southeast) |  |  |  | 637,858 |
| Rebuild or Relocation Fire Station 8 (Roseland) |  |  |  | 318,930 |
| Fire Station 5 Capital Lease Debt Service | 367,727 | 367,727 | 367,727 | 367,727 |
| Permanent buildings at Station 11 |  |  |  | 637,858 |
| Administration | 112,486 | 115,861 | 119,336 | 122,916 |
| Projected Expenditures | 4,802,572 | 4,291,854 | 4,436,600 | 5,166,082 |
| Surplus/(Deficit) | $(678,172)$ | $(43,722)$ | $(61,024)$ | $(1,785,949)$ |
| Projected Ending Fund Balance | 1,890,695 | 1,846,974 | 1,785,949 | (0) |

## Implementation Plan

| VIOLENCE PREVENTION PARTNERSHIP Measure O Funds (20\%) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Projected Beginning Fund Balance | 346,189 | - | 0 | (0) |
| Projected Revenue | 2,102,200 | 2,123,222 | 2,144,454 | 1,624,424 |
| Proposed Implementation Plan |  |  |  |  |
| Office of Community Engagement (5 FTE- 1 VPP Manager, 1 Admin Analyst, 2 Community Outreach Specialists, 1 Senior Admin) |  |  |  |  |
| Salaries | 412,594 | 335,696 | 342,410 | 261,943 |
| Benefits | 219,641 | 210,780 | 217,104 | 167,713 |
| Services \& Supplies |  |  |  |  |
| Professional Services | 6,500 | 6,695 | 6,896 | 5,327 |
| Vehicle Expenses | 250 | 258 | 265 | 205 |
| Operating Supplies | 18,800 | 19,364 | 19,945 | 15,407 |
| Computers/Phones | 53,585 | 55,193 | 56,848 | 43,915 |
| Administration | 28,122 | 28,966 | 29,835 | 30,730 |
| CHOICE Grants | 749,020 | 721,793 | 743,447 | 308,745 |
| CHOICE Services \& Supplies | 50,200 | 51,706 | 53,257 | 41,141 |
| Staffing Reductions |  | $(146,528)$ | $(146,093)$ |  |
| Subtotal Community Engagement's Programs | 1,538,712 | 1,283,922 | 1,323,913 | 875,126 |
| Recreation (4 FTE - 1 Rec Supervisor, 2 Rec Coordinators, 1 Rec Specialist) |  |  |  |  |
| Salaries | 298,666 | 301,653 | 304,669 | 230,787 |
| Benefits | 185,621 | 187,477 | 189,352 | 143,434 |
| Seasonal Temps | 315,030 | 321,331 | 327,757 | 305,996 |
| Services \& Supplies |  |  |  |  |
| Professional Services | 22,885 | 23,572 | 24,279 | 18,755 |
| Vehicle Expense | 7,235 | 7,452 | 7,676 | 5,929 |
| Insurance | 14,208 | 14,634 | 15,073 | 15,525 |
| Operating Supplies | 34,434 | 35,467 | 36,531 | 28,220 |
| Computers/Phones | 3,476 | 3,580 | 3,688 | 2,849 |
| Administration | 28,122 | 28,966 | 29,835 | 30,730 |
| Neighborhood Site Reductions |  | $(84,831)$ | $(118,318)$ | $(32,928)$ |
| Subtotal Recreation Programs | 909,677 | 839,300 | 820,541 | 749,298 |
| Projected Expenditures | 2,448,389 | 2,123,222 | 2,144,454 | 1,624,424 |
| Surplus/(Deficit) | $(346,189)$ | 0 | (0) | (0) |
| Projected Ending Fund Balance | - | 0 | (0) | (0) |

