

FY 2018-19 Budget Study Session, cont.

May 15-17, 2018

Agenda

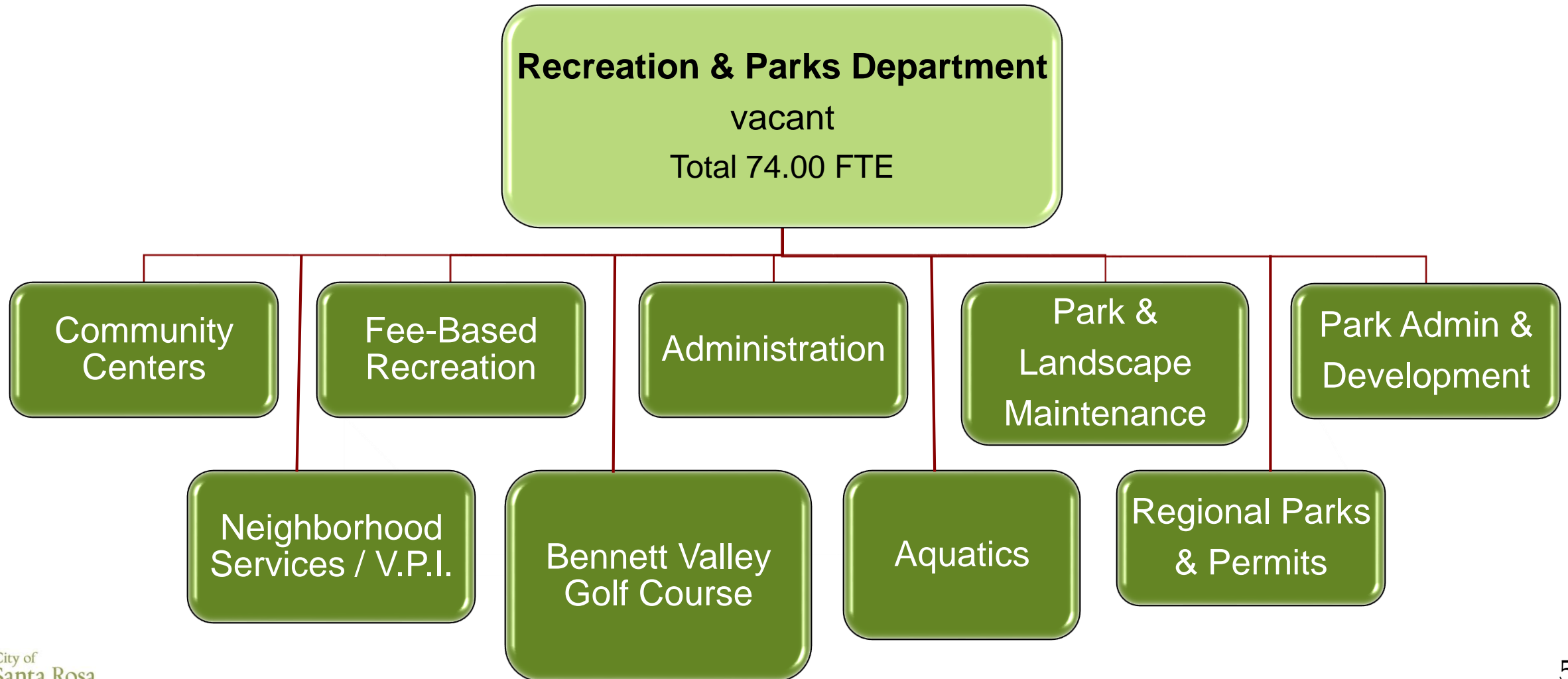
- Department's Proposed Budgets
- Capital Improvement Program's Proposed Budget
- City Manager's Comments
- Review of Program Cost Estimates

Department Review Schedule

- Recreation & Parks
- Fire Department
- Police Department
- Housing & Community Services
- Transportation & Public Works
- Santa Rosa Water
- Capital Improvement Program

Recreation & Parks FY 2018-19 Proposed Budget

Recreation & Parks Organizational Chart



Recreation & Parks Program Description

- **Administration:** Central management; marketing & outreach; tech support; public art; special event permits.
- **Aquatics:** Year-round operation & specialized maintenance of Ridgway Swim Center & Finley Aquatic Center.
- **Regional Parks:** Operation of Howarth Park; seasonal amusements, concessions, picnic areas, Lake Ralphine & marina; administer park permits; staff match & track volunteers with park programs & projects.

Recreation & Parks Program Description

- **Fee-Based Recreation:** Sport programs, camps, and off-site leisure instruction; Wa-Tam, Yu-Chi and Doyle Adventure camps; youth and adult leagues; tennis; sport field and court permits.
- **Bennett Valley Golf Course:** 18-hole course, driving range, pro shop, clubhouse restaurant; contract administration.
- **Neighborhood Services / VPI:** Afterschool & summer camps, family social & sport activities for at-risk, low-income & homeless youth.

Recreation & Parks

Program Description

- **Community Centers:** Operation & rental of Finley, Steele Lane, Person, Bennett Valley, Church of One Tree, DeTurk Round Barn, Franklin, Doyle, & Rosie the Trolley.
- **Park & Landscape Maintenance:** Maintain 755 acres of neighborhood, community, regional & specialized parks; 195 acres of open space, medians, frontages, & landscape districts; contract administration.
- **Parks Admin & Development:** Park, recreation and historic facility planning, acquisition, design and development; park enhancements and projects; project-related grants.

Recreation & Parks Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
General Administration	3,579,794	16.0%
Bennett Valley Golf Course	454,903	2.0%
Neighborhood Services	1,324,518	5.9%
Fee-Based Recreation	1,187,327	5.3%
Parks and Landscape Maintenance	6,324,636	28.3%
Community Centers	2,365,637	10.6%
Aquatics	1,643,033	7.4%
Regional Parks & Permits	805,662	3.6%
Total General Ledger	17,685,510	79.1%
CIP and O&M Projects	4,660,180	20.9%
Total Job Ledger	4,660,180	20.9%
Total	22,345,690	100.0%

Recreation & Parks

Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	6,896,059	7,221,484	325,425	4.7%
Benefits	2,722,981	3,138,887	415,906	15.3%
Professional Services	1,771,543	1,739,599	(31,944)	-1.8%
Vehicle Expense	462,412	462,362	(50)	0.0%
Utilities	1,155,295	1,149,020	(6,275)	-0.5%
Operational Supplies	767,081	782,215	15,134	2.0%
Information Technology	597,681	563,997	(33,684)	-5.6%
Debt Service	455,254	390,556	(64,698)	-14.2%
Liability/Property Insurance	8,564	10,682	2,118	24.7%
Other Miscellaneous	263,675	253,154	(10,521)	-4.0%
Indirect Costs	35,665	33,307	(2,358)	-6.6%
General Fund Administration	1,426,665	1,835,072	408,407	28.6%
Capital Outlay	105,000	105,175	175	0.2%
CIP and O&M Projects	1,239,783	4,660,180	3,420,397	275.9%
Total	17,907,658	22,345,690	4,438,032	24.8%

Recreation & Parks

Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	15,377,188	16,367,318	990,130	6.4%
Measure O Fund	724,582	788,917	64,335	8.9%
Golf Course Funds	518,998	454,903	(64,095)	-12.3%
Other Funds	212,885	354,372	141,487	66.5%
Capital Improvement Fund	1,074,005	4,380,180	3,306,175	307.8%
Total	17,907,658	22,345,690	4,438,032	24.8%

FY 2018-19 Golf Course Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$550,000
Transfers In	-
Total	550,000
Expenditures	454,903
Transfers Out	-
Total	454,903
Surplus	\$95,097

Budget Highlights

- CIP Project expenditures increased by \$3.4M from Park Development fees. FY 2018/19 Budget by Park zone:
 - Zone 1: \$1.7M
 - Zone 2: \$299K
 - Zone 3: \$1.9M
 - Zone 4: \$511K
- There were no significant budget increases in the General Fund.

Budget Highlights

- Evaluating all programs in both Recreation & Park Maintenance for service delivery efficiency
 - Cost of service/program vs number of participants
 - Considering duplication with private entities
 - Developing maintenance level of service based on staffing, service provided and associated tasks
 - May result in program consolidation, changes in maintenance effort or program elimination

Accomplishments

- Operated Finley Community and Aquatics Center as Primary City Emergency Shelter
- Implemented 'PerfectMind' Recreation Management System
- First Year Operation – Bayer Neighborhood Park & Gardens
- Completed Site Assembly of Roseland Creek Community Park
- Opened Olive Grove Apartments Afterschool Program – Burbank Housing Partnership
- Renovated Juilliard Park Ponds
- Galvin Park – New Tennis Lighting and Electrical System
- Opened Bayer Park Farm-to-Table Youth Education
- Purchased Howarth Train – ADA Coach Car

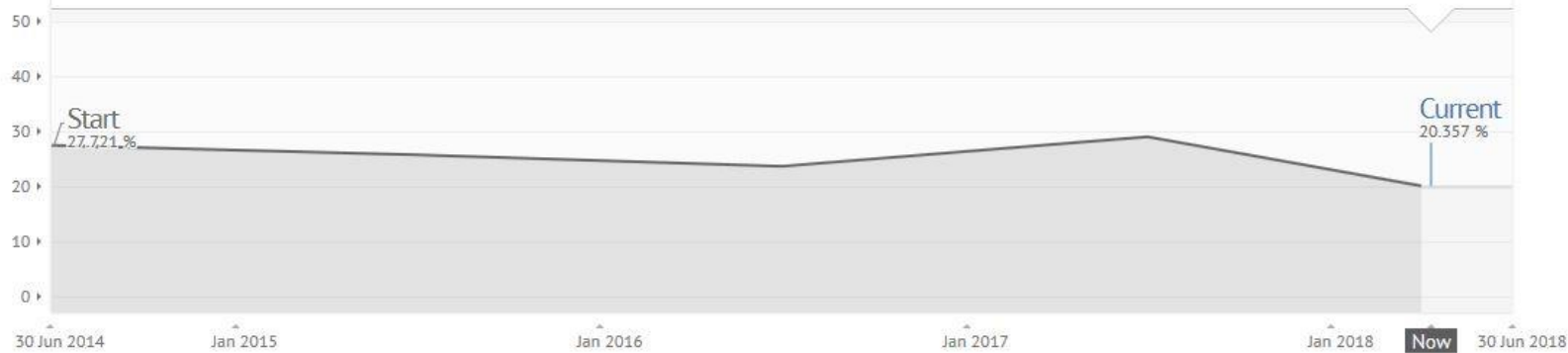
Key Performance Measures

Measuring % of Cost Recovery through Usage Fees.



This goal is measured by tracking % of Cost Recovery through Usage Fees. [Explore the data >](#)

20.36%
Current as of Mar 2018



Key Performance Measures



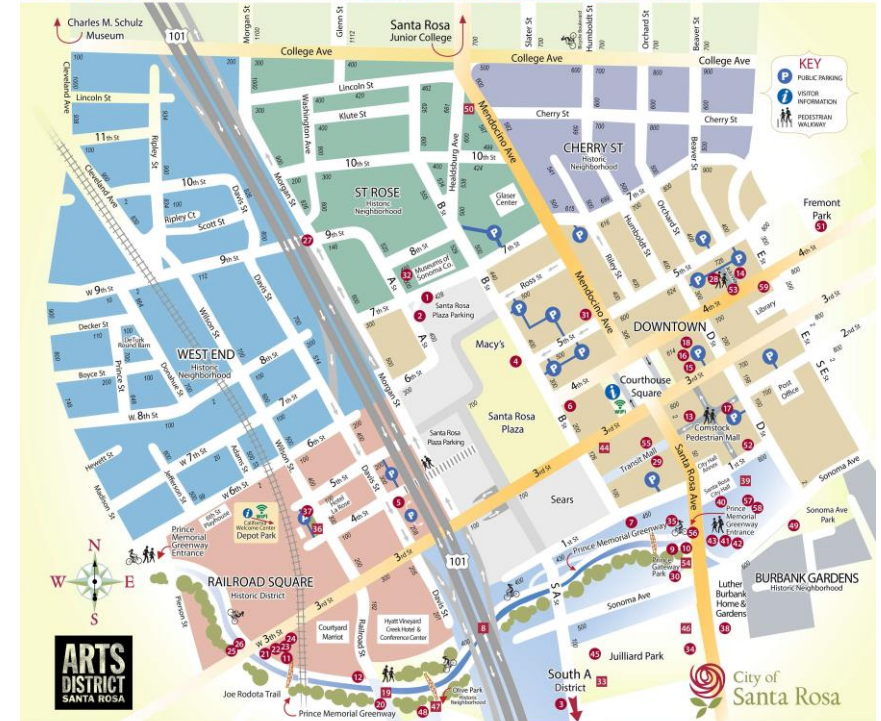
Recreation & Parks Council Requests

1.0 FTE Arts Coordinator

- Currently one position in Recreation & Parks
 - During recession, position was restructured
 - 50% Public Art Program – 50% Special Event Permits
- To separate Special Events management
 - Similar technical skill to Arts Coordinator
 - 0.5 FTE = \$57,000 annually

Enjoy Santa Rosa's Public Art

We invite you to view and participate in our Public Art Program, striving to enrich civic life, give voice to creative spirit and galvanize Santa Rosa's reputation as an arts destination. Visit srcity.org/arts to learn more.



- Legend**
- Artwork by Art Type, Artist, City, District
- 1. Mural: Artwork, The Oregon Road, Central City
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Artwalk

Investing in a Public Art Program has enabled the City of Santa Rosa to exhibit artwork that is on loan and also commission new pieces in all types of mediums. Enjoy the walking tour!



Scan to see this map on your mobile device.

Recreation & Parks Council Requests

Portland Loo

- Pilot test in Downtown
- Anticipated installation cost depends greatly on location
 - \$125,000 - \$250,000
 - Basic costs considerations: unit price, utility work, foundation work, shipping, installation and other site preparation
- Recommend one unit to test
- Operations considerations; on-going cost ~\$24K
 - Twice daily cleaning
 - Weekly power wash
 - Minor repairs due to vandalism

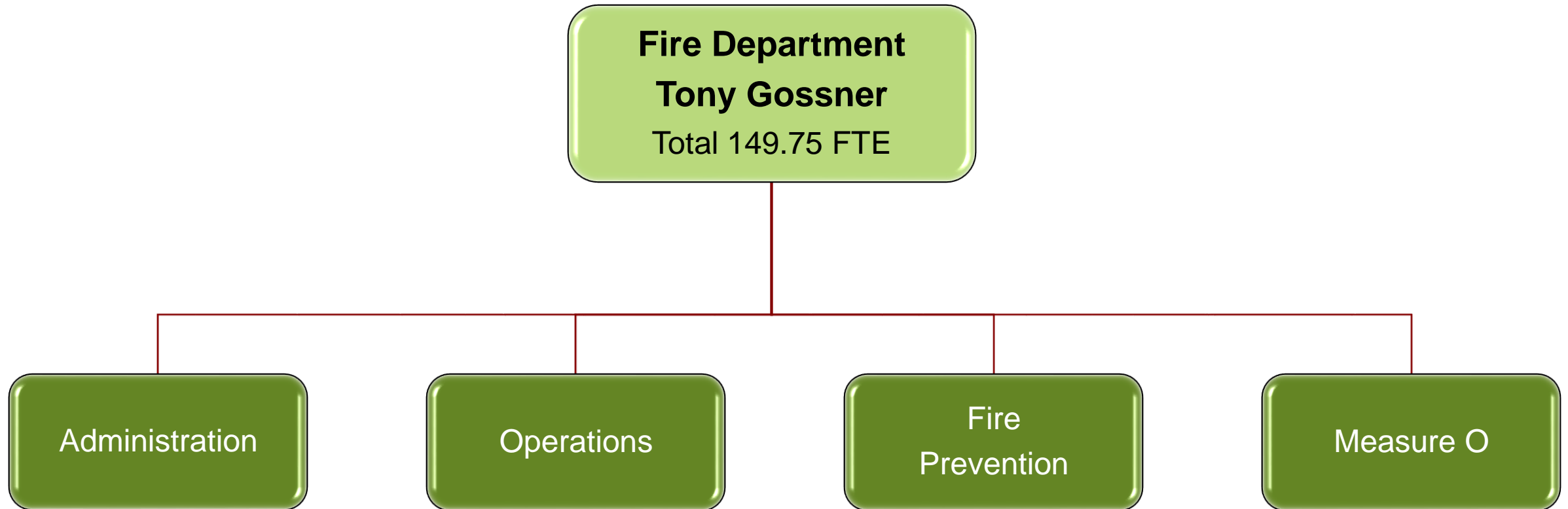


Questions / Comments

Fire Department FY 2018-19 Proposed Budget



Fire Department Organizational Chart



Fire Department Program Description

- **Administration:** Budget, personnel, City-wide Emergency Preparedness and all Fire Department administrative functions.
- **Fire Prevention:** Our mission is to prevent and limit the spread of fire and to provide life safety through community safety education and the application and enforcement of regulations, codes and ordinances.

Fire Department Program Description

- **Operations:** Ten engine companies, two truck companies and one Battalion Chief that respond to and mitigate emergency incidents within the City of Santa Rosa and Roseland Fire Protection District.
- **Measure O:** Is an extension of Operations that funds staffing for nine paramedic fire operations staff, paramedic truck companies, partial funding for the EMS Battalion Chief, one Training Captain and funds construction of existing and future fire stations.

Fire Department Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
General Administration	4,083,003	9.4%
Fire Prevention	2,258,055	5.2%
Operations	33,263,510	76.2%
Measure O Fire	3,100,180	7.1%
Total General Ledger	42,704,748	97.9%
CIP and O&M Projects	948,500	2.1%
Total Job Ledger	948,500	2.1%
Total	43,653,248	100.0%

Fire Department Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	21,362,895	21,986,843	623,948	2.9%
Benefits	13,390,289	14,455,882	1,065,593	8.0%
Professional Services	1,343,748	1,305,110	(38,638)	-2.9%
Vehicle Expenses	774,096	874,324	100,228	12.9%
Utilities	35,200	35,400	200	0.6%
Operational Supplies	383,813	299,830	(83,983)	-21.9%
Information Technology	565,947	629,199	63,252	11.2%
Liability/Property Insurance	15,437	17,942	2,505	16.2%
Other Miscellaneous	552,624	533,053	(19,571)	-3.5%
Indirect Costs	104,550	120,014	15,464	14.8%
General Fund Administration	2,134,313	2,447,151	312,838	14.7%
CIP and O&M Projects	2,023,562	948,500	(1,075,062)	-53.1%
Total	42,686,474	43,653,248	966,774	2.3%

Fire Department Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	38,456,107	40,129,062	1,672,955	4.4%
Measure O Fund	2,803,856	3,100,180	296,324	10.6%
Administrative Hearing Fund	25,000	25,000	0	0.0%
Capital Improvement Fund	1,401,511	399,006	(1,002,505)	-71.5%
Total	42,686,474	43,653,248	966,774	2.3%

Budget Highlights

- Added 1.0 FTE Fire Inspector for additional workload expected related to new Cannabis business
- Salaries increased due to Cost of Living adjustment for Non-sworn Employees
- Benefits increased by \$1M mainly driven by PERS retirement, PERS Unfunded Liability and Healthcare
- CIP Project expenditures were reduced by \$1.1M in the following:
 - Relocation of Station 8 reduced by \$650K
 - Fire Station Improvements reduced by \$200K
 - Training Center Improvements reduced by \$100K

Accomplishments

- Hired two firefighter/paramedics, one Fire Inspector for Roseland annexation and multiple promotions of Fire Engineers and Fire Captains
- Prepared Tubbs Fire After Action Review
- Added an Interim Acting Battalion Chief
- Continued recruiting for one Fire Inspector for anticipated additional workload related to Cannabis and nine vacant Firefighter positions
- Re-classified one Building Plans Examiner to a Fire Protection Engineer and actively recruiting to fill this vacancy

Accomplishments (cont.)

- Purchased two type 1 fire engines and new portable radios for the entire department using partial grant funding
- Purchased self-contained breathing apparatus for the department using grant funding
- Developed and implemented a collaborative Active Shooter Response Program with the Police department
- Updated five-year Strategic Plan and Standards of Coverage
- Updated HazMat team from Type 3 to Type 2
- Adopted the 2016 California Fire Code with local amendments

Key Performance Measures

Maintain On Time Arrival for medicals above 90 % through December 2017

This goal is measured by tracking On Time Arrival for medicals in %. [Explore the data](#)

75.36%

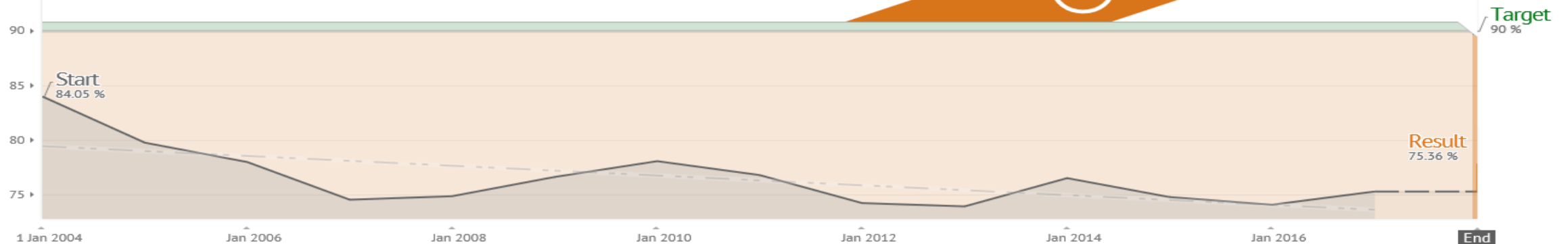
Final Result from Jan 2017

90 %

Dec 2017 Target



Did not meet target
Goal Period ended December 2017



Key Performance Measures



Key Performance Measures

Maintain 1st Alarm at fires within 8 minutes above 90 % through December 2017

This goal is measured by tracking 1st Alarm at fires within 8 minutes in %. [Explore the data](#)

77.03%

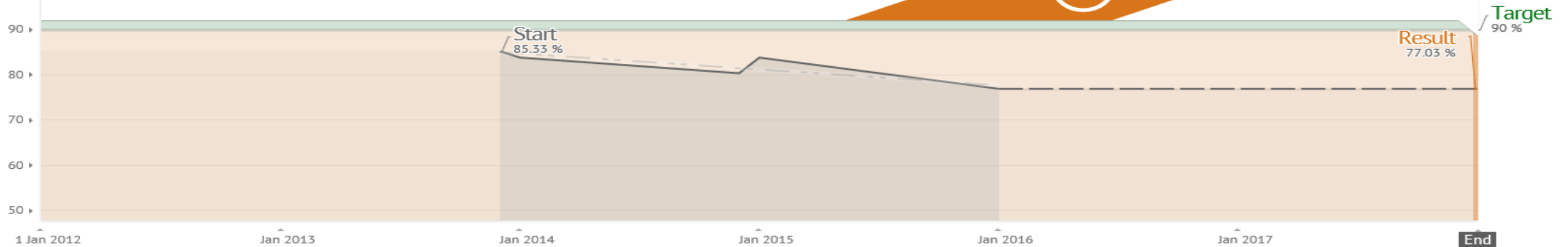
Final Result from Jan 2016

90 %

Dec 2017 Target



Did not meet target
Goal Period ended December 2017

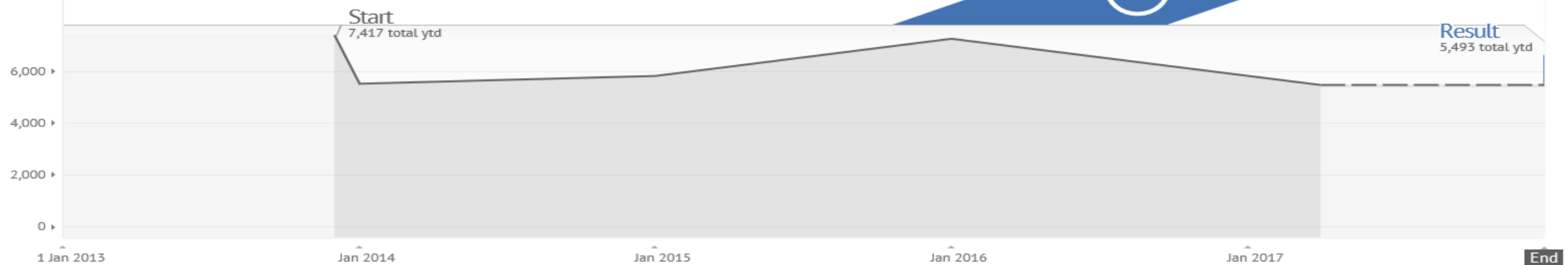


Key Performance Measures

Measuring Fire Department Inspections in total ytd through December 2017

This goal is measured by tracking Fire Department Inspections in total ytd. [Explore the data](#)

5,493 total ytd
Final Result from Mar 2017



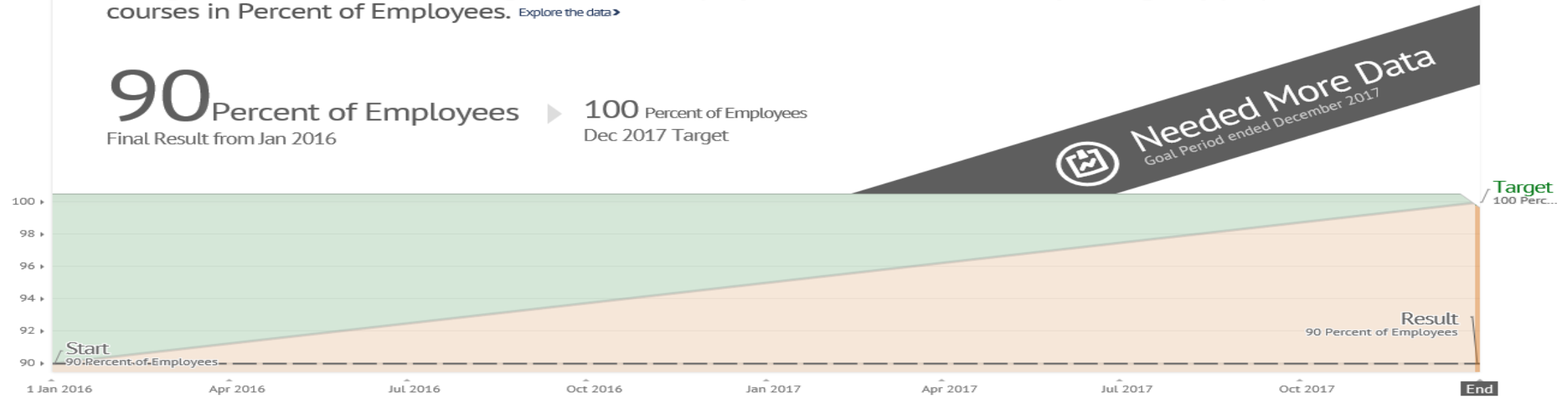
Key Performance Measures

Increase number of employees trained on mandatory emergency preparedness courses to 100 Percent of Employees by December 2017

This goal is measured by tracking number of employees trained on mandatory emergency preparedness courses in Percent of Employees. [Explore the data](#)

90 Percent of Employees
Final Result from Jan 2016

► **100** Percent of Employees
Dec 2017 Target

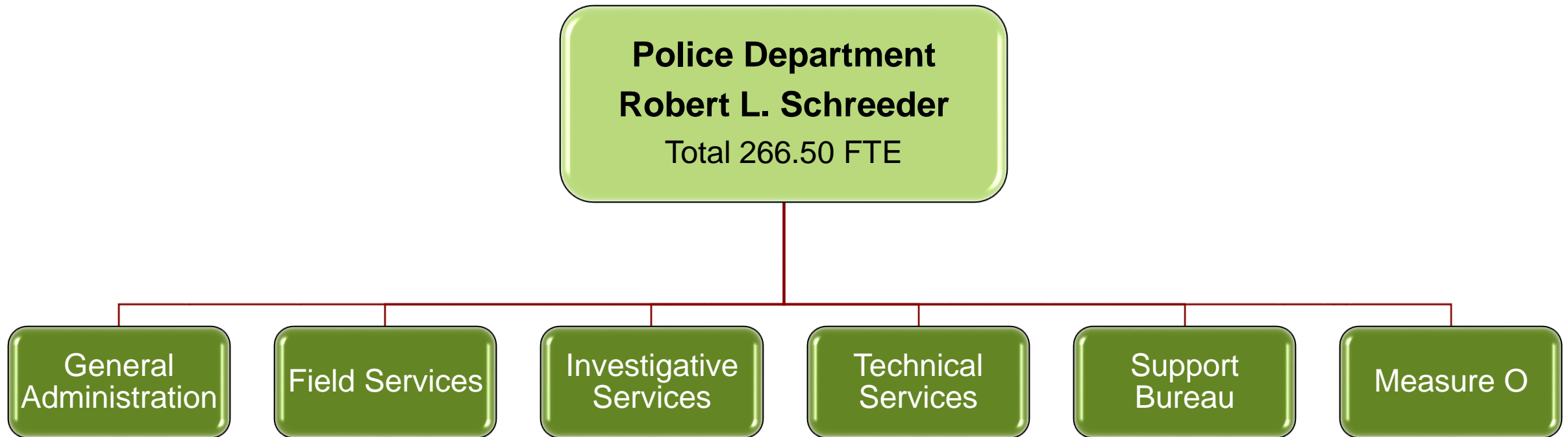


Questions / Comments

Police Department FY 2018-19 Proposed Budget



Police Department Organizational Chart



Police Department Program Description

- **General Administration:** Chief of Police and the Administrative Services functions responsible for the budget, contracts, department supplies, and facilities.
- **Field Services:** Patrol function comprised of 8 teams; Traffic Bureau with Motorcycle Officers and Accident Investigators, School Resource Officers, Field and Evidence Technicians, Community Service Officers, SWAT team, Hostage Negotiation Team, Mobile Field Force, Canine Unit, and Downtown Enforcement Team.

Police Department Program Description

- **Investigative Services:** Detective units of the department. The investigative units are Domestic Violence and Sexual Assault, Narcotics, Property Crimes including Graffiti Abatement, Violent Crimes, and Gangs.
- **Technical Services:** Communications, Records, Property and Evidence Technicians, Crime Analysis and Information Technology to support all aspects of department.

Police Department Program Description

- **Support Bureau:** Recruitment, testing and employment, training and wellness, Professional Standards, and the VIPS program.
- **Measure O Police:** Funding and staff for a total of 19 positions: 17 in Field Services and 2 in Technical Services.

Police Department Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
General Administration	7,625,639	11.9%
Field Services	31,311,863	48.8%
Investigative Services	9,966,867	15.5%
Technical Services	8,375,081	13.1%
Support Bureau	2,101,182	3.3%
Measure O Police	4,151,257	6.5%
Total General Ledger	63,531,889	99.1%
CIP and O&M Projects	569,223	0.9%
Total Job Ledger	569,223	0.9%
Total	64,101,112	100.0%

Police Department Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	30,705,776	33,722,700	3,016,924	9.8%
Benefits	17,907,797	20,720,709	2,812,912	15.7%
Professional Services	1,847,031	1,629,366	(217,665)	-11.8%
Vehicle Expenses	1,852,116	2,039,862	187,746	10.1%
Utilities	99,784	99,784	-	0.0%
Operational Supplies	1,082,677	941,702	(140,975)	-13.0%
Information Technology	725,417	777,709	52,292	7.2%
Liability/Property Insurance	22,430	25,964	3,534	15.8%
Other Miscellaneous	477,814	485,814	8,000	1.7%
Indirect Costs	104,550	120,014	15,464	14.8%
General Fund Administration	2,952,593	2,968,265	15,672	0.5%
CIP and O&M Projects	784,438	569,223	(215,215)	-27.4%
Total	58,562,423	64,101,112	5,538,689	9.5%

Police Department Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	53,934,508	59,349,855	5,415,347	10.0%
Measure O Fund	3,827,915	4,151,257	323,342	8.4%
Federal Narcotics Asset Forfeiture	150,000	150,000	-	0.0%
Supplemental Law Enforcement	500,000	300,000	(200,000)	-40.0%
State Narcotics Asset Forfeiture	150,000	150,000	-	0.0%
Total	58,562,423	64,101,112	5,538,689	9.5%

Budget Highlights

- The most significant change to the expenditure budget was a 3% increase in salary for the cost of living adjustment. Other costs, such as supplies and services, have been decreased in an effort to control total costs.
- 1.0 FTE Field Evidence Technician and 1.0 Police Technician were authorized mid year FY 2017-18 with the Roseland Annexation, along with \$200K for ongoing support costs.
- The police department had an addition to their investigative overtime budget in the amount of \$150K to support activities related to cannabis grow operations and cannabis retail establishments.
- The police department's marketing and outreach coordinator now has a budget that will allow for advertising, social media, and supplies.

Accomplishments

- Took over law enforcement services for Roseland
- Used a strategic program to address large homeless encampments
- Marketing and Outreach efforts made the department more visible and interactive with the community
- Developed a training and testing program for Spanish language that is hosted in department
- Implemented an approved body-worn camera system that provides greater efficiency for staff
- Worked with other stakeholders and staff to develop policy and processes for the legalization of cannabis
- Staff managed the impacts of the wildfires, EOC operations, and entry into areas

Key Performance Measures

The Police Department has developed the following performance measures as a way for the city and its residents to monitor progress toward City Council and Department goals. This also helps improve department reporting and community access to operational information.

911 Communication

Call Response Times

Violent Crimes

Property Crimes

Arrests

Body Worn Camera Usage

DUI Arrests

Traffic Collisions

Training

Citations



School Resource Officer for Roseland area

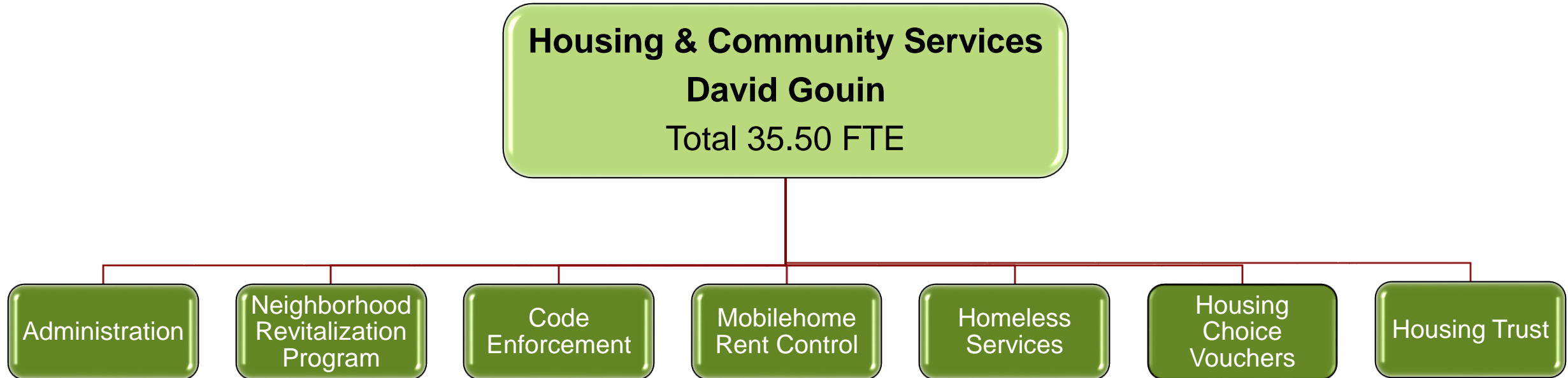
- Start-up cost of request of 1.0 FTE School Resource Officer:
 - Salary and Benefits: \$179,000
 - Equipment: \$3,800
 - Vehicle \$62,500
- On-going cost of Salary and Benefits, Uniform Allowance, and Vehicle Maintenance: Approx. \$185,000
- 1 year to allow for hiring and training
- No cost reductions or revenue offset

Questions / Comments

Housing & Community Services FY 2018-19 Proposed Budget



Housing & Community Services Organizational Chart



Housing & Community Services

Program Descriptions

- **Administration:** Provide department-wide support, services and supplies
- **Neighborhood Revitalization Program (Inter-departmental task force):** Provide community outreach services and building and fire code inspections in focus neighborhoods
- **Code Enforcement:** Respond to complaints and conduct inspections related to City zoning and building codes, with an emphasis on health and safety issues
- **Mobilehome Rent Control:** Oversee ordinance; coordinate mediation of mobilehome park pass through expenses

Housing & Community Services

Program Descriptions

- **Homeless Services:** Partner with County of Sonoma and local non-profit service providers to support services and programs for persons experiencing homelessness
- **Housing Choice Vouchers:** Manage Federal rental assistance for 2,000+ Santa Rosa households
- **Housing Trust:** Affordable housing production, preservation, conversion; special needs facilities, homebuyer assistance programs, and manage loan portfolio

Housing & Community Services

Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
AdminHousing&CommunityServices	1,468,864	3.8%
Neighborhood Revitalization	463,413	1.2%
Housing Choice Vouchers	26,880,246	69.9%
Code Enforcement	1,798,898	4.7%
SRHT Portfolio Svcs & Grant	767,840	2.0%
SRHT Afford Housing Pgrm&Finac	4,266,220	11.1%
Homeless Services	2,434,100	6.3%
Mobilehome Rent Control Ord.	166,863	0.4%
Total General Ledger	38,246,444	99.4%
CIP and O&M Projects	217,090	0.6%
Total Job Ledger	217,090	0.6%
Total	38,463,534	100.0%

Housing & Community Services

Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	2,903,307	3,225,998	322,691	11.1%
Benefits	1,392,627	1,793,191	400,564	28.8%
Professional Services	293,400	324,900	31,500	10.7%
Vehicle Expenses	50,721	66,125	15,404	30.4%
Utilities	13,750	17,470	3,720	27.1%
Operational Supplies	144,000	168,486	24,486	17.0%
Information Technology	300,982	323,072	22,090	7.3%
Liability/Property Insurance	24,631	25,526	895	3.6%
Other Miscellaneous	260,932	253,034	(7,898)	-3.0%
Subrecipient Funding	1,593,403	2,404,176	810,773	50.9%
Loan Activity	4,064,216	3,035,531	(1,028,685)	-25.3%
Rental Assistance	22,440,000	24,271,800	1,831,800	8.2%
Indirect Costs	2,040,474	2,309,135	268,661	13.2%
Capital Outlay	0	28,000	28,000	n/a
CIP and O&M Projects	648,980	217,090	(431,890)	-66.5%
Total	36,171,423	38,463,534	2,292,111	6.3%

Housing & Community Services

Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	1,304,857	1,825,286	520,429	39.9%
Administrative Hearing Fund	514,231	437,025	(77,206)	-15.0%
Homeless Services	1,946,347	2,434,100	487,753	25.1%
Mobilehome Rent Stabilization	126,059	166,863	40,804	32.4%
Housing Authority Funds	32,279,929	33,600,260	1,320,331	4.1%
Total	36,171,423	38,463,534	2,292,111	6.3%

Budget Highlights

- 2.5 positions added and 1.0 reclassification (Code Enforcement-Roseland and Cannabis)
- Homeless Services additions
 - SJH Homeless Shelter- 213 beds, housing-focused programming
 - Expanded hours at Homeless Service Center
- Rental Assistance- higher per unit cost
- Loan Activity- \$1.4M appropriated in July 2017

Accomplishments

- Repurposed SJH programming to housing focused; HEAP –70 persons placed
- Provided \$1.3M for Papago Court rehabilitation; 48 units
- Performed affordability compliance on 3,000+ low-income rental units
- Awarded 15 additional HUD-VASH vouchers; total 404
- Received 2018 High Performing Agency and 2018 Disaster Recovery and Resiliency Awards
- Code Enforcement closed avg. 72 cases/mo in 2017; up from 31/mo in 2016
- Addressed 100% of Priority 1- Health and Safety code enforcement cases within 24 hours
- NRP- 16 events (Neighborhood clean-ups; safety walks; mural painting; ESL)

Key Performance Measures

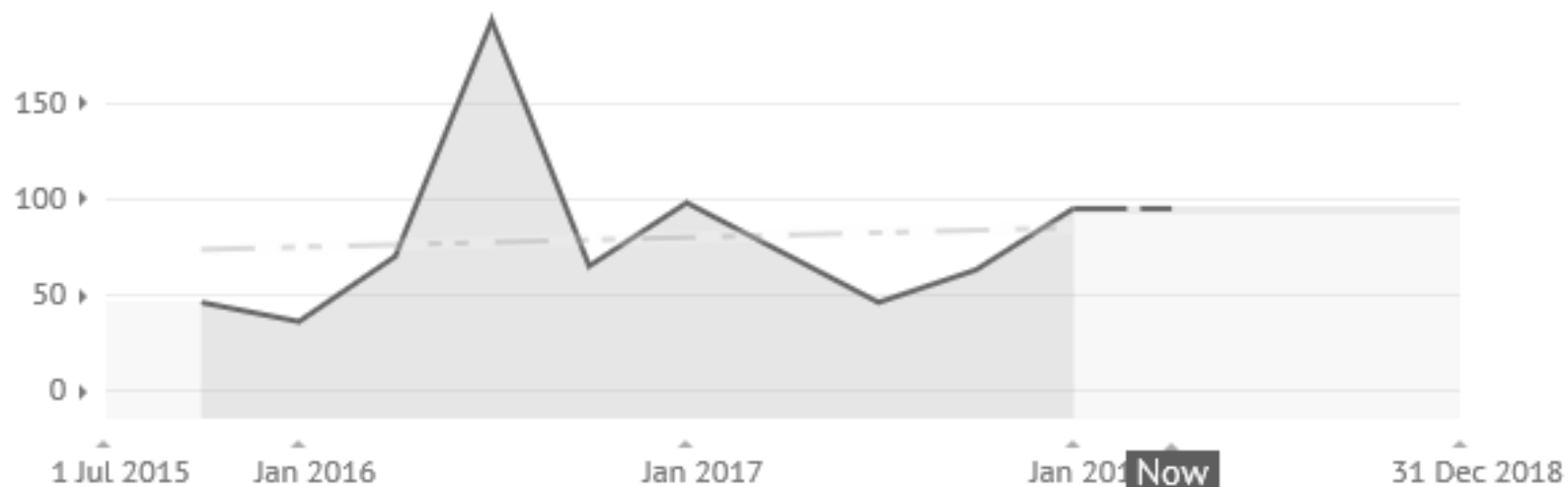
Homeless Services - People Housed by Quarter

96

People

[Explore the data](#)

This measures the number of people housed by quarter by the Homeless Services programs funded by the City.



Key Performance Measures



Goal 2- Comprehensive Housing Strategy (1 of 3)

Resources to meet Extremely Low, Very Low, and Low Income

Regional Housing Needs Allocation (RHNA) goals:

- 520 EL + 521 VL + 671 L x \$135,000 avg. local match = \$231,120,000
- SR Housing Trust Pipeline currently =600 units
- FTE=Affordable Housing Entitlement Support Team
- Timeline=Tools + Resources: Housing Action Plan Implementation, CDBG-DR, Housing Recovery Bond, Tax Increment, Enterprise Foundation, Cap & Trade, Housing Accelerator Fund, etc.

Goal 2- Comprehensive Housing Strategy (2 of 3)

Resources to meet Housing Action Plan Sub-Goal 5:

- **5a.** Sustain Homeless Services Programs
 - Ongoing-repurpose SJH to HF, HEAP, RRH funds exploring other options
- **5b.** Provide Funding to Support low- and very low-Income Housing
 - Ongoing- 25% RPTT, \$3M NOFA, Bond, seeking resources for SRHT
- **5c.** Pilot program – Determine Feasibility of Acquiring Affordability Contracts
 - Completed-annual CDBG Acq/Rehab; Pending-other potential opportunity
- **5d.** Investigate potential for developer/landlord partnerships

\$3M NOFA, Inclusionary Ordinance Modifications, RFI for public property

Goal 2- Comprehensive Housing Strategy (3 of 3)

Resources to meet Housing Action Plan Sub-Goal 5:

- **5e.** Consider GO Bond Measure- Affordable Housing
 - Underway-Council to consider in July-Aug 2018
- **5f.** Consider Non-Discrimination Ordinance for Voucher Holders
 - Pending- Estimate \$10K for consultant/legal help, community outreach or reprioritize activities for HCS and CAO
- **5g.** Establish Housing Incentive Fund
 - Underway- Exploring New Resources for the SRHT

Goal 3- Homelessness

- Achieve Functional Zero ~ \$162.5M
- 2017 Homeless count = 1,638 experiencing homelessness:
 1. Est. 10% (126 people) expected resolve without financial assistance
 2. Rapid Rehousing 426 x \$43,200 = \$18.4M
 3. LL Incentives 426 x \$500 = \$213,000
 4. Permanent Supportive Housing / Affordable Housing 1,048 x \$135,000
avg. local match = \$141.5M to build units
- Permanent Supportive Housing Operations = \$2.6M annually
- New Housing Timeline = Development entitlements + resources

Goal 3 Homelessness-Housing First

- Housing First Service Model, repurpose HSC and FSC
 - Housing First Fund \$534,000
 - Homeless Service Center \$218,000
 - Family Support Center \$100,000
 - Total Annual Cost \$852,000
- Contract with service provider
- Timeline= 3 months
- Aligns Existing Shelter System with Council Goal

Rental Inspection Program

- Proactive inspection of non-owner occupied units
- Estimated Annual Cost in 2017 = \$1.1M
- 4.5 new FTE
- Timeline= One year
- Consideration of contract services for Inspection/Administration
- Per unit fee offsets cost, 30,400 estimated rental units
- Implementation involves multiple Departments

Domestic Violence Program

- 27-bed safe shelter (modeled after YWCA Safe House)
- \$850,000 annual operational costs, link to Family Justice Center
- Location Costs = TBD
- Contract with service provider
- Timeline= dependent on securing location and service provider

Increase shelter capacity

- Identify facility, start with 50 bed capacity
- $50 \times \$6,000$ per bed = \$300,000 annual operating cost
- Maintenance Costs = \$41,000 annual, improvements TBD
- Contract with service provider
- Timeline=dependent on facility, contractor, and improvements
- Current analysis demonstrates sufficient shelter capacity system-wide for single adults

Sonoma County Secure family fund

- Immigration Legal Services for Removal Defense
- \$50K requested contribution, \$1.5K Admin for report coordination
- Funds transferred to Sonoma County Community Foundation for Contract Administration
- Community Foundation's RFP due May 25, 2018

Real Property Transfer Tax Support to Homeless Services and Affordable Housing

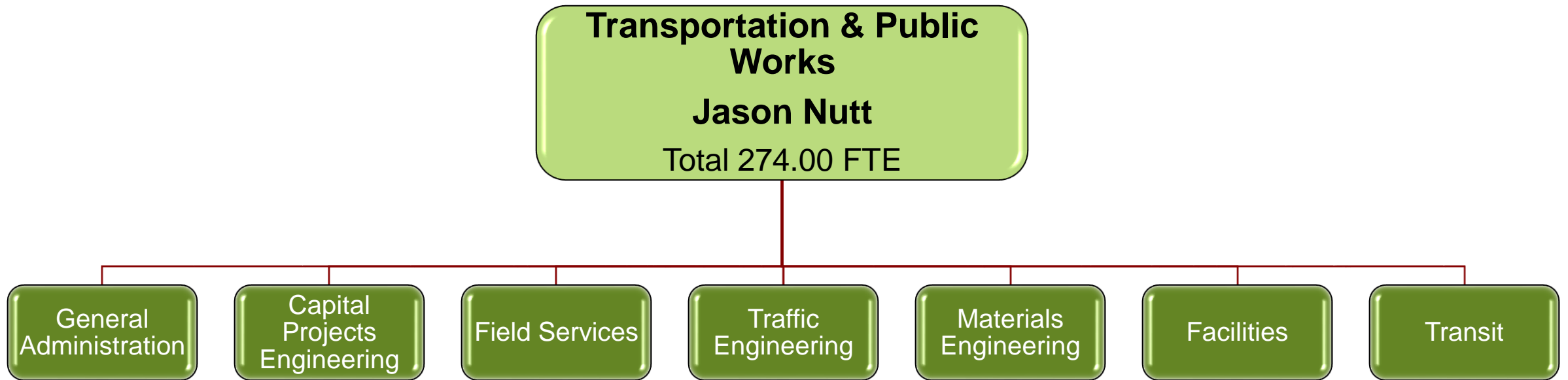
	FY 14/15	FY 15/16	FY 16/17	FY 17/18 Budget	FY 18/19 Budget
RPTT Total City	2,966,179	3,481,627	3,787,723	4,406,434	3,876,000
Homeless Services	468,421	1,235,605	1,450,491	1,939,727	2,199,600
Affordable Housing	359,833	218,659	3,292,471	881,287	749,000
TOTAL TO HCS	828,254	1,454,264	4,742,962	2,821,014	2,948,600

Questions / Comments

Transportation & Public Works FY 2018-19 Proposed Budget



Transportation & Public Works Organizational Chart



Transportation & Public Works Program Description

- **Capital Projects Engineering:** Design and construction of city's infrastructure
- **Field Services:** Fleet services; Street maintenance
- **Traffic Engineering:** Street signs, striping, signal timing; Electrical
- **Materials Engineering:** Roadway materials, pavement engineering, asset management
- **Facilities:** Maintenance and operation of general fund facilities
- **Transit:** Santa Rosa CityBus and Santa Rosa Paratransit



Transportation & Public Works Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
General Administration	1,340,415	2.0%
Traffic Engineering	1,504,198	2.3%
Capital Projects Engineering	3,104,081	4.7%
Field Services	24,904,063	37.4%
Materials Engineering	655,580	1.0%
Transit	13,409,701	20.2%
Facilities	4,044,273	6.1%
Total General Ledger	48,962,311	73.7%
CIP and O&M Projects	17,511,768	26.3%
Total Job Ledger	17,511,768	26.3%
Total	66,474,079	100.0%

Transportation & Public Works

Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	14,866,063	15,976,464	1,110,401	7.5%
Benefits	8,410,466	9,595,970	1,185,504	14.1%
Professional Services	1,240,078	1,290,459	50,381	4.1%
Vehicle Expenses	4,652,945	4,667,621	14,676	0.3%
Utilities	2,672,647	2,653,147	(19,500)	-0.7%
Operational Supplies	3,168,644	3,231,669	63,025	2.0%
Information Technology	1,040,304	1,095,050	54,746	5.3%
Liability/Property Insurance	370,192	357,262	(12,930)	-3.5%
Other Miscellaneous	544,740	583,178	38,438	7.1%
Other Misc. Anticip Savings	0	(847,505)	(847,505)	n/a
Transportation Purchase	1,402,374	1,352,760	(49,614)	-3.5%
Indirect Costs	1,770,496	1,969,631	199,135	11.2%
General Fund Administration	1,405,134	1,410,705	5,571	0.4%
Capital Outlay	4,574,400	5,625,900	1,051,500	23.0%
CIP and O&M Projects	13,790,589	17,511,768	3,721,179	27.0%
Total	59,909,072	66,474,079	6,565,007	11.0%

Transportation & Public Works

Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	19,715,881	21,280,987	1,565,106	7.9%
AB 434 Funds (Transit)	248,109	244,556	(3,553)	-1.4%
Capital Improvement Fund	12,255,330	16,497,809	4,242,479	34.6%
Utilities Administration Fund	908,902	1,071,732	162,830	17.9%
Municipal Transit Fund	12,199,666	11,889,584	(310,082)	-2.5%
Transit Capital Fund	438,090	0	(438,090)	-100.0%
Paratransit Operations Fund	1,565,224	1,520,117	(45,107)	-2.9%
Storm Water Enterprise Fund	507,148	541,893	34,745	6.9%
Equipment Repair Fund	6,205,903	6,456,546	250,643	4.0%
Equipment Replacement Fund	5,864,819	6,970,855	1,106,036	18.9%
Total	59,909,072	66,474,079	6,565,007	11.0%

FY 2018-19 Transit Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$13,137,352
Transfers In	-
Total	\$13,137,352
Expenditures	\$13,409,701
Transfers Out	-
Total	\$13,409,701
Use of Reserves	(\$272,349)

Transit Enterprise Fund Summary

- Anticipated savings against budget for FY 2018-19: \$847,505
 - 5% savings in Administration (\$111,560)
 - 5% savings in Operations (\$403,511)
 - \$100,000 savings in E&R Maintenance
 - \$165,101 savings for open position in Transit Planning
 - \$67,333 savings from proposed new holiday schedule
- Operating deficit of \$272,349 for FY 2018-19
 - Absent additional revenue, will be addressed through additional cost reduction strategies or use of reserves

Upcoming Transit Program Renewals

- There are a series of programs that Council will be asked to renew or consider for next fiscal year.
 - Santa Rosa Junior College unlimited ride agreement
 - Paratransit contract renewal with MV Transportation
 - ParkSMART program extension
- Upcoming grant opportunities requiring local match.
 - Low or No Emission Vehicle Program - FTA 5339(c)
- Each of these items are scheduled to come to Council for consideration in June.

Budget Highlights

- Eliminated 3.0 FTEs vacant Equipment Mechanics II and 0.5 FTE vacant Equipment Service Worker from Fleet Services.
- Added 4.0 FTEs for Roseland Annexation at Mid-Year.
 - 1.0 FTE Senior Maintenance Worker
 - 3.0 FTE Skilled Maintenance Workers
- Transferred 1.0 FTE GIS Analyst to IT at Mid-Year.
- Reclassed 2.0 FTE Assistant Engineer to 2.0 Associate Civil Engineer.

Budget Highlights

- \$1.1M increase in Capital Outlay.
 - \$116K in vehicles for Roseland
 - \$935K in Fleet for purchase of Citywide vehicles
- SB1, The Road Repair and Accountability Act of 2017, funds \$2.9M towards CIP pavement rehabilitation projects in FY 2018-19.
- SB1 funds over \$900,000 in Transit operating and capital in FY 2018-19.
- \$662K of annual CIP street funding, ending after 10 years, provided by Sonoma County for paving and related road work in the Roseland Annexation area.

Upcoming Public Works Considerations

- Facilities Assessment presentation scheduled for May 22
 - Facility Assessment - Demo/Remove List
 - Facility Assessment - Priority 1 Deficiencies
- Upcoming grant opportunities
 - US DOT BUILD Transportation Program – Hearn Avenue Interchange

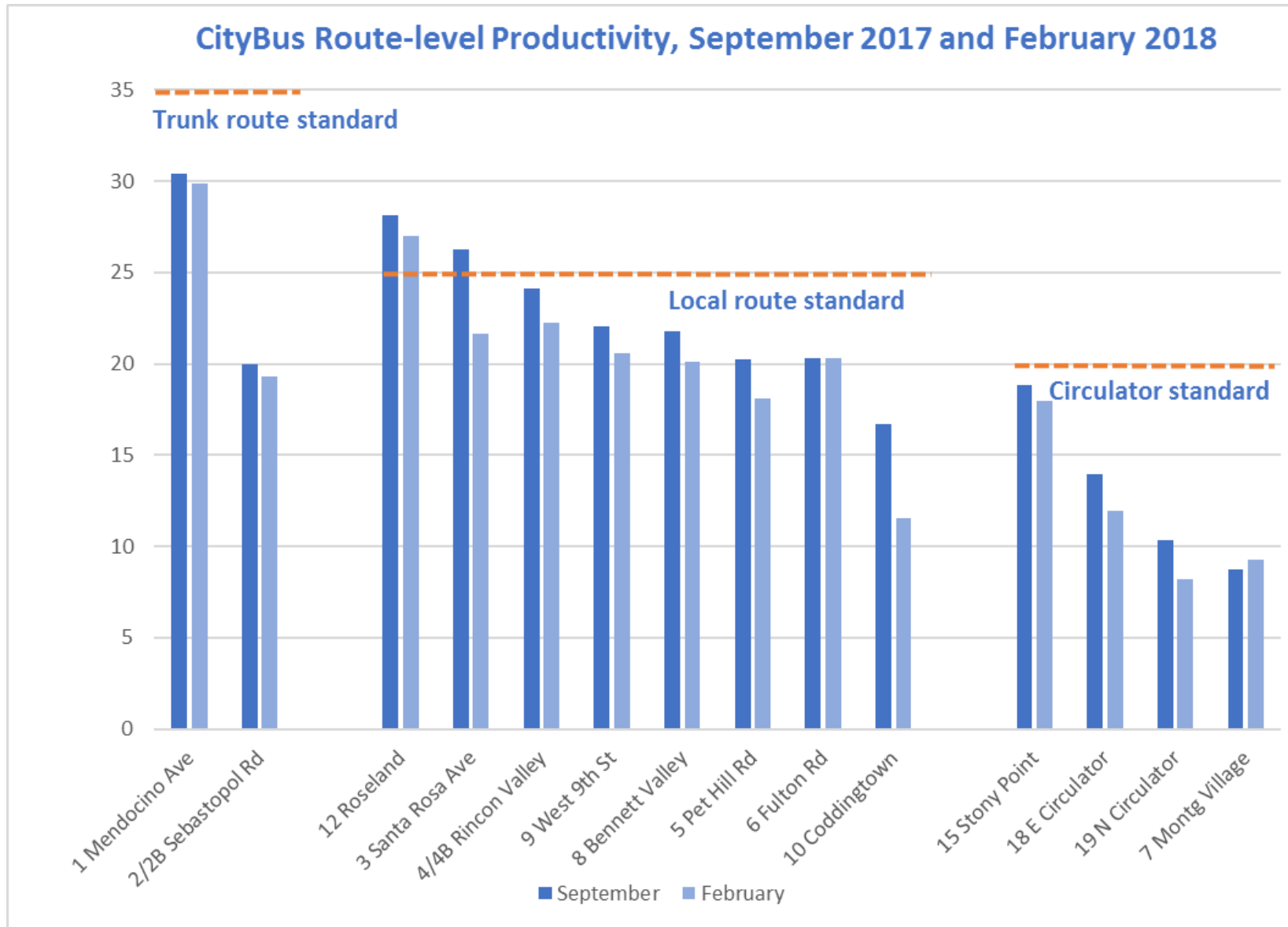
Accomplishments

- Completed comprehensive facilities assessment for 114 City-owned structures.
- Supported the emergency operations through the EOC and TPW DOC; leading the public infrastructure recovery and reconstruction associated with the fire disaster.
- Facilitated the expansion of Sam Jones Hall to include 40 additional beds.
- Finished converting 12,000 cobra head street lights resulting in a 15% energy savings since 2012.
- Completed 19 capital projects valued at \$15M.

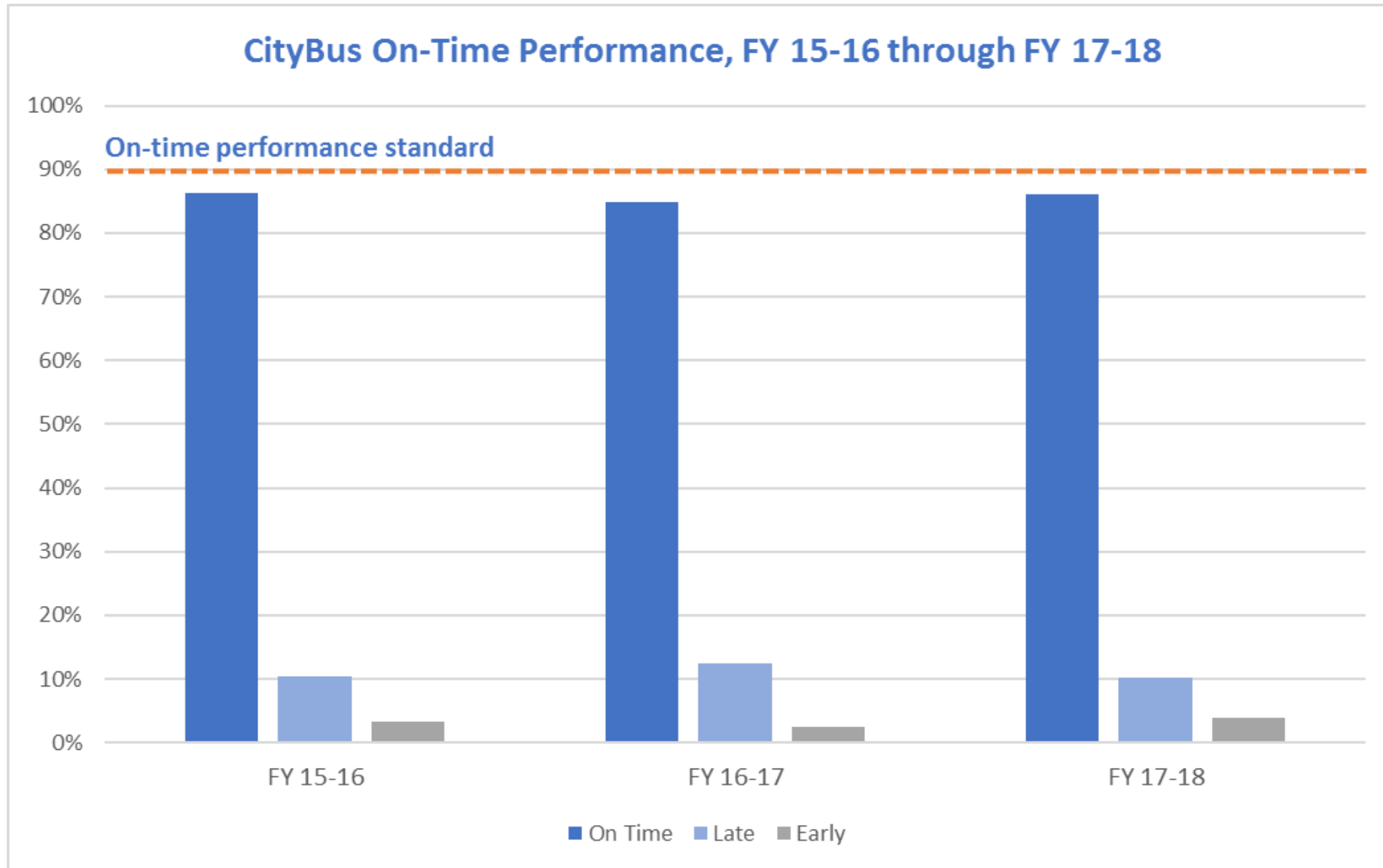
Accomplishments (cont.)

- Significant progress in addressing Transit Division's structural deficit.
- Supported initiation of SMART rail service and integration with CityBus system; launched the ParkSMART shuttle in coordination with the Parking Division.
- Implemented new unlimited pass program for Santa Rosa Junior College students.
- Initiated a Transit Integration and Efficiency Study (TIES) with the Sonoma County Transportation Authority, Sonoma County Transit, and Petaluma Transit.

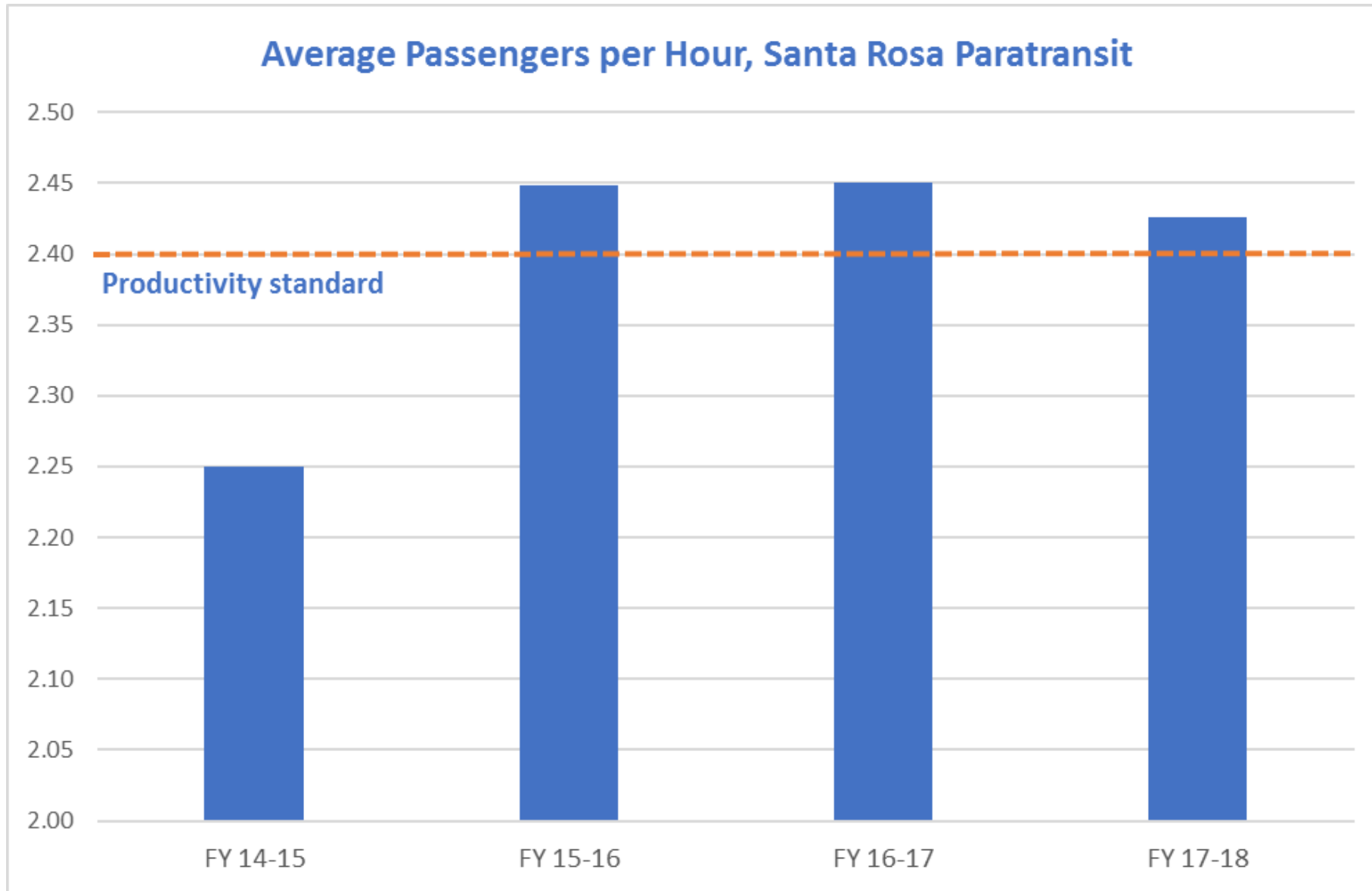
Key Performance Measures



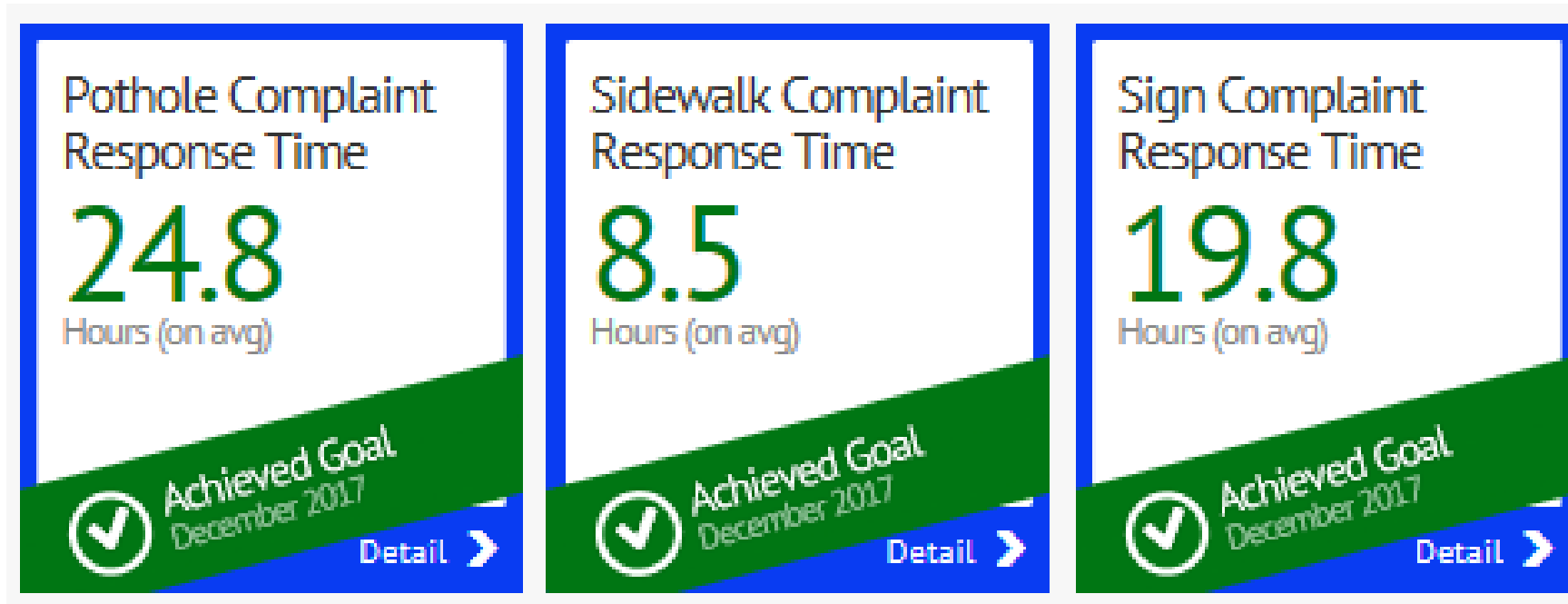
Key Performance Measures



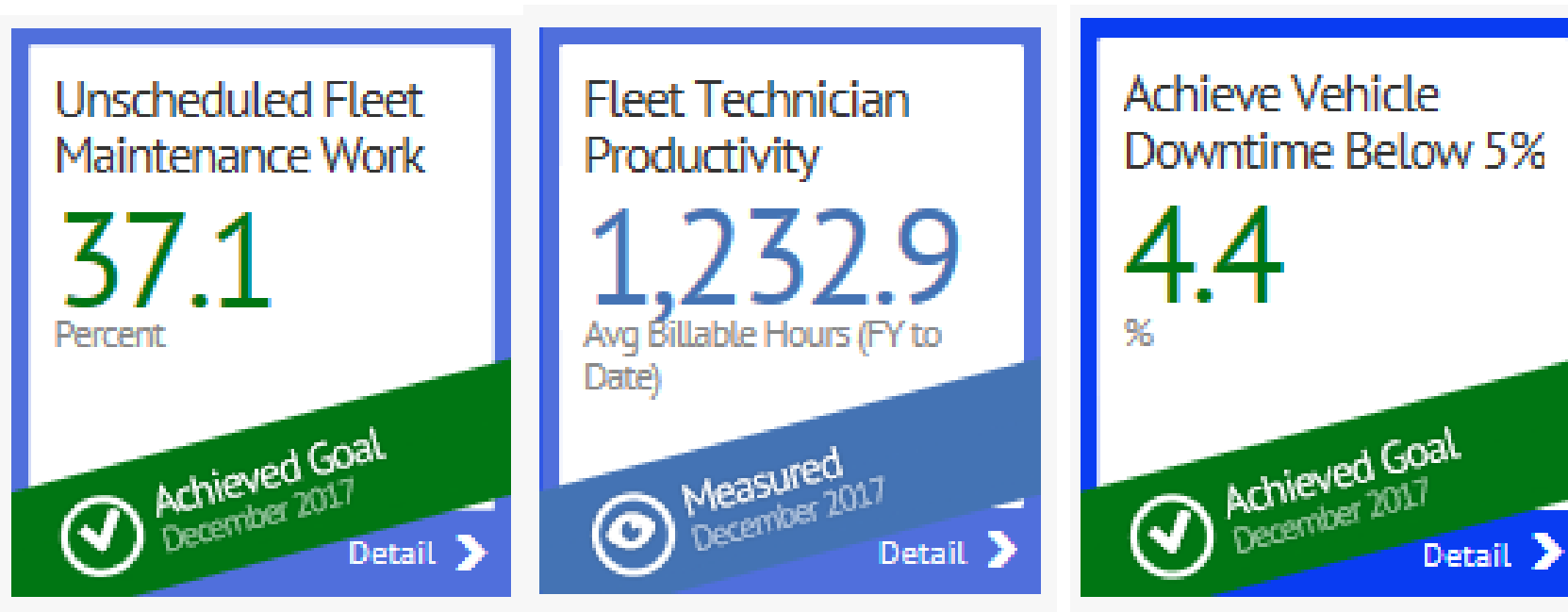
Key Performance Measures



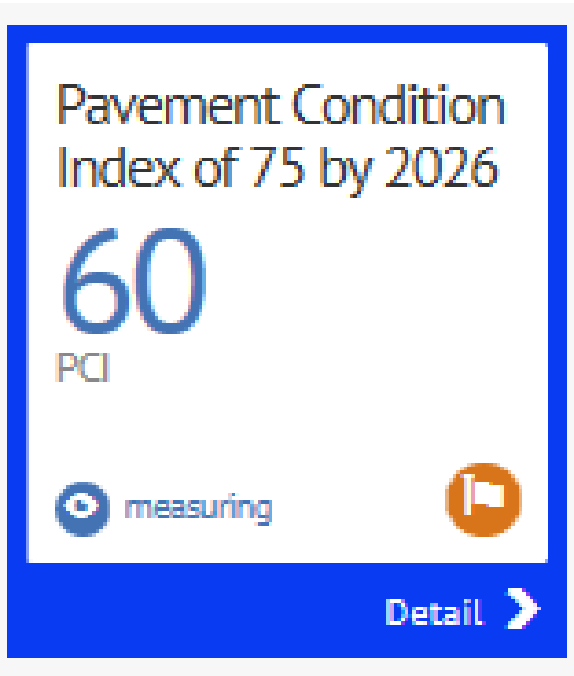
Key Performance Measures



Key Performance Measures



Key Performance Measures

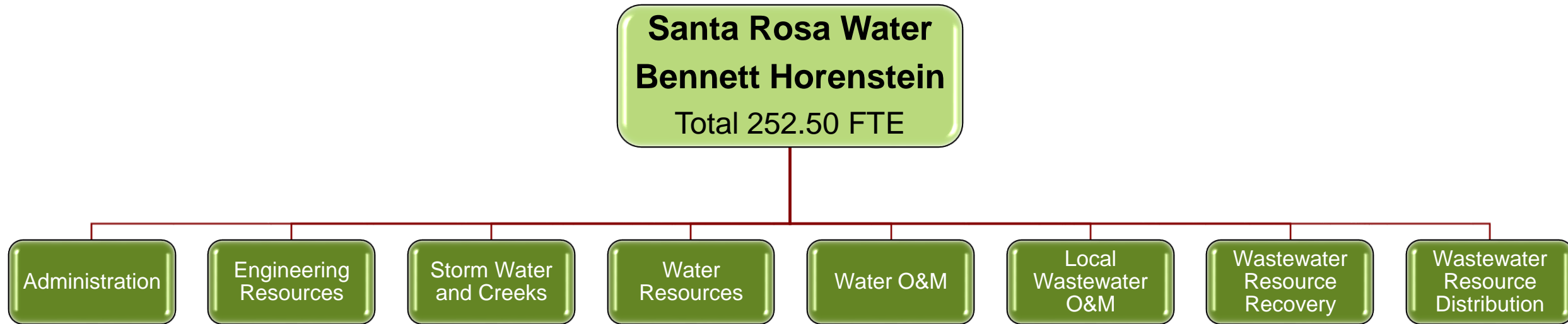


Questions / Comments

Santa Rosa Water FY 2018-19 Proposed Budget



Santa Rosa Water Organizational Chart



Santa Rosa Water Program Descriptions

- **Administration:** Supports the whole department by providing leadership, finance, human resources, safety and training, asset management, technology, energy management, water engineering services, and administrative support across all programs.
- **Engineering Resources:** Focuses on asset management, CIP and infrastructure needs and planning.
- **Purchase of Water:** Tracks the funds allocated to purchase water from the Sonoma County Water Agency.

Santa Rosa Water Program Descriptions

- **Storm Water & Creeks:** Makes Santa Rosa a better place by enhancing creek health through restoration and community involvement, providing biological and engineering services, and managing storm water runoff to preserve and restore water quality and minimize flooding.
- **Water Resources:** Develops and implements cost-effective water use efficiency programs for Santa Rosa Water's customers and plans for long-term water supply and wastewater capacity to meet the needs of the City's currently adopted General Plan
- **Water O&M and Local WW O&M:** Operates and maintains safe, economical, and dependable water distribution, wastewater collection, and urban reuse systems in an ethical and informative way for the customers of the City of Santa Rosa.

Santa Rosa Water Program Descriptions

- **Wastewater Resource Recovery and Wastewater Resource Distribution:** Provides treatment and beneficial reuse of recycled water and biosolids in a reliable, practical manner that provides the best use of our resources and minimizes waste disposal, while protecting public health and the environment.
- **Debt Service:** Pays down financing for large long lasting debt financed projects.
- **O&M & CIP Projects:** Supports the various programs within Santa Rosa Water by providing either one-time funding for specific projects or ongoing funding for continuing projects that span multiple years.

Santa Rosa Water Expenditures by Program

Expenditures by Program (All Funds)	2018-19 Budget	% of Total
Administration	4,109,148	2.2%
Purchase of Water	14,101,315	7.4%
Storm Water and Creeks	2,414,246	1.3%
Water Resources	1,168,197	0.6%
Water O&M	17,794,643	9.4%
Local Wastewater O&M	11,821,874	6.2%
Wastewater Resource Recovery	24,422,780	12.9%
Wastewater Resource Distribution	8,225,867	4.3%
Debt Service	25,853,496	13.6%
Engineering Resources	3,300,457	1.7%
Total General Ledger	113,212,023	59.6%
CIP and O&M Projects	76,627,735	40.4%
Total Job Ledger	76,627,735	40.4%
Total	189,839,758	100.0%

Santa Rosa Water Expenditures by Category

Expenditures by Category (All Funds)	2017-18 Budget	2018-19 Budget	\$ Change	% Change
Salaries	20,446,096	21,762,497	1,316,401	6.4%
Benefits	10,762,070	12,354,418	1,592,348	14.8%
Professional Services	3,629,577	3,822,549	192,972	5.3%
Utility Billing Services	4,191,731	4,538,186	346,455	8.3%
Vehicle Expenses	3,280,978	3,059,623	(221,355)	-6.7%
Utilities	5,368,598	5,662,007	293,409	5.5%
Purchase of Water	16,271,850	14,101,315	(2,170,535)	-13.3%
Operational Supplies	5,519,351	4,597,691	(921,660)	-16.7%
Information Technology	2,075,870	2,413,363	337,493	16.3%
Debt Service	26,717,124	26,271,174	(445,950)	-1.7%
Liability/Property Insurance	776,798	860,619	83,821	10.8%
Other Miscellaneous	2,143,937	2,132,428	(11,509)	-0.5%
Indirect Costs	10,262,259	11,578,653	1,316,394	12.8%
Capital Outlay	334,000	57,500	(276,500)	-82.8%
CIP and O&M Projects	34,311,525	76,627,735	42,316,210	123.3%
Total	146,091,764	189,839,758	43,747,994	29.9%

Santa Rosa Water Expenditures by Fund

Expenditures by Fund	2017-18 Budget	2018-19 Budget	\$ Change	% Change
General Fund	329,069	587,524	258,455	78.5%
Water Funds	47,366,132	71,643,462	24,277,330	51.3%
Local Wastewater Funds	23,581,300	34,558,700	10,977,400	46.6%
Subregional Wastewater Funds	64,373,958	71,882,016	7,508,058	11.7%
Utilities Administration Fund	7,869,070	8,869,302	1,000,232	12.7%
Stormwater Funds	1,938,409	1,928,122	(10,287)	-0.5%
Other Funds	8,600	8,600	0	0.0%
Capital Improvement Fund	625,226	362,032	(263,194)	-42.1%
Total	146,091,764	189,839,758	43,747,994	29.9%

FY 2018-19 Storm Water Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$2,417,153
Transfers In	-
Total	\$2,417,153
Expenditures	2,470,015
Transfers Out	260,000
Total	\$2,730,015
Use of Reserves	(\$312,862)

FY 2018-19 Water Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$47,244,269
Transfers In	-
Total	\$47,244,269
O&M Expenditures	32,975,462
CIP Expenditures	38,668,000
Transfers Out	1,932,300
Total	\$73,575,762
Use of Reserves	(\$26,331,493)

Use of Reserves due to CIP funding for water main and other fire related damages.

FY 2018-19 Wastewater Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$70,968,397
Transfers In	-
Total	\$70,968,397
O&M Expenditures	12,498,700
CIP Expenditures	22,060,000
Transfers Out	51,300,881
Total	\$85,859,581
Use of Reserves	(\$14,891,184)

Use of Reserves due to increased CIP funding fire related damages.

FY 2018-19 SubRegional Wastewater Enterprise Fund Summary

	2018-19 Proposed Budget
Revenue	\$18,120,144
Transfers In	50,144,301
Total	\$68,264,445
O&M Expenditures	60,143,016
CIP Expenditures	11,739,000
Transfers Out	-
Total	\$71,882,016
Use of Reserves	(\$3,617,571)

Use of Reserves due to increased CIP funding.

Budget Highlights

- Reallocating FTE positions, adding 1.0 Deputy Director of Engineering Resources and 1.0 Senior Buyer, \$265K, and deleting 3.0 vacant positions: Electrical Technician, Senior Administrative Assistant and Environmental Specialist, -\$335K.
- Extension of limited term Administrative Technician (position approved through May 2019, extending to end of fiscal year). Funded by H2O and Meter Upgrade Project.
- CIP Projects budgeted in the Water funds include \$33M for Fountaingrove water main research and replacement.
- CIP Projects budgeted Subregional Wastewater Funds include \$7.2M for Laguna Treatment Plant UV Project – Diversion Phase 1.

Budget Highlights

- **REVENUE**

Assumption is that water usage will be flat compared to 2017-18

Assumption is that sewer usage will decrease -2% based on fire destroyed properties

Assumption is that water fixed charges will be up 1.4%

Assumption is that sewer fixed charges will be down -3% in sewer based on fire destroyed properties

Assumption is that all other revenue sources will remain consistent

- **WATER LONG TERM FINANCIAL PLAN**

Water will be developing a 10 year long range financial plan over this year

The long range plan will incorporate revenue losses and expenditures as a result of the fires, reserve policies, rate planning, debt service, operational costs and CIP

Budget Highlights

RATE RECOMMENDATIONS:

In December 2015, the City Council approved a 5-year rate plan that authorized;

- The pass through increase of the Sonoma County Water Agency wholesale rate to the water usage charge (the actual 2018 pass through will average 1.6%)
- A 5% increase in water fixed charge
- A 3% increase in sewer fixed and usage charge
- COMBINED these increases would result in most customers receiving a rate increase under 3%

The Board of Public Utilities (BPU) recommends no changes to the pre-authorized rate plan

Accomplishments

- Supported DOC and EOC efforts during October fires and continue to coordinate fire-related activities
- Generated revenue and electricity with operation of High Strength Waste Receiving Station
- Managed discharges of approximately 1.2 billion gallons of treated water
- Laguna Environmental Laboratory achieved a 98.3% score related to ELAP certification
- Completed the grant-funded City Hall Sustainable Education Garden project

Accomplishments (cont.)

- Successfully applied for a Proposition 1 grant for examination of Freeway Well
- Performed cleanup of 100 active homeless camps and 166 abandoned camps along waterways
- Managed an NPDES-compliant discharge of approximately 1.2 billion gallons of treated water
- Worked with stakeholders and policymakers to establish the Santa Rosa Plain Groundwater Sustainability Agency

Key Performance Measures

Reduce water usage to 126 GPCD by December 2020

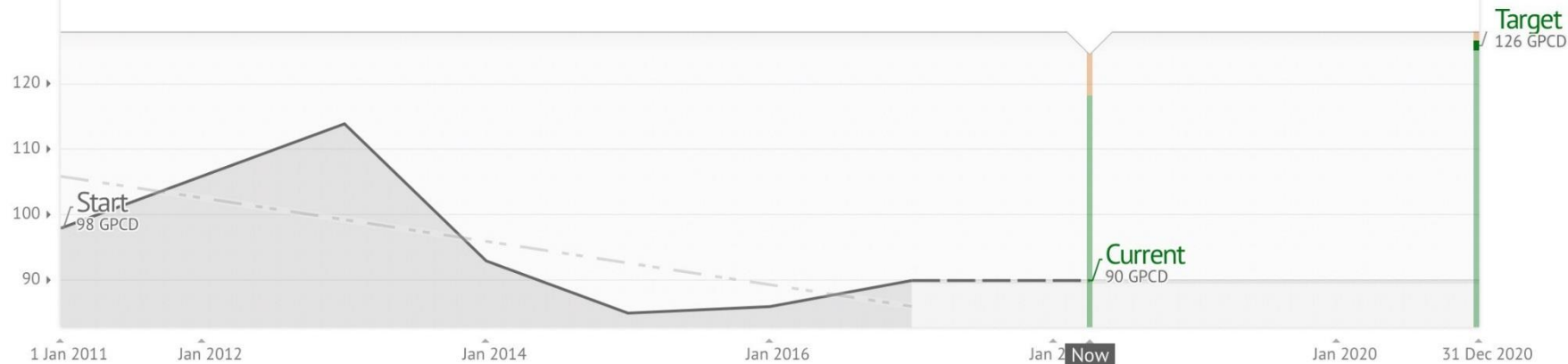
This goal is measured by tracking water usage in GPCD. [Explore the data](#)

90 GPCD
Current as of Jan 2018

126 GPCD
Dec 2020 Target



On Track

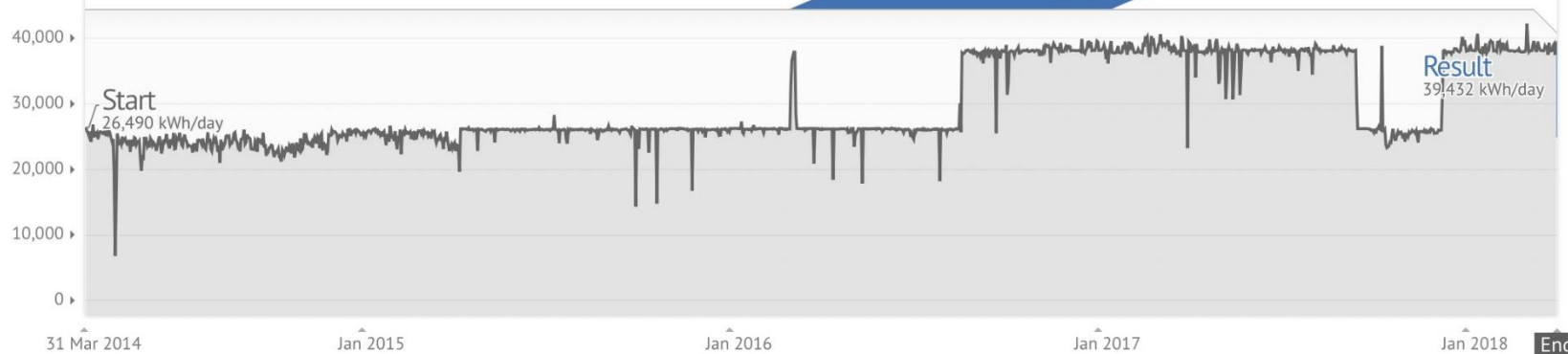


Key Performance Measures

Measuring Electricity Generation in kWh/day through March 2018

This goal is measured by tracking the daily electricity generation at the City of Santa Rosa Laguna Treatment Plant [Explore the data](#)

39,432 kWh/day
Final Result from Mar 2018

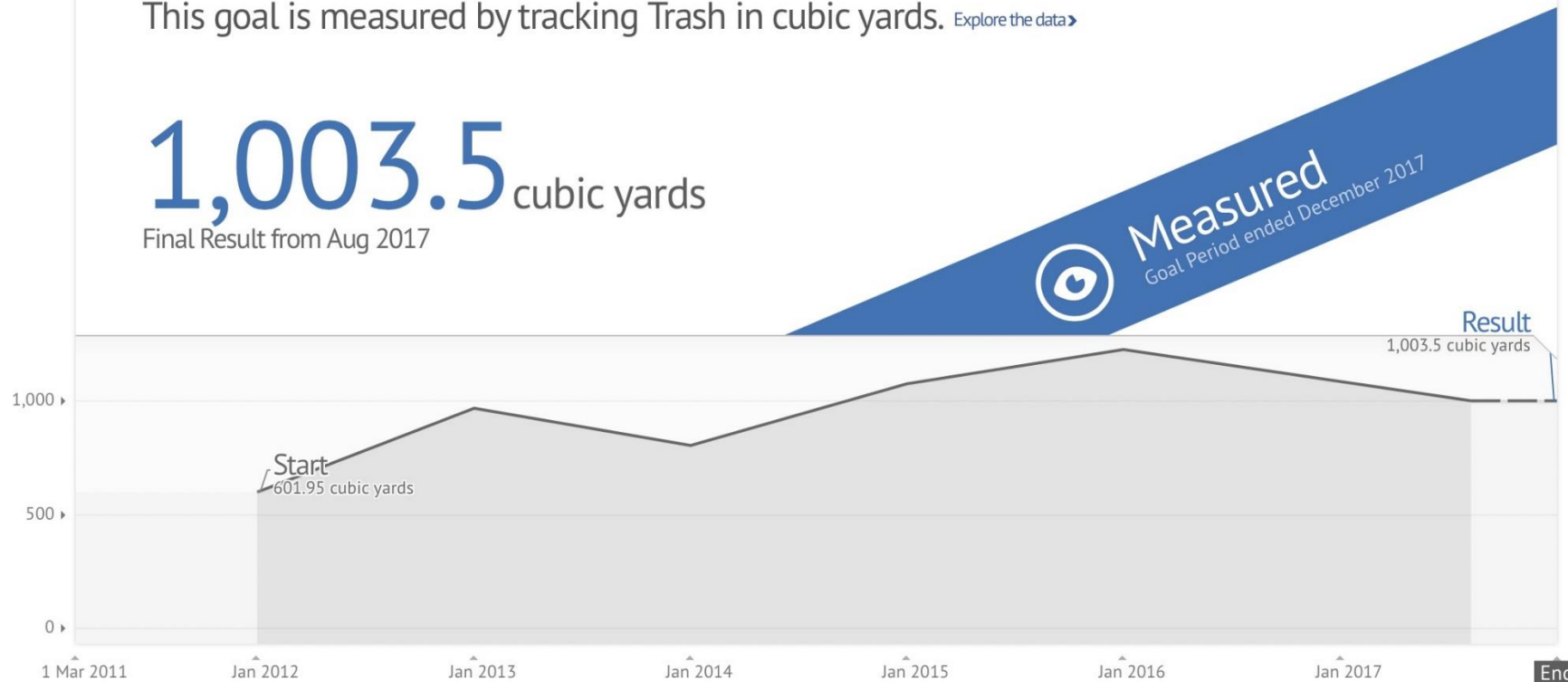


Key Performance Measures

Measuring Trash in cubic yards through December 2017

This goal is measured by tracking Trash in cubic yards. [Explore the data](#)

1,003.5 cubic yards
Final Result from Aug 2017



Questions / Comments

Citywide Capital Improvement Program FY 2018-19 Proposed Budget



Sample of Citywide Assets

Total Value \$5 Billion



621 Miles of Water Mains
28,537 Water Valves
23 Reservoirs



322 Miles of Storm Drain
16,600 City-maintained Structures
67 Miles of Creeks



6,360 Hydrants



591 Miles of Sewer Mains
12,215 Sewer Manholes
17 Sewer Lift Stations



74 Parks (860 acres)
Playground equipment,
Picnic Tables, Grills



210 Traffic Signals
56 Pedestrian Flashers



Miles of Road:
506 Centerline Miles
1,123 Lane Miles



116 City-Owned Facilities
City Hall, Fire Stations, Public Safety
Building, Finley Community Center



Laguna Treatment Plant

Where do projects come from?

Council-adopted Planning Documents

General Plan

Council Goals

Master Plans

Bicycle and Pedestrian Master Plan

Water Master Plan

Sanitary Sewer Master Plan

City-wide Creek Master Plan

Ground Water Master Plan

Recreation & Parks Business and Strategic Action Plan

Park Master Plans

Area Plans

Downtown Station Area Specific Plan

North Station Area Plan

Roseland Area/Sebastapol Road Specific Plan

Climate Action Plan

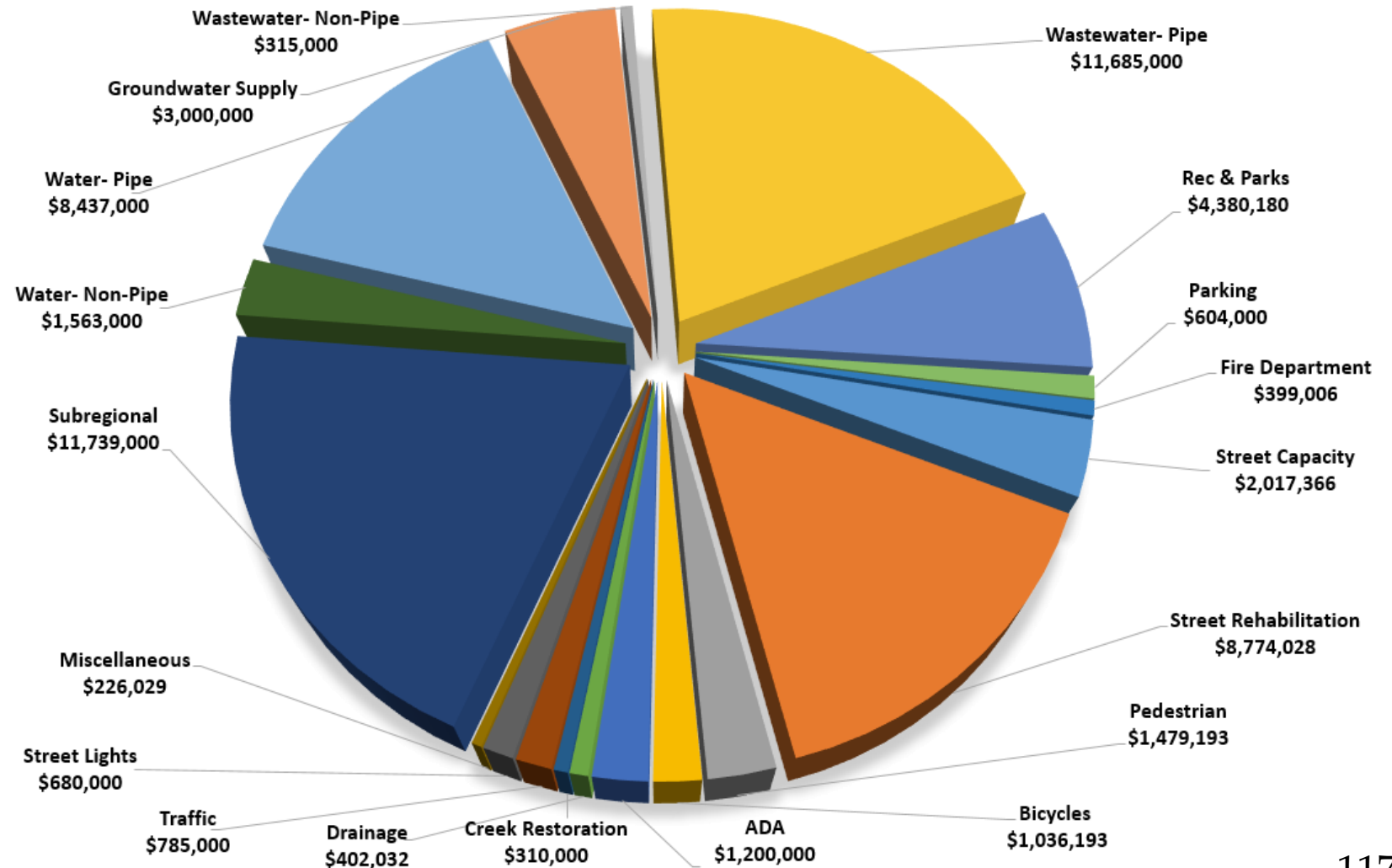
Community Advisory Board (CAB)

Community



Pre-Fire Disaster CIP Projected Funding

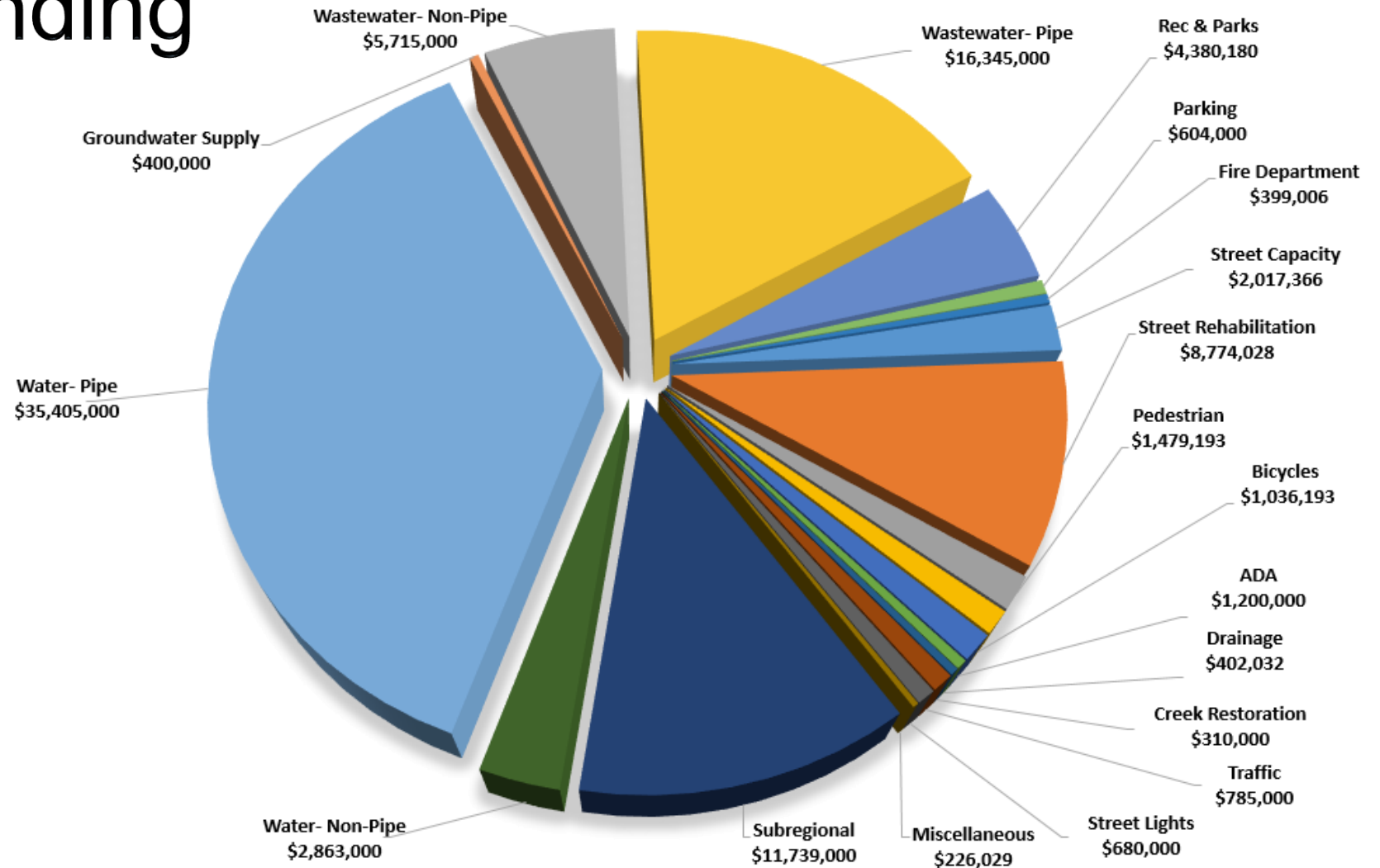
Projected Total
(without Disaster Recovery)
\$59,032,027



Citywide CIP Budget 2018-19

Allocated Funding

Total Budget
\$94,760,027



General Fund CIP Budget FY 2018-19

General Fund CIP Projects		
ADA Facilities Projects		\$1,200,000
-City Hall Campus Sidewalks	\$400,000	
-Howarth Park Alterations (Fishing Pier, Picnic Area, Boat Dock, Tennis Court Sidewalks)	\$500,000	
-Transition Plan Consultant	\$300,000	
Roseland Pavement Maintenance		\$662,000
-Rose Avenue from Burbank Avenue to Stony Point Road		
LED Street Light Replacement Program		\$600,000
Capital Projects Engineering to GF departments		\$50,000
Total GF CIP Projects		\$2,512,000



Fire Department

Proposed FY 2018-19 CIP Budget



Capital Facilities Fees	
Relocation of Fire Station 8	\$350,000
Southeast Area Development Impact Fees	
New Fire Station – South Santa Rosa	\$49,006
Total Fire Department CIP Projects	\$399,006

Finance Department

Proposed FY 2018-19 CIP Budget

Parking Fund

Meter Replacement	\$304,000
Lot 10 Reconstruction	\$300,000
Total Parking Fund CIP Projects	\$604,000



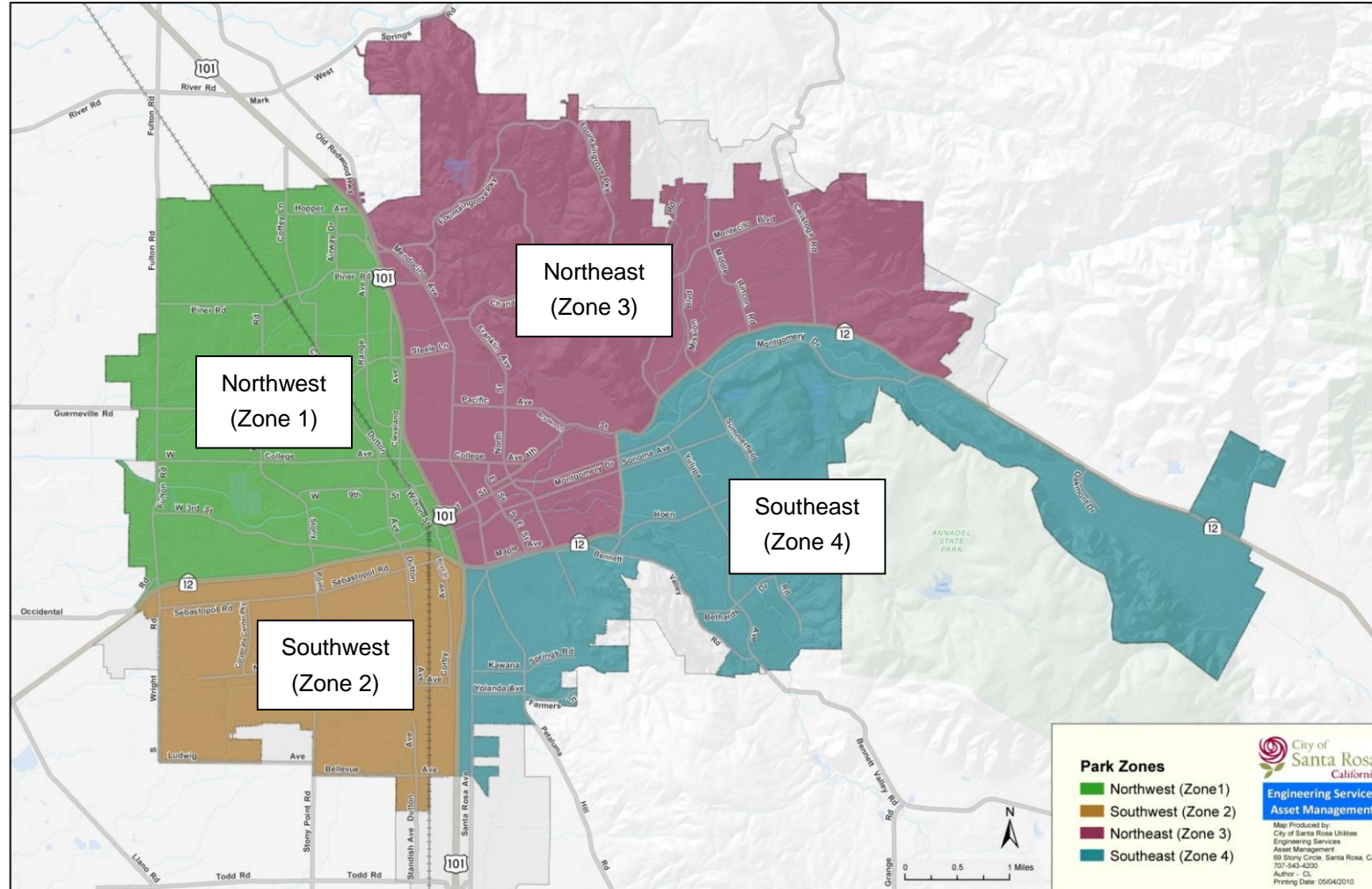
Recreation and Parks Department

Proposed FY 2018-19 CIP Budget

Park Development Funds		Zone
Northwest Park	\$80,000	1
Youth Community Park	\$1,425,070	1
Roseland Creek Park	\$600,000	1, 2, 3
South Davis Park	\$98,540	2
Juilliard Park Rehabilitation	\$300,000	3
Franklin Park Play Area	\$80,000	3
Northeast Zone Play Equipment	\$100,000	3
Galvin Park	\$1,185,575	3
Southeast Community Park	\$510,995	4
Total Park Development CIP Projects	\$4,380,180	



Recreation and Parks Department Park Development Impact Fee Zones



Santa Rosa Water CIP

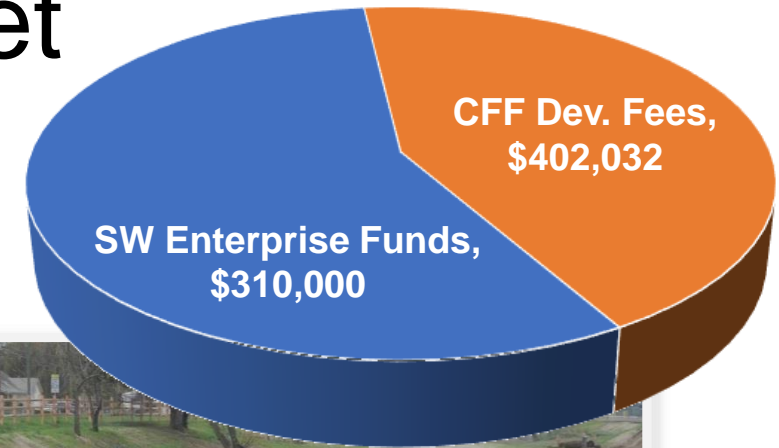
Proposed 2018-19 Budget



Storm Water & Creeks

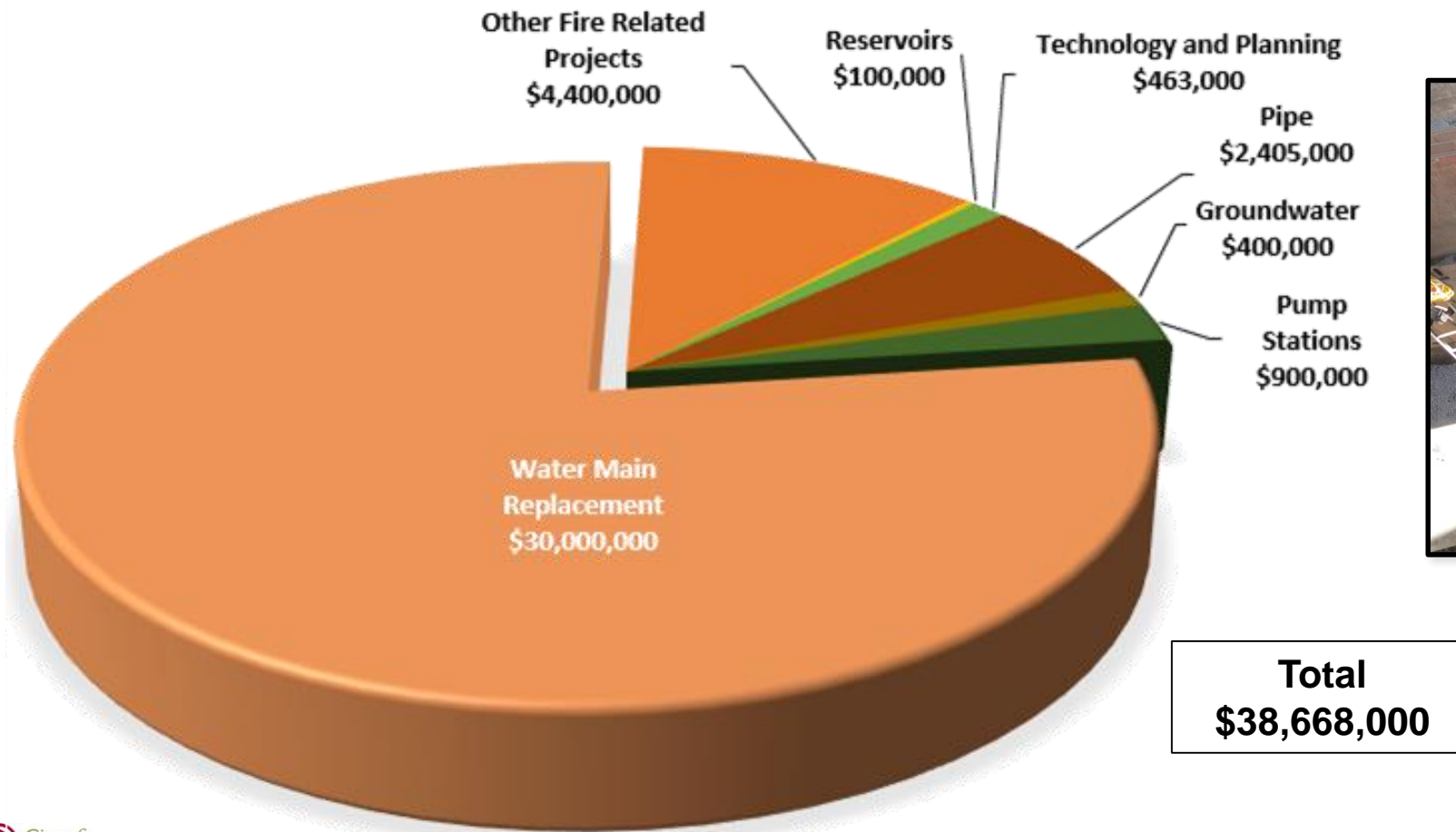
Proposed 2018-19 CIP Budget

Storm Water Enterprise Fund	
Lower Colgan Creek Restoration Project Phase 2	\$260,000
Storm Water Creek Restoration Projects	\$50,000
Subtotal	\$310,000
Capital Facilities Fee Fund	
Fulton Road Improvements - Storm Water	\$285,000
Poppy Creek Box Culvert	\$50,000
Storm Water Drainage Improvements	\$49,635
Pacific Avenue Reconstruction - Storm Water	\$15,000
Mohawk Lift Station Storm Drain Improvements	\$2,397
Subtotal	\$402,032
Total Storm Water & Creeks Projects	\$712,032



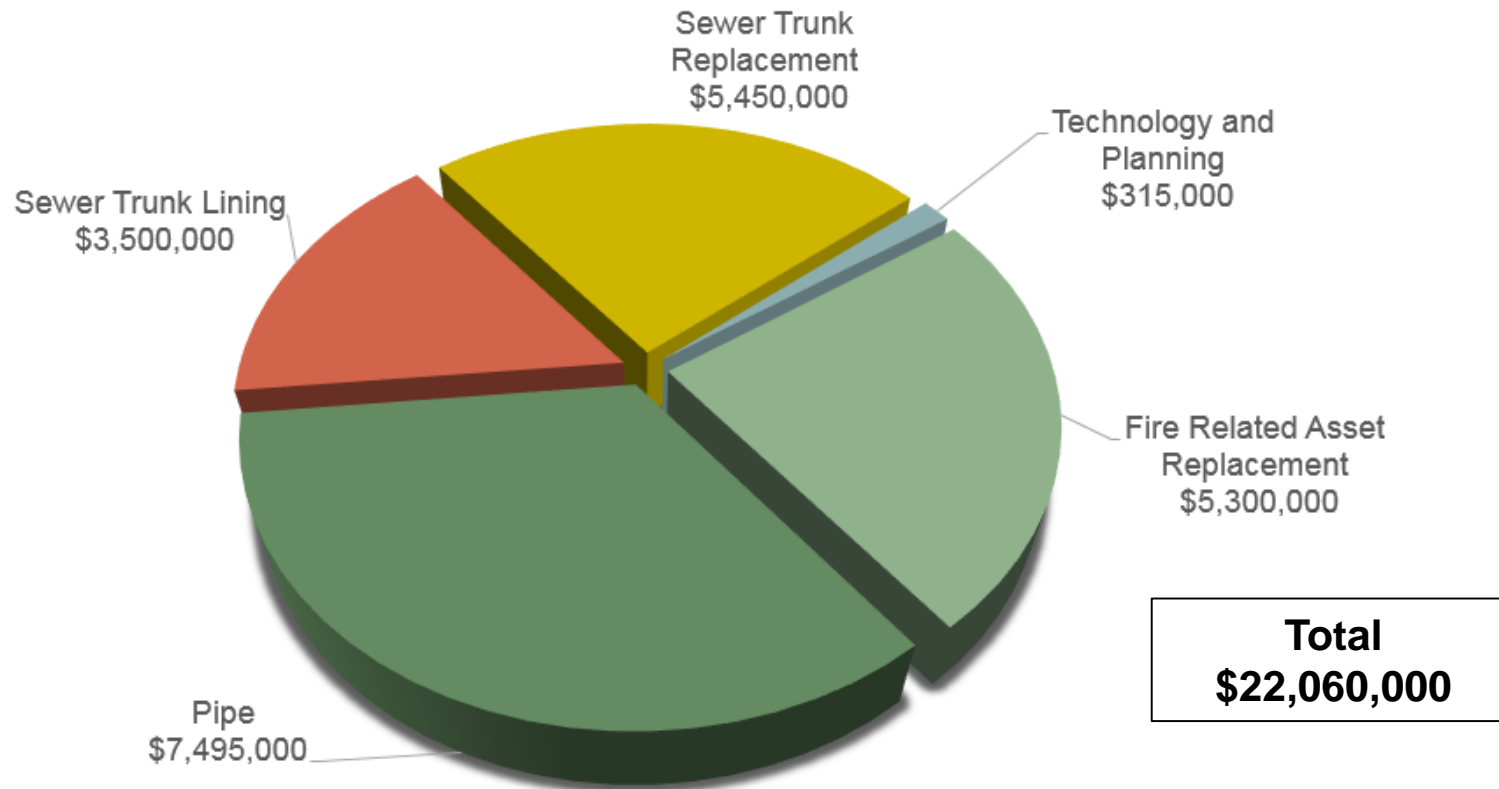
Santa Rosa Water 2018-19 CIP

Proposed Water



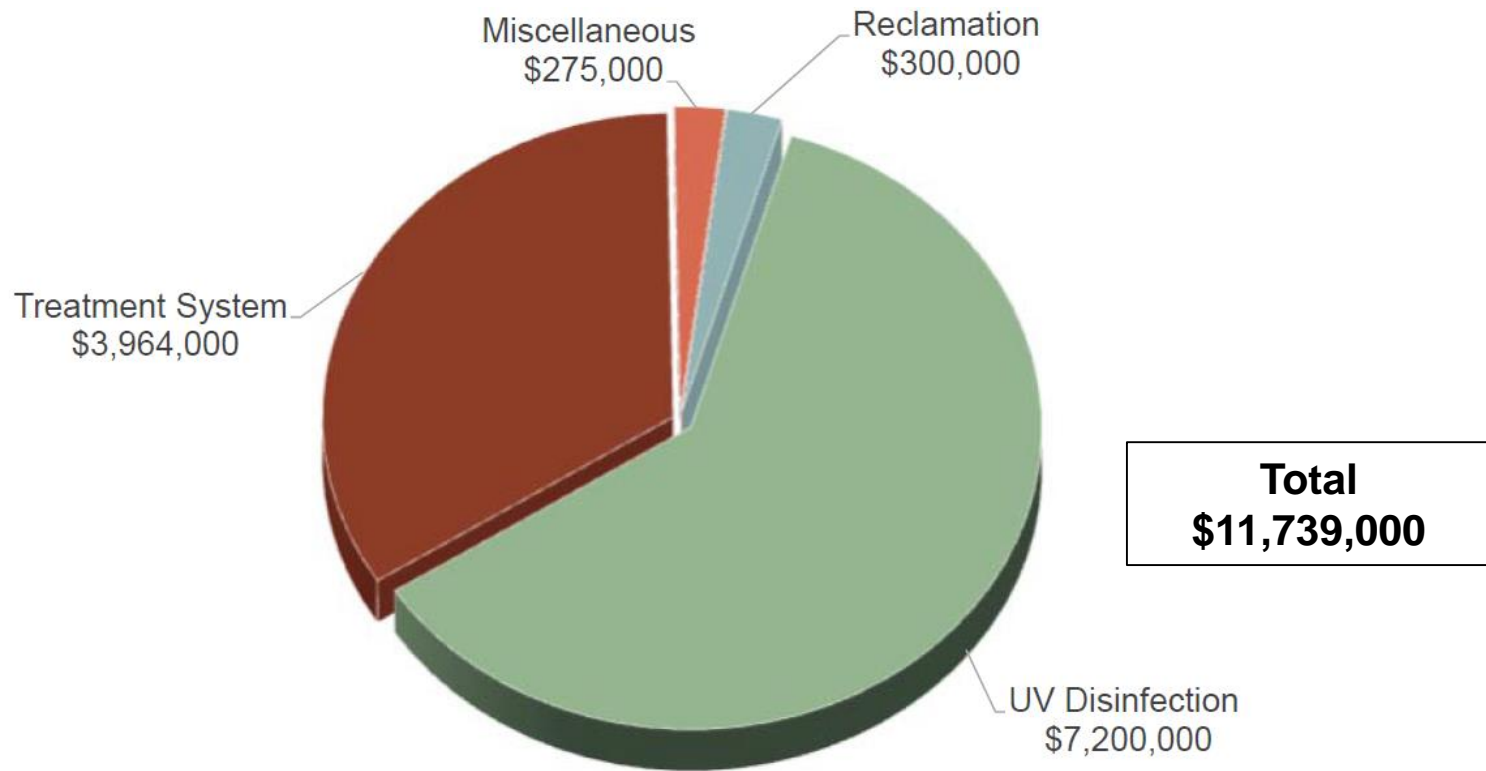
Santa Rosa Water 2018-19 CIP

Proposed Wastewater



Santa Rosa Water 2018-19 CIP

Proposed Water Reuse



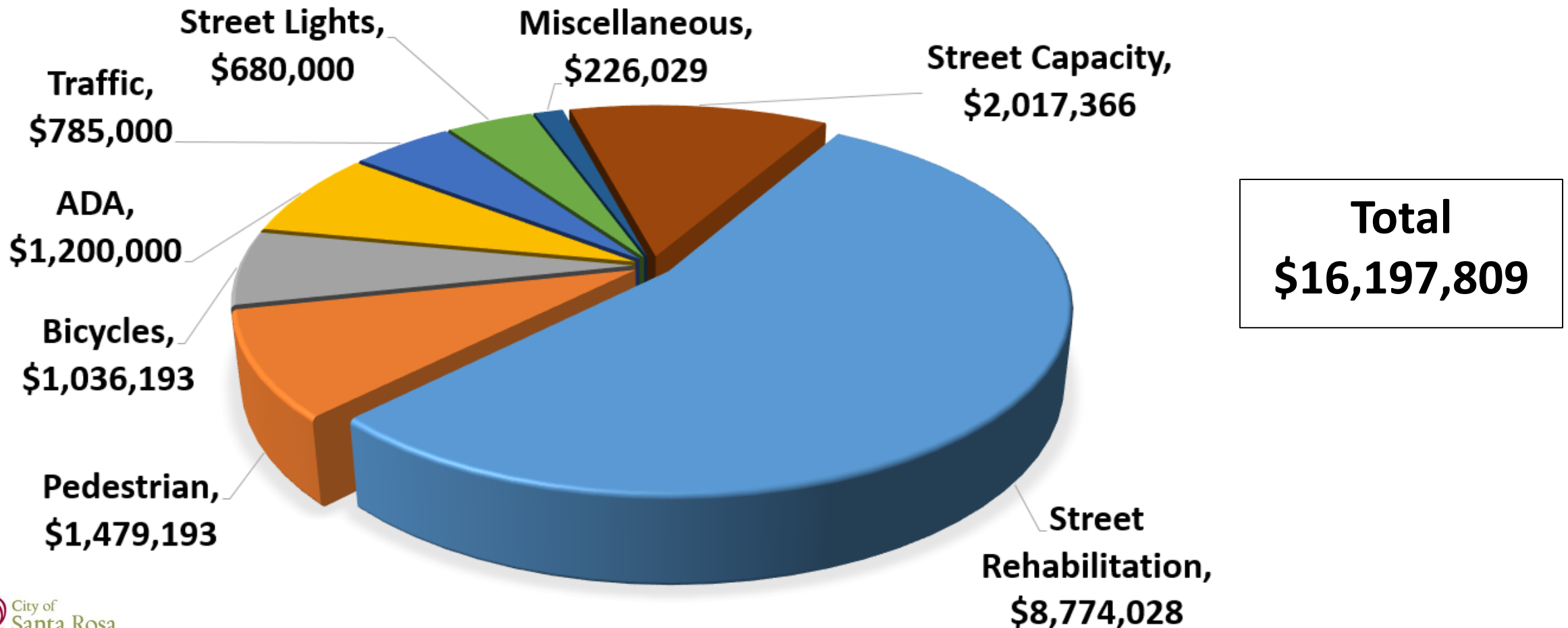
Transportation & Public Works

Proposed FY 2018-19 CIP Budget



Transportation & Public Works 2018-19 CIP

Proposed Allocated Funding by Project Type



Transportation & Public Works 2018-19 CIP

Significant and New Projects



TPW PROJECT HIGHLIGHTS

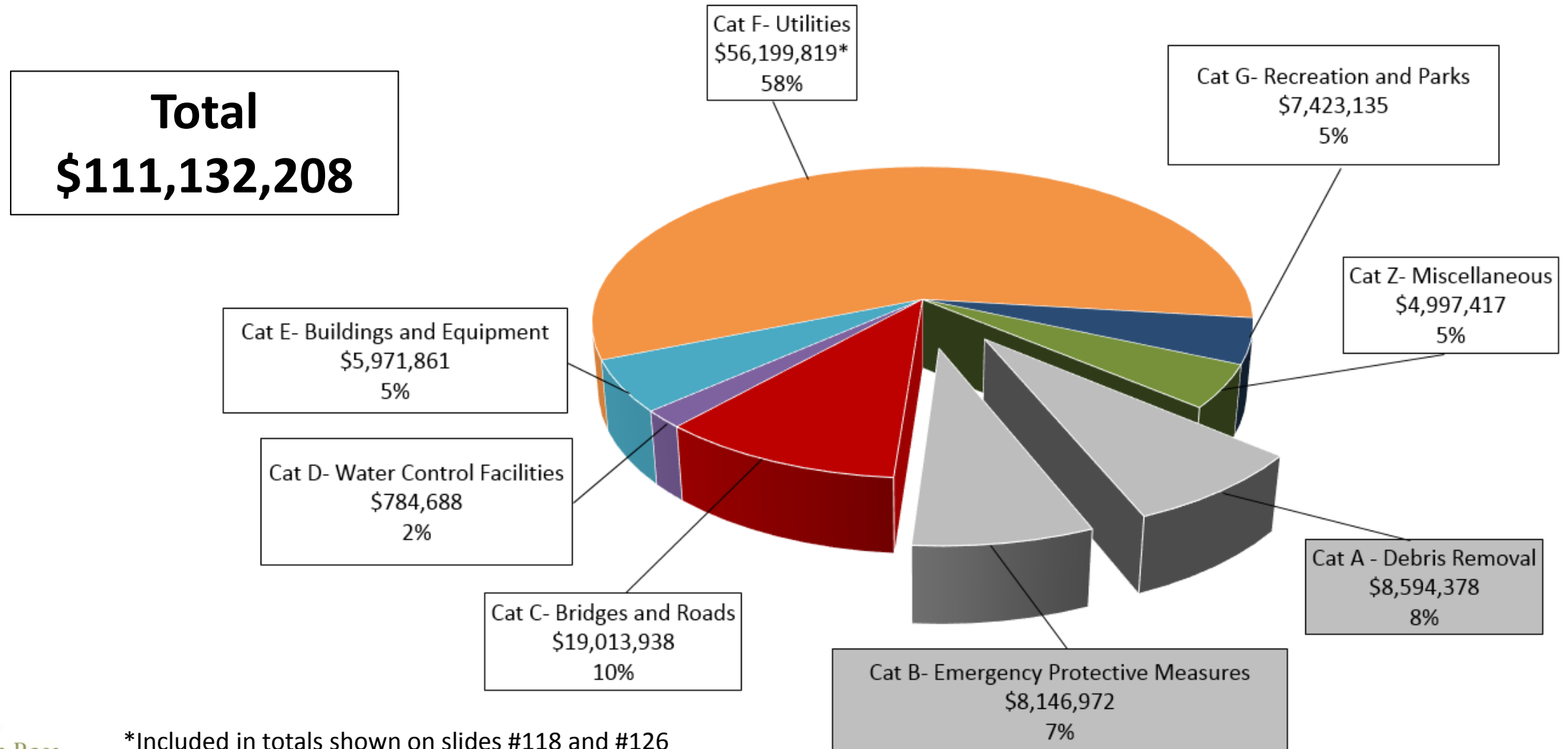
Pacific Avenue Reconstruction- Humboldt to Mendocino	\$ 3,310,917
Fulton Road Improvements- Occidental to West Third	\$ 1,770,500
Bicycle and Pedestrian Gap Closure- Piner/Dutton	\$ 1,087,386
Stony Point Road from Hwy 12 to Hearn- Widen to 4 Lanes	\$ 1,000,000
Fulton Road from Guerneville to Piner- Widen to 4 Lanes	\$ 997,366
Hearn Ave at Highway 101 Interchange- Phase 3	\$ 700,000
Slurry Seal- Selected Streets	\$ 500,000

Disaster Recovery Projects

Proposed 2018-19 Budget



Fire Recovery Projects – Public Assistance



*Included in totals shown on slides #118 and #126

Disaster Projects – Public Assistance

Category	Description	Total Cost	Local Share
A	Debris Removal	\$8,594,378	\$537,149
B	Emergency Protective Measures	\$8,146,972	\$509,186
C	Bridges and Roads	\$19,013,938	\$1,188,371
D	Water Control Facilities	\$784,688	\$49,043
E	Buildings and Equipment	\$5,971,861	\$373,241
F	Utilities	\$56,199,819*	\$3,512,489
G	Recreation and Parks	\$7,423,135	\$463,946
Z	Miscellaneous	\$4,997,417	\$312,339
	Total Public Assistance Projects	\$111,132,208	\$6,945,763

*Included in totals shown on slides #118 and #126

Hazard Mitigation Projects – Approved

Project Description	Total Cost	Local Share
Traffic Signals Retrofit Including Battery Backups	\$1,500,000	\$500,000
Water/Wastewater SCADA Systems	\$4,069,500	\$1,017,375
Fireproof Water/Wastewater Facilities	\$11,439,500	\$6,439,500
Seismic and Water Supply Improvements to Reservoirs	\$2,600,000	\$650,000
Rehabilitate Carley and Peter Springs Emergency Wells	\$5,000,000	\$1,250,000
Water Treatment Facility Flooding Mitigation	\$14,201,750	\$9,201,750
Public Safety Building Backup Generator	\$750,000	\$187,500
Hoen Avenue Embankment Repair	\$1,630,000	\$407,500
Water/Wastewater Facilities Backup Generator	\$3,734,600	\$933,650
Dam Flood Inundation Maps*	\$150,000	\$37,500
Chipper Program*	\$525,000	\$131,250
Siren Program- City of Santa Rosa*	\$2,125,000	\$531,250
Total Approved Projects	\$47,725,350	\$21,287,275

*Project has not yet been given approval to submit an application

Questions / Comments

City Manager's Closing Comments

Review of Program Cost Estimates

Request	One-time Cost	On-Going Cost	Revenue Offset
Two-Year Budget	\$100,000	-	(\$10,000)
CAB – Additional Operations		\$74,500	
CAB - Strategic Plan		TBD	
CAB – Additional Program Administration		\$5,000	
Resilient Neighborhood Network Initiative		\$593,000	
Organizational Culture		\$50,000	
Sunshine Ordinance – Spanish Language Accessibility	\$25,000	TBD	
Downtown Housing		\$293,000	
Renewal Enterprise District		\$250,000	
Express Permits		\$188,000	

Request	One-time Cost	On-Going Cost	Revenue Offset
Parking Assets – Downtown Development	\$250,000		
Economic Modeling Programs – Downtown	\$100,000	\$40,000	
PED Department Fee Study – Full Cost Recovery	\$50,000		
Climate Action Plan Update	\$120,000		
Certified Local Government (Historic Preservation) (1.0 FTE or Consultant)		\$165,000 or \$260,000	
Portland Loo	\$250,000	\$24,000	
Arts Coordinator (0.5 FTE)		\$57,000	
Roseland School Resource Officer (1.0 FTE)	\$66,300	\$185,000	

Request	One-time Cost	On-Going Cost	Revenue Offset
Comprehensive Housing Strategy	\$231,120,000		
Functional Zero Homelessness	\$159,900,000	\$2,600,000	
Housing First		\$852,000	
Non Discrimination Ordinance		\$10,000	
Rental Inspection (2017 cost estimate)		\$1,100,000	(\$1,100,000)
Domestic Violence Program		\$850,000	
Increase Shelter Capacity		\$341,000	
Sonoma County Secure Family Fund		\$51,500	