# BPU Budget Subcommittee

O&M, CIP and Regional Budget Review March 10, 2020





### Our mission:

Protecting public health
by sustaining water
resources, infrastructure
and the environment



### Overview

- Local Water & Wastewater Operations Budgets
- Revenue vs. Expenditures
- Regional Operations Budget and Partner Contributions
- Reserves
- CIP Review All Funds
- Possible Recommendation
- Budget Schedule



# Local Water and Wastewater Operations & Maintenance 2020/21



# **Fund Changes**

- Departmentwide Budget Flat
- Administrative Fund up 1.3%
- Water Fund down 0.9%
- Wastewater Fund up 0.1%
- Subregional Fund up 0.7%

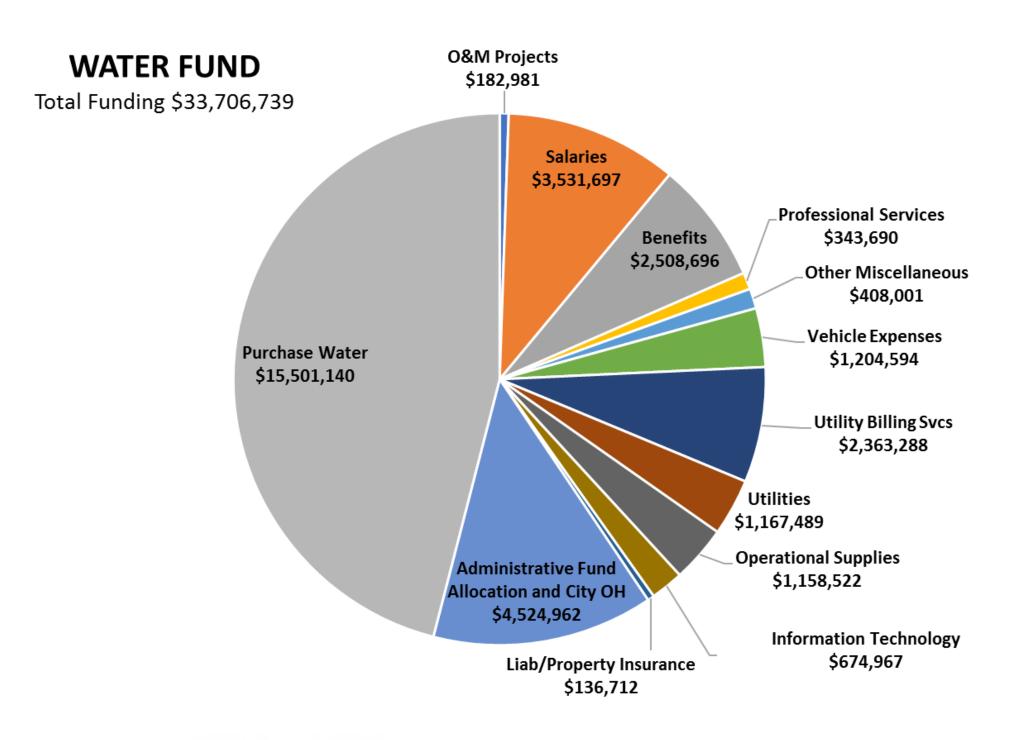
# **Budget Changes**

- Salaries down \$381,594 or -1.8%
- Benefits up \$216,769 or 1.7%
- Water Billing down \$295,481 or 5.8%
  - Decrease in staffing
- Electricity up estimated 20-25%
  - Moving to Evergreen (expenditures not budget)
- Vehicle Expenses flat
- IT allocation up 5%

# Water Operations

	2019-20 Total	2020-21 Total		
Expenditure Object	Request	Request	Change	%
1611 - Water Utility Operations				
0000 Total Uncategorized	\$654,381	\$182,981	(\$471,400)	-72.0
5100 Total Salaries	\$3,851,857	\$3,531,697	(\$320,160)	-8.3
5200 Total Benefits	\$2,548,383	\$2,508,696	(\$39,687)	-1.6
5320 Total Professional Services	\$359,362	\$343,690	(\$15,672)	-4.4
5360 Total Other Miscellaneous	\$421,501	\$408,001	(\$13,500)	-3.2
5330 Total Vehicle Expenses	\$1,244,093	\$1,204,594	(\$39,499)	-3.2
5325 Total Utility Billing Svcs	\$2,424,296	\$2,363,288	(\$61,008)	-2.5
5331 Total Utilities	\$1,064,375	\$1,167,489	\$103,114	9.7
5332 Total Purchase Water	\$14,728,616	\$15,501,140	\$772,524	5.2
5340 Total Operational Supplies	\$1,167,546	\$1,158,522	(\$9,024)	-0.8
5349 Total Information Technology	\$648,575	\$674,967	\$26,392	4.1
5351 Total Liab/Property Insurance	\$107,339	\$136,712	\$29,373	27.4
5400 Total Indirect Costs	\$4,636,815	\$4,524,962	(\$111,853)	-2.4
5500 Total Capital Outlay	\$147,000		(\$147,000)	100.0
Total Water Utility Operations	\$34,004,139	\$33,706,739	(\$297,400)	-0.9

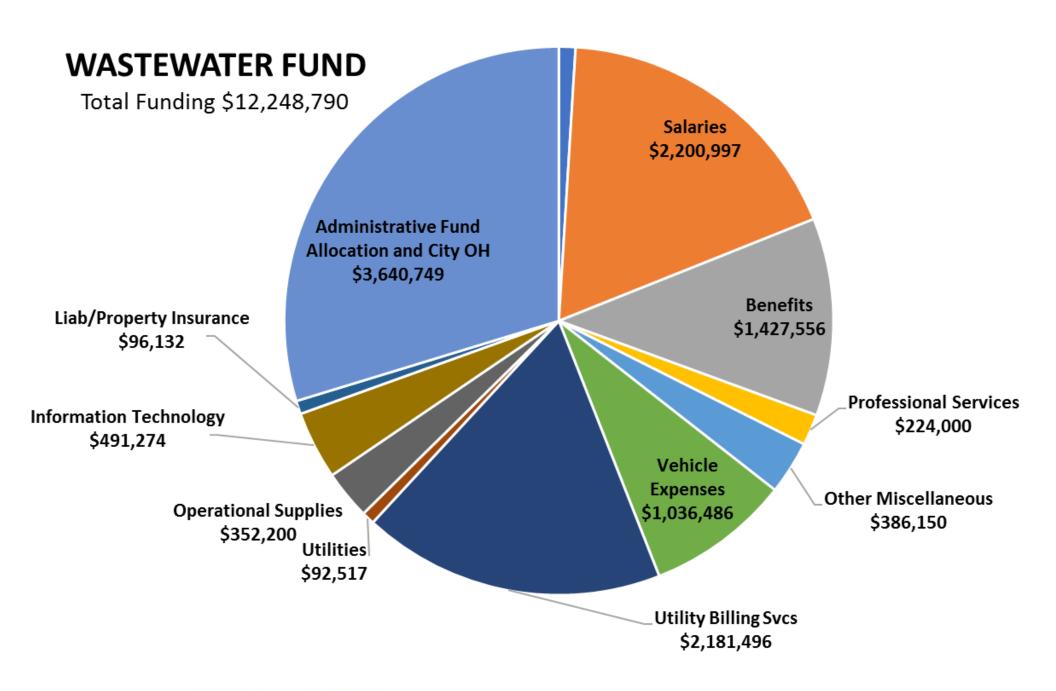




# Wastewater Operations

	2019-20 Total	2020-21 Total		
Expenditure Object	Request	Request	Change	%
1621 - Local Wastewater Utility				
0000 Total Uncategorized	\$107,833	\$119,233		0.0
5100 Total Salaries	\$2,038,650	\$2,200,997	\$162,347	8.0
5200 Total Benefits	\$1,333,464	\$1,427,556	\$94,092	7.1
5320 Total Professional Services	\$234,173	\$224,000	(\$10,173)	-4.3
5360 Total Other Miscellaneous	\$499,900	\$386,150	(\$113,750)	-22.8
5330 Total Vehicle Expenses	\$1,050,224	\$1,036,486	(\$13,738)	-1.3
5325 Total Utility Billing Svcs	\$2,237,811	\$2,181,496	(\$56,315)	-2.5
5331 Total Utilities	\$85,650	\$92,517	\$6,867	8.0
5340 Total Operational Supplies	\$336,600	\$352,200	\$15,600	4.6
5349 Total Information Technology	\$474,081	\$491,274	\$17,193	3.6
5351 Total Liab/Property Insurance	\$58,024	\$96,132	\$38,108	65.7
5400 Total Indirect Costs	\$3,765,749	\$3,640,749	(\$125,000)	-3.3
5500 Total Capital Outlay	\$0	\$0	\$0	0.0
Total- Local Wastew ater Utility	\$12,222,159	\$12,248,790	15,231	0.1





### Purchase of Water

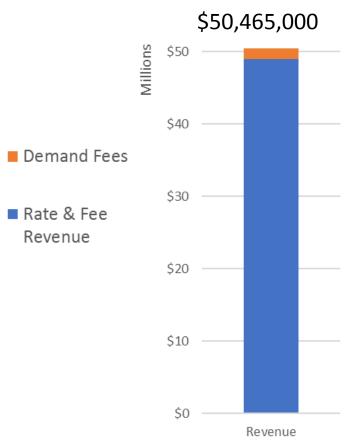
- Volume of water budgeting flat
- Sonoma Water Pass through rate increase
  - Wholesale Rate
    - Increasing 5.3%
    - \$918.30 to \$966.95 per acre foot
  - Pass through
    - Increasing usage charge 2.3%
    - \$0.96 increase to average residential bill

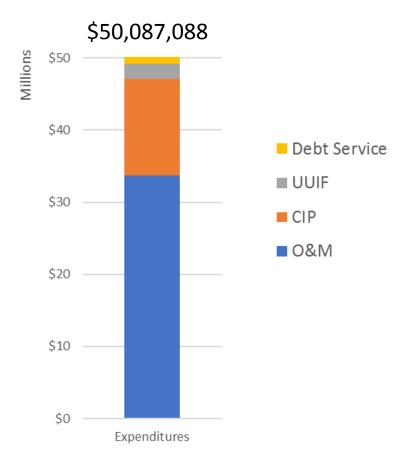


## Water Fund

#### Revenues

### **Expenditures**





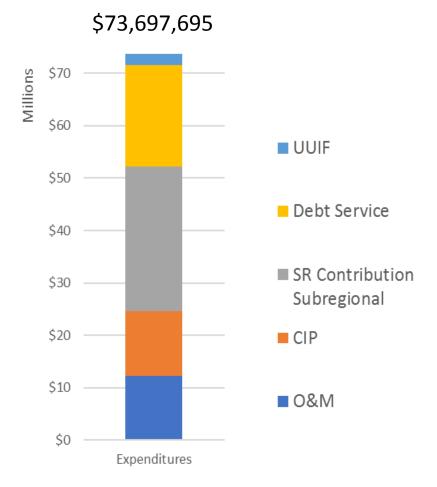


## Wastewater Fund

#### Revenues



#### **Expenditures**



# Operations and Maintenance Discussions / Questions?



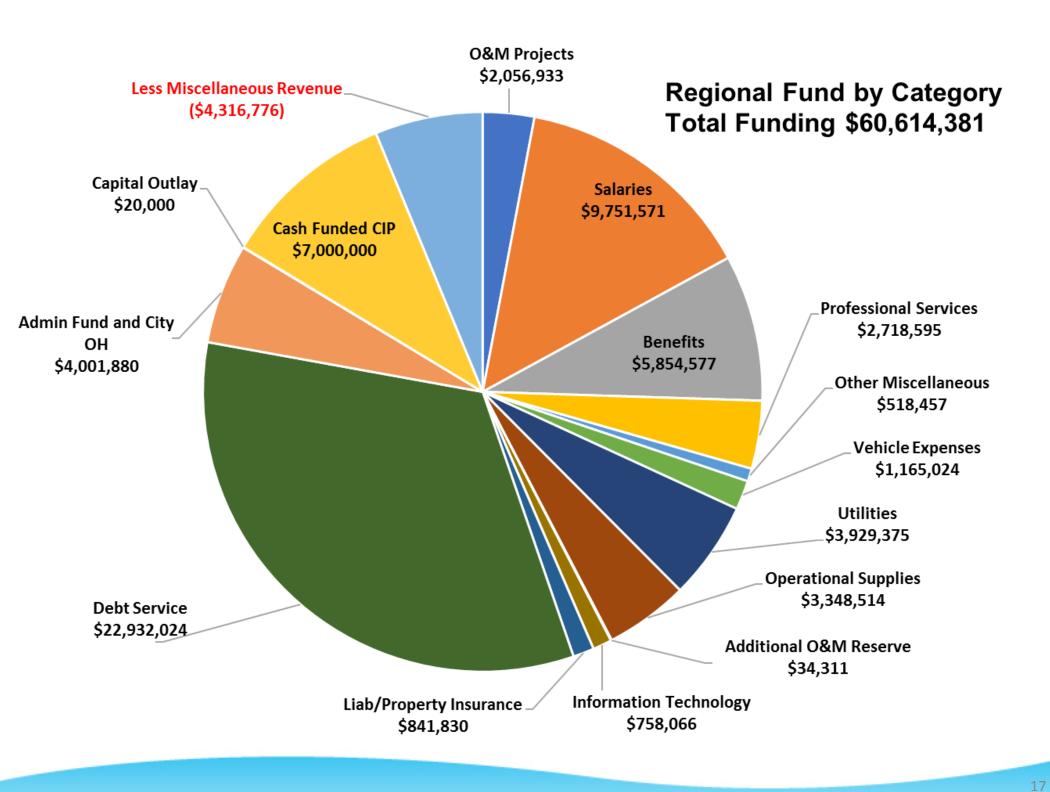
# Regional Contribution Allocations 2020/21



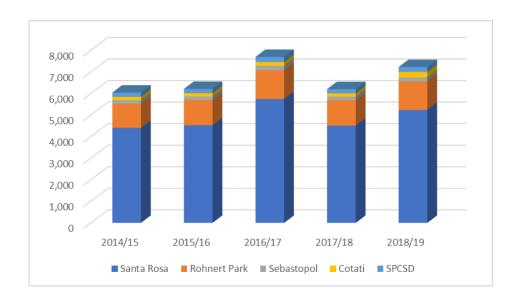
# Regional Operations

Expenditure Object	2019-20 Total Request	2020-21 Total Request	Change	%
1631 - Regional Operations	•		3	
0000 Total Uncategorized	\$1,663,583	\$2,056,933	\$393,350	23.6
5100 Total Salaries	\$9,949,301	\$9,751,571	(\$197,730)	-2.0
5200 Total Benefits	\$5,737,163	\$5,854,577	\$117,414	2.0
5320 Total Professional Services	\$2,681,896	\$2,718,595	\$36,699	1.4
5360 Total Other Miscellaneous	\$508,782	\$518,457	\$9,675	1.9
5330 Total Vehicle Expenses	\$1,124,792	\$1,165,024	\$40,232	3.6
5331 Total Utilities	\$4,404,325	\$3,929,375	(\$474,950)	-10.8
5340 Total Operational Supplies	\$3,183,594	\$3,348,514	\$164,920	5.2
5349 Total Information Technology	\$711,670	\$758,066	\$46,396	6.5
5351 Total Liab/Property Insurance	\$697,429	\$841,830	\$144,401	20.7
5350 Total Debt Service	\$417,678	\$417,678	\$0	0.0
5400 Total Indirect Costs	\$4,073,546	\$4,001,880	(\$71,666)	-1.8
5500 Total Capital Outlay	\$0	\$20,000	\$20,000	0.0
Total 1631 - Regional Operations	\$35,153,759	\$35,382,500	\$228,741	0.7





# Annual Flow In Million Gallons



Flows	2014/15	2015/16	2016/17	2017/18	2018/19	2018/19 %
Santa Rosa	4,405.81	4,528.13	5,741.70	4,512.33	5,259.45	72.8%
Rohnert Park	1,119.63	1,161.02	1,337.22	1,173.63	1,327.10	18.3%
Sebastopol	169.65	175.73	211.09	169.85	187.91	2.6%
Cotati	150.46	146.30	168.51	147.77	225.04	3.1%
SPCSD	198.76	203.84	242.01	200.61	230.58	3.2%
	6,044.31	6,215.02	7,700.53	6204.19	7,230.08	100.00%



# Estimated Regional Miscellaneous Revenues

	2018/19	2019/20	2020/21
	Actual	Budgeted	Projected
Property Rentals	\$102,478	\$90,000	\$90,000
Interest on Pooled Investments	\$884,711	\$100,000	\$500,000
Compost Sales	\$18,350	\$110,000	\$0
Sale of Water (recycled) - Retail	\$271,645	\$250,000	\$220,000
Sale of Water (recycled) - Wholesale	\$15,466	\$23,000	\$20,000
Laboratory Services	\$1,450	\$85,000	\$85,000
Dumping Charges at Plants including High Strength Tipping	\$2,152,548	\$1,800,000	\$2,000,000
Miscellaneous Fees and Charges	\$12,883	\$7,500	\$7,500
Miscellaneous	\$42,205	\$25,000	\$25,000
Calpine - per Agreement	\$300,000	\$300,000	\$300,000
SCWA - Acceptance of Recycled Water	\$1,000	\$0	\$1,000
Town of Windsor - Geysers and Environmental Compliance	\$904,626	\$913,793	\$968,276
Dairy Waste Loan Payments	\$106,278	\$118,000	\$100,000
Total	\$4,813,640	\$3,822,293	\$4,316,776



Fund Summary 2020/21	
	2020/21 Budget
Operating Expenditure Request	\$35,382,500
Transfers Out:	
City Accounting Software - Fund 0316	
Water Capital Fund (software projects)	
CEC Loan Debt Service Fund	0
Regional WW Capital (Cash funded CIP)	7,000,000
Additional Operating Reserve needed	34,311
Expenditures / Transfers Out / Change in Operating Reserve	\$42,416,811
Regional System Reserves for 2020/21	
Operating Reserves (15% of projected expenditures)	\$5,307,375
Geysers Reserves	\$1,250,000
Catastrophic Reserve	\$1,700,000
User Agency Reserve	\$5,000,000
	\$13,257,375
Agency Contribution Calculation:	
Expenditures / Transfers Out / Change in Operating Reserve	\$42,416,811
Less Revenue	(\$4,316,776)
Agency Contribution	\$38,100,035

# **Total Allocation**

		2020/21 Budgeted	2020/21 CIP	2020/21		
	Total 2019/20	O&M	Contribution	Debt Service	Total 2020/21	Difference
Santa Rosa	\$44,767,265	\$22,640,825	\$4,953,200	\$17,145,137	\$44,739,162	-\$28,103
Rohnert Park	\$10,507,656	\$5,691,306	\$1,379,000	\$3,441,259	\$10,511,565	\$3,909
Sebastopol	\$1,620,981	\$808,601	\$228,200	\$614,239	\$1,651,040	\$30,059
Cotati	\$1,742,534	\$964,101	\$206,500	\$836,111	\$2,006,712	\$264,178
SPCSD	\$1,682,126	\$995,201	\$233,100	\$477,600	\$1,705,901	\$23,775
	\$60,320,562	\$31,100,035	\$7,000,000	\$22,514,346	\$60,614,381	\$293,819

Miscellaneous Revenues removed from 2020/21 O&M

# **Bond Funding Scenario**

 Project Cost:
 \$70,000,000
 Interest Rate:
 3.00%

 Subregional Funding
 \$6,000,000
 Term (years):
 30

**Total Potential Debt:** \$64,000,000 **Cost of Issuance:** \$ 495,000

			Debt
Partner	Project Res	ponsibility	Responsibility
SPSD	3.33%	\$2,131,200	\$2,131,200
Rohnert Park	19.70%	\$12,608,000	\$12,608,000
Sebastapol	3.26%	\$2,086,400	\$2,086,400
Cotati	2.95%	\$1,888,000	\$1,888,000
Santa Rosa	70.76%	\$45,286,400	\$45,286,400

Estimated Annual Debt Service	Year 1 (6 months)	Year 2	Year 3	Year 4	Year 5
SPCSD	\$57,731	\$115,531	\$115,389	\$115,375	\$115,481
Rohnert Park	\$341,529	\$683,472	\$682,635	\$682,546	\$683,176
Sebastapol	\$56,517	\$113,102	\$112,964	\$112,949	\$113,054
Cotati	\$51,143	\$102,347	\$102,222	\$102,209	\$102,303
Santa Rosa	\$1,226,731	\$2,454,947	\$2,451,940	\$2,451,622	\$2,453,886
Total	\$1,733,650	\$3,469,400	\$3,465,150	\$3,464,700	\$3,467,900

### Estimated Annual Debt Service

#### **Refund Reserve Totals**

Subregional O&M Refund	Totals
SPCSD	\$518,597
Rohnert Park	\$2,113,520
Sebastopol	\$445,865
Cotati	\$322,877
Santa Rosa	\$7,516,094

#### Estimated Annual Debt Service - Various % Applications

Estimated Annual Debt Service	90% Refund Applied	50% Refund Applied	No Cash Applied
SPCSD	\$90,233	\$101,464	\$115,401
<b>Rohnert Park</b>	\$580,376	\$626,121	\$682,700
Sebastapol	\$91,353	\$101,007	\$112,975
Cotati	\$86,598	\$93,586	\$102,232
**Santa Rosa	\$1,912,918	\$1,912,658	\$1,910,693

<sup>\*\*</sup>All Scenarios = Santa Rosa Cash Contribution of \$10m

# SUBREGIONAL DISCUSSION / QUESTIONS?



### Reserves

June 30, 2019

#### <u>Water</u>

- Operating
  - \$4,469,075
- Catastrophic
  - \$5,750,000
- Undesignated
  - \$9,024,633

#### Wastewater

- Operating
  - \$1,482,624
- Rate Stabilization
  - \$1,000,000
- Catastrophic
  - \$6,800,000
- Undesignated
  - \$10,486,157

#### **Regional**

- Operating
  - \$5,274,182
- Catastrophic
  - \$1,700,000
- Geysers
  - \$1,250,000
- Undesignated
  - \$1,126,598

# 2020-21 Capital Improvement Program Budget Review



## Santa Rosa Water - Assets



621 Miles of Water Mains 591 Miles of Sewer Main



23 Reservoirs



12,215- Sewer Manholes



20 Pump Stations 17 Sewer Lift Stations



28,537 Water Valves



6,360 Hydrants



**Geysers Operations** 



Laguna Treatment Plant



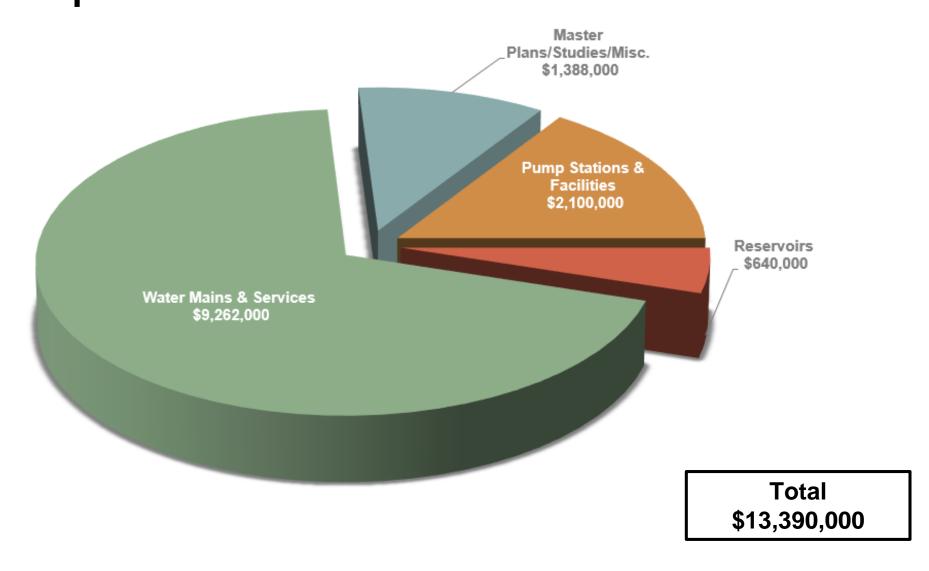
OUR FUTURE IN EVERY DROP

# CIP Funding

- Prioritizing projects
- Planned Funding
  - Water \$13,390,000
  - Wastewater \$12,360,000
  - Regional \$7,000,000



# Santa Rosa Water 2020-21 CIP Proposed Water



# 2020-21 Proposed CIP Water Project Highlights

- Water Main Replacement Rock Creek, Matanzas, Hahman, and Montgomery High School
  - PID 2290
  - Area identified by leak data
  - Fracta identified risk for leaks
  - Summer construction
  - Includes sewer main replacement
  - Sewer main sag in Farmers Ln.





# 2020-21 Proposed CIP Water Project Highlights

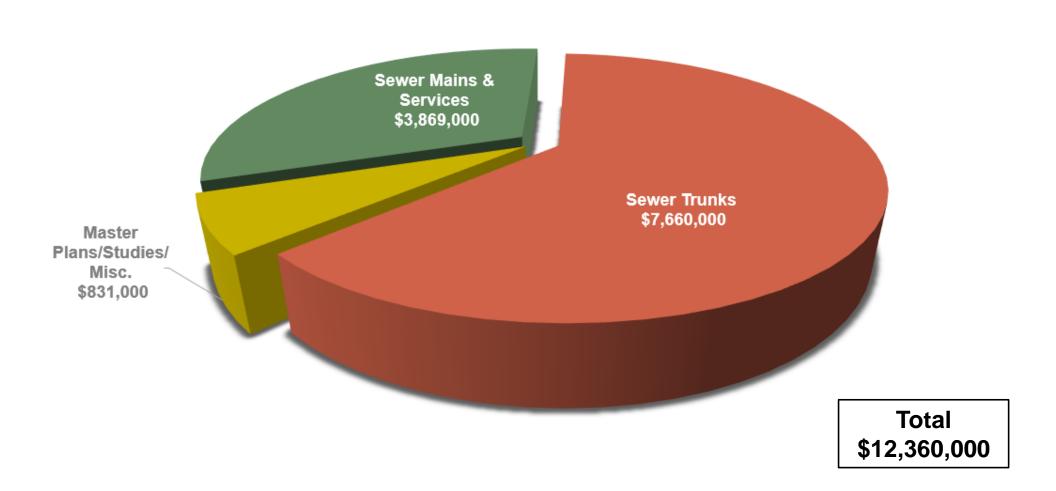
- Water Main Replacement Albany Dr, Malano Ct, and Clement Avenue
  - PID 203
  - Fire Flow deficient area (some 4-inch and 6-inch mains)
  - Fracta identified risk for leaks
  - Includes sewer main replacement





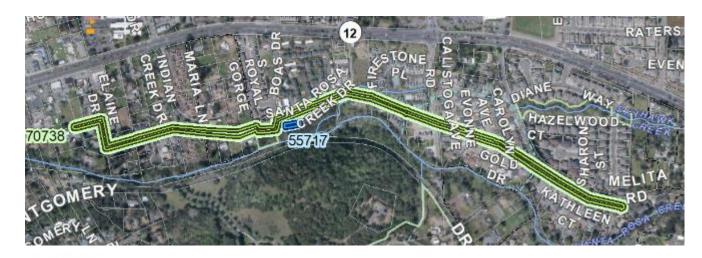
OUR FUTURE IN EVERY DROP

# Santa Rosa Water 2020-21 CIP Proposed Wastewater



# Wastewater Project Highlights

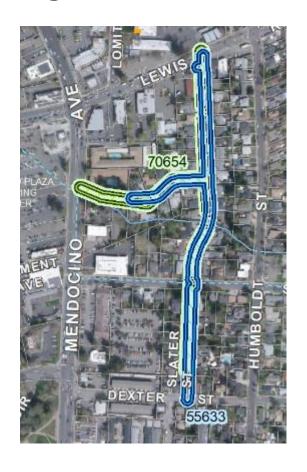
- Los Alamos Trunk Replacement Elaine Drive to Melita Road
  - PID 1904
  - Second phase of Los Alamos Trunk Replacement
  - Alignment study was created for entire trunk (Streamside Drive to Oakmont)
  - Phase 1, Streamside Dr. to Elaine Dr. construction 2021





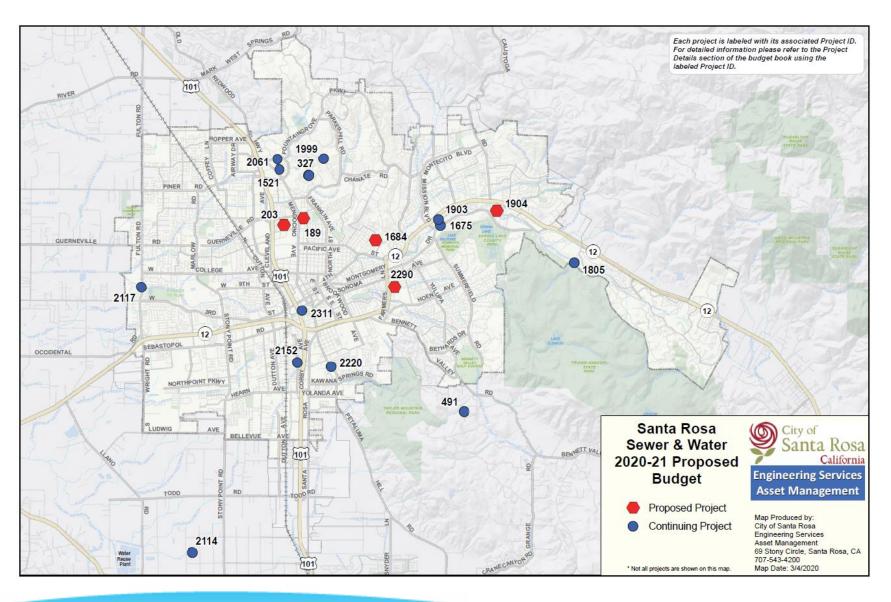
## Wastewater Project Highlights

- Sewer Main Replacement Slater St. from Dexter St. to Lewis Rd., and Lewrosa Way
  - PID 189
  - Junior College Neighborhood
  - Replaces 1947 VCP sewer main with Grade 5 Defects
  - Includes Water Main Replacement

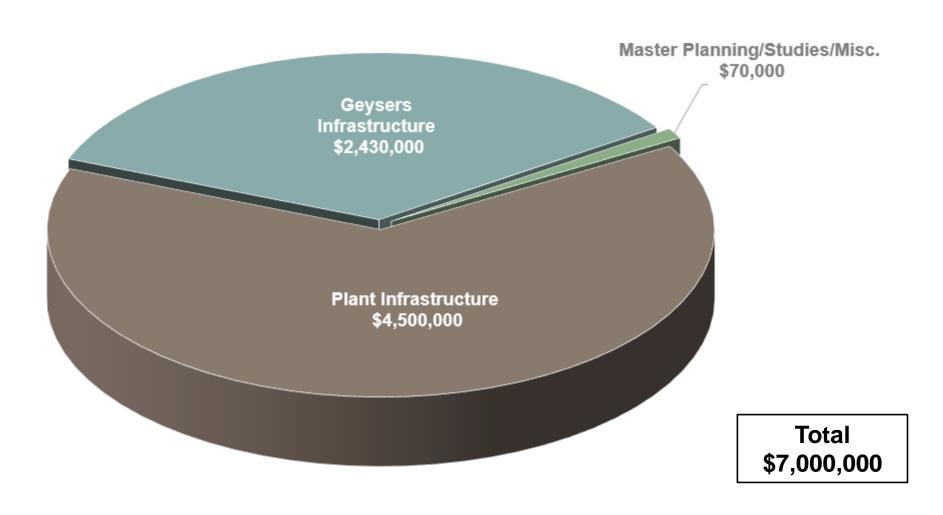




# CIP Project Locations Water and Wastewater



# Santa Rosa Water 2020-21 CIP Proposed Subregional



### Subregional Project Highlights

- Northerly Slope Protection Delta Pond, PID 2271
  - Project Background
  - Construction Constrains
    - 1-Mile Levee
    - July 1 October 15 Construction Window
  - Project Schedule and Cost
    - March 2020 Advertisement
    - July 1, 2020 Start Construction
    - 2021-2022 Construction Completion
    - \$3.9 M Cost Estimate







Subregional Project Highlights

- Geysers Pipeline Expansion Joints Replacement, PID 2243
  - Project Overview and History
    - 5 Expansion Joints
    - 3 Leaking Joints
    - Emergency Temporary Repair
  - Project Challenges
    - 14 Weeks Lead Time
    - 30 Days Scheduled Maintenance Shut Down
  - Delivery Approach
    - Sole Source Justification
    - Joint Pre-Purchasing
    - Expedited Const. Schedule
    - \$1.7M Cost Estimate







## Subregional Project Highlights

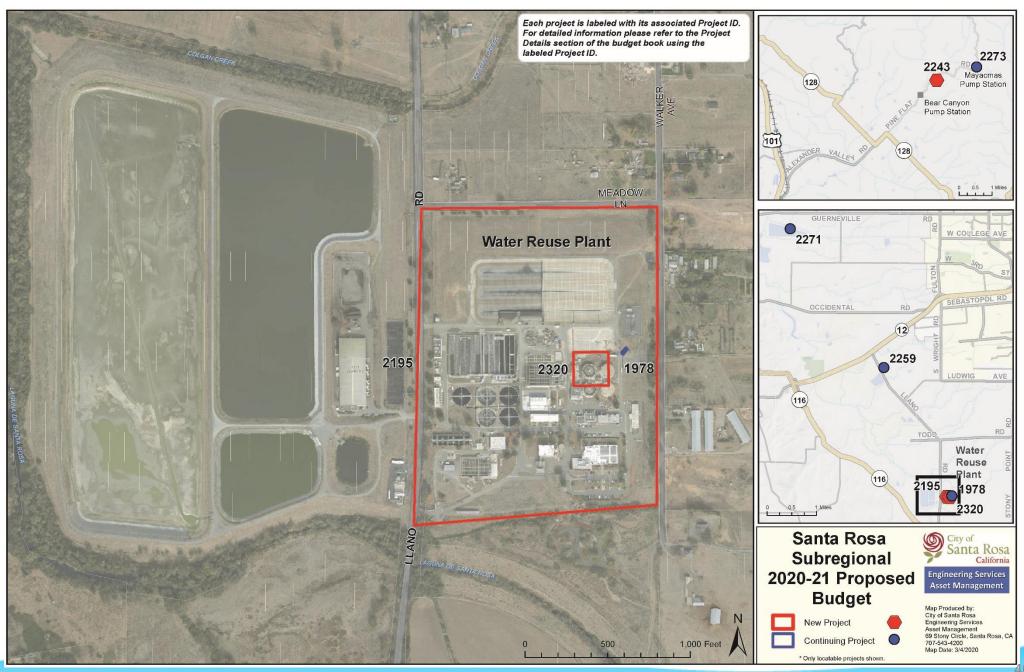
- Laguna Treatment Plant Reroof
   2, PID 2320
  - Project Overview and History
    - 2 Digesters with Floating Roof
    - Roofing Material at the End of Useful Life
    - PID 2193 Digester 1 Roofing Material Replacement, 2019
  - Project Schedule and Cost
    - April-July Digester Offline
    - August-September Digester Cleaning
    - October Digester Reroof
    - \$300K Construction Cost







# Regional CIP Project Locations



# CIP DISCUSSION / QUESTIONS?



# Budget Schedule

- **BPU** March 19<sup>th</sup>
  - Sonoma Water Rate Increase
- City Council March 31st
  - Sonoma Water Rate Increase
- Regional Partners March 12<sup>th</sup> & April 2<sup>nd</sup>
- BPU Budget Subcommittee March 10<sup>th</sup> & 23<sup>rd</sup> (if needed)
- BPU April 2<sup>nd</sup>
  - O&M, CIP and Regional Study Session
- **BPU** April 16<sup>th</sup>
  - Budget Recommendation to City Council
- City Council April 28<sup>th</sup>
  - Preliminary approval of Regional Budget
- City Council May 5<sup>th</sup> & 6<sup>th</sup>
  - Budget Study Sessions
- City Council June 23<sup>rd</sup>
  - Budget Adoption

# DISCUSSION / QUESTIONS?



### **CONNECT WITH US!**

CALL: 707.543.4200

EMAIL: <u>SRWATER@SRCITY.ORG</u>

VISIT: SRCITY.ORG/WATER

