

UPDATE OPEN GOVERNMENT TASK FORCE RECOMMENDATIONS

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BACKGROUND

• 2014 Mayor's Open Government Task Force

• Presented recommendations to City Council on Dec. 2, 2014

- Three general areas of recommendations:
 - Improve Community Engagement
 - Increase Communication
 - Strengthen Policy Related to Transparency



IMMEDIATE ACTIONS FOR COUNCIL

1.1 Set a Council goal of "Open and Transparent Government"

- 1.2 Set three strategic objectives for the organization
 - Hire a Communications Director
 - Adopt a sunshine ordinance based on Task Force recommendations
 - Create a City mission statement which embraces community engagement



ADDITIONAL RECOMMENDATIONS

Develop a culture that values public engagement

Develop a culture focused on communication

Develop policies that promote openness



UPDATE ON IMPLEMENTATION

GOAL 1: IMMEDIATE ACTIONS FOR COUNCIL

| Objectives | Update |
|--|--|
| 1.2 Set a Council Goal of "Open and Transparent Government" | COMPLETE Council Goal 6: Provide for community safety, valued City services and open government. |
| 1.3 Set 3 strategic objectives:A. Hire a Communications DirectorB. Adopt Sunshine OrdinanceC. Mission Statement | A. Complete B. Complete C. Not complete |



Goal 2: Develop a Culture That Values Public Engagement

Objective 2.1 Genuinely engage and partner with neighborhood, volunteers, businesses, institutions, and other organizations which support our community



| Strategies | Update |
|--|--|
| 2.1.1 Shift definition of partnership to include Community Involvement | Ongoing: Community Empowerment Plan (CEP) |
| 2.1.2 Coordinate use of volunteers Citywide | Ongoing: AmeriCorp VISTAs - partnership w/SSU and SRJC |
| 2.1.C Look for opportunities to form partnerships with other community organizations and neighborhood groups | Ongoing: VPP, Neighborfest, CEP |
| 2.1.D Create opportunities for partnerships and ask for help in getting people engaged | Ongoing: VPP, Neighborfest, CEP |



2.1.E Further incorporate the Community Advisory Board (CAB) in civic engagement practices

| Strategies | Update |
|--|--|
| A. Clarify role and mission | A. Complete: Mission and role developed in 2018 through strategic planning |
| B. Education and outreach about participatory government | process |
| | B. In process: Civic 101 videos, citizen |
| C. Work with Teen Council* | engagement academy |
| D. Emergency Preparedness | C. Not complete: lacking staff resources and budget |
| E. Regular communication with Council | D. Complete: Neighborfest |
| | |
| | E. Complete: CAB presentations to Council; CAB talking points for Council; |
| | CAB recruitment flyer for Council |



| Strategies | Update |
|---|---|
| 2.1.F Explore reassessing and restructuring CAB so that it can help facilitate and activate more effective practices for community engagement | Complete: Developed strategic plan in 2018; approved by Council in Aug. 2019; implementation ongoing. |
| 2.1.G Build on excellent engagement model of the Santa Rosa Violence Prevention Partnership | In process: Neighborfest - future goal is to create neighborhood HUBs, partnering with local organizations and businesses to establish HUBs |

2.1.H Make use of key strategies outlined in Matt Leighninger's discussion to effectively engage the community during decision-making.

| Strategies | Update |
|--|--|
| A. Actively recruit diverse viewpoints | A. Ongoing: Community Empowerment Plan (CEP) |
| B. Involve those citizens in structured, facilitated | |
| small-group discussions, interspersed with large | B. Complete/Ongoing: CEP Listening Sessions |
| forums for amplifying shared conclusions and | |
| moving from talk to action. | C. Complete/Ongoing: CEP Listening Sessions; |
| | Public Safety Subcommittee |
| C. Give the participants in these meetings the | |
| opportunity to compare values and experiences, | D. In process: CEP Evaluation |
| and to consider a range of views and policy | |
| options. | |
| | |
| D. Produce tangible actions and outcomes. | |

Goal 2: Develop a Culture That Values Public Engagement

Strategy 2.2 Establish Santa Rosa as a leader in civic engagement with the goal of increasing Openness, Transparency and Accountability



2.2.1 Recommendations for Increasing Transparency

| Strategies | Update |
|---|--|
| A. Develop a cross-departmental | A. In process: engagement strategic plan |
| framework in order to institutionalize a | (in-process); CE toolkit and trainings |
| more collaborative approach to public | for staff; develop meetings in a box |
| engagement, including a mission statement | |
| and measurable outcomes | B. Complete: City Connections - over |
| | 90,000 subscribers; use for emergency |
| B. Expand use of City mailing lists | alerts |
| C. Increase direct communication from the | C. Complete: Developed City Connections |
| City Council and City Manager | Newsletter |
| - Brown bag lunches | 14CWSICCCI |
| - Electronic newsletters | |
| - Coffee with a Council member or local | |
| leader | |
| - Listening forums | |

2.2.1 Recommendations for Increasing Transparency

| Strategies | Update |
|---|--|
| D. Create strategically located, electronic, and bilingual kiosks for public information. | D. Not complete : Cost analysis done in 2018 and based on cost, decided not to move forward with purchasing of kiosks |
| E. Overhaul City website | E. Complete |
| F. Encourage next charter review | |
| committee to explore | F. District Elections – Complete |
| - District Elections | Pay for Council – In process |
| - Pay for Council | |

2.3 Close the communication loop - Acknowledge the value of community input, wisdom, and participation

| Strategies | Update |
|--|---|
| 2.3.C Foster a spirit of collaboration in problem solving and decision-making | Ongoing: CEP; community engagement strategic plan |
| 2.3.E Start critical conversations earlier with the community and hold such meetings at times and places conducive to public participation | Ongoing: CEP; community engagement strategic plan; PED SRGPU process. |



| Strategies | Update |
|---|---|
| 2.4 Increase opportunities for diverse community engagement and effective participation | In process: Utilize Council Districts to identify meeting locations; Strengthening relationships with neighborhood groups (via CAB); and Procured Engagement HQ Trial (digital engagement platform) for testing in early 2021. |
| 2.5 Build a strong civic infrastructureeducate people about how to best engage | In process: Community Engagement strategic plan; CEP; CAB Civic Engagement Academy; Civic 101 videos and Citizen Guidebook |



Goal 3: Develop a Culture Focused on Communication

| Strategies | Update |
|---|--|
| Strategy 3.1 Create a Communications Director Position | Complete: Director of Community Engagement hired Oct. 2015, Mar. 2017 and new Division Director July 2020. Communications and Intergovernmental Relations Officer hired Jan. 2018. |
| 3.2 Overhaul City's website to create an effective tool for residents | Complete: Completed and launched 3/31/17 |



Goal 4 Develop Policies that Promote Openness

| Strategies | Update |
|---|---|
| 4.1 Draft and adopt a Sunshine Ordinance that supports transparency and open government through policies that exceed minimum requirements and statutes for meeting public records | Complete Adopted on 12/2/2020 |
| 4.2 Policy recommendations that exceed minimum requirements for meetings and public records | Complete Adopted on 12/2/2020 In Development: Citizen's Guidebook on Participation |

THINGS TO THINK ABOUT

- Assess current staffing budget and resources for implementation of remaining strategies
- Prioritize remaining strategies and strategies already in process of implementation (what should be done first?)
- Look at funding virtual engagement strategies ongoing
- Assess need for in-house (staffed) translation services vs. contracted services



QUESTIONS?

